TOWN OF BLACKFALDS
REGULAR COUNCIL MEETING
Tuesday, October 27, 2026, at 6:00 p.m.
Civic Cultural Centre – 5018 Waghorn Street
Council Chambers

AGENDA

1. **WELCOME AND CALL TO ORDER**

2. **LAND ACKNOWLEDGEMENT**

2.1 In the spirit of Truth and Reconciliation, the Town of Blackfalds acknowledges that we are on Treaty 6 territory, the ancestral lands of Cree, Saulteaux (So-toe), Blackfoot, Métis, Dene (De-nay) and Nakota Sioux (Sue). We acknowledge all the many First Nations, Métis, Inuit, and non-status peoples whose footsteps have marked these lands since time immemorial.

We recognize the inherent relationships Indigenous communities have with this land and its creatures and commit to supporting reconciliation and healing. We honour the resilience, culture, and contributions of Indigenous peoples, past and present.

As we gather, we pledge to listen, learn, and take meaningful action toward a future based on mutual respect and understanding as we continue on our journey of truth and healing. We recognize that reconciliation is not a single act but a lifelong journey—one that requires accountability, humility, and the centering of Indigenous voices.

3. **ADOPTION OF AGENDAS**

3.1 Regular Agenda for October 27, 2026
3.2 Consent Agenda for October 27, 2026
- a) **Declaration of No Interest** *(conflict of duty and interest, pecuniary or other)*
- b) **Adoption of Minutes**
  - Regular Council Meeting Minutes – October 27, 2026
- c) **Council Reports**
  None
- d) **Administrative Reports**
  - Report for Council, CAO Report – October 2026
  - Report for Council, BOLT KPI Monthly Report – September 2026
  - Report for Council, Citizen Engagement Budget 2027 Survey Results
- e) **Boards, Committees and Commission Minutes and/or Reports**
  - Policing Committee Meeting Minutes – June 10, 2026
  - Lacombe Foundation Meeting Minutes – June 22 and September 4, 2026
- f) **Information**
  - Lacombe County Council Highlights – October 8, 2026
  - City of Lacombe Council Highlights – October 13, 2026
  - Alberta Mid-Sized Towns' Mayors Caucus Key Messages
  - RDP's Healthtech Centre for Applied Learning & Innovation – Letter of Support
  - Special Event Permit – The Hallow – October 31, 2026
- g) **Correspondence**
  - Email from J. Donnelly Re: Alberta Youth Pheasant Open House - October 31, 2026

4. **PUBLIC HEARING**

4.1 Bylaw 1361.26 – Increasing the Authority of the Development Officer

5. **DELEGATION**

5.1 Parkland Regional Library System Proposed Budget 2027, *Ron Sheppard and Barb Gilliat*

6. **BUSINESS**

6.1 Request for Decision, Bylaw 1362.26 - Aurora Heights Phase 5 Rezoning *(First Reading)*
6.2 Request for Decision, Bylaw 1361.26 - Increasing the Authority of the Development Officer *(Second and Third Reading)*
6.3 Request for Decision, 2027 Parkland Regional Library Budget Request
6.4 Request for Decision, CAEP Economic Development Training Opportunity
6.5 Request for Decision, South Street Realignment Site Meeting Follow-Up

7. **NOTICES OF MOTION**
None

8. **CONFIDENTIAL**
None

9. **ADJOURNMENT**

Future Meetings/Events:
TBD: As per the Organizational Meeting of Council

TOWN OF BLACKFALDS
REGULAR COUNCIL MEETING
Tuesday, October 13, 2026, at 6:00 p.m.
Civic Cultural Centre – 5018 Waghorn Street
Council Chambers
MINUTES

A Regular Council Meeting for the Town of Blackfalds was held on October 13, 2026, at 5018 Waghorn Street in Council Chambers, commencing at 6:00 p.m.

MEMBERS PRESENT

Mayor Laura Svab
Deputy Mayor Jim Sands
Councillor Shane Hanson
Councillor Ryan Brown
Councillor Aaron J. Hoyte
Councillor Cory Twerdoclib
Councillor Brenda Dennis

ATTENDING

Kim Isaak, Chief Administrative Officer
Rick Kreklewich, Director of Community Services
Jolene Tejkl, Planning & Development Manager
Darolee Bouteiller, Finance Manager
Danielle Nealon, Senior Legislative Advisor
Renan Bravo, Information Technology Technician

REGRETS

None

OTHERS PRESENT

None

1. WELCOME AND CALL TO ORDER

Mayor Svab welcomed everyone to the Regular Council Meeting of October 13, 2026, and called the meeting to order at 6:01 p.m.

2. LAND ACKNOWLEDGEMENT

A Land Acknowledgement was read to recognize that the Town of Blackfalds is on Treaty 6 territory.

3. ADOPTION OF AGENDAS

Council reviewed the Agendas for October 13, 2026, and amended the Consent Agendas, as follows:

- Consent Agenda item e) Recreation, Culture & Parks Board Meeting Minutes – June 3, 2026, was removed from the Consent Agenda and referred to the Board for amendments.

343/26 Councillor Hoyte moved That Council adopt the Regular Agenda for October 13, 2026, as presented.

CARRIED UNANIMOUSLY

344/26 Deputy Mayor Sands moved That Council adopt the Consent Agenda for October 13, 2026, as amended, containing:

a) **Declaration of No Interest** *(conflict of duty and interest, pecuniary or other)*
b) **Adoption of Minutes**
   - Regular Council Meeting Minutes – September 21, 2026
   - Special Council Meeting Minutes – September 29, 2026
c) **Council Reports**
   - Mayor Laura Svab
   - Deputy Mayor Brenda Dennis

DRAFT

- Councillor Jim Sands
- Councillor Shane Hanson
- Councillor Ryan Brown
- Councillor Aaron J. Hoyte
- Councillor Cory Twerdoclib

d) Administrative Reports

- Report for Council, Enforcement & Protective Services Report – September 2026
- Report for Council, Development & Building Report – September 2026

e) Boards, Committee and Commission Minutes and/or Reports

- Blackfalds Public Library Board Meeting Minutes – August 4, 2026
- Municipal Planning Commission Meeting Minutes – April to July 2026 *(amended)*
- Parkland Regional Library System Board Draft Meeting Minutes – September 17, 2026

f) Information

- Lacombe County Council Highlights - September 10, 2026 and September 24, 2026
- City of Lacombe Council Highlights – September 14, 2026 and September 28, 2026
- PRLS Board Talk - September 17, 2026
- Parkland Regional Library System Proposed Budget 2027

g) Correspondence

- Email from M. Barnes Re: Call to Action: Strengthening Public Safety in Alberta

CARRIED UNANIMOUSLY

4. PUBLIC HEARING

4.1 Bylaw 1360.26 - LUB Accessory Building Accessed by a Driveway Setback Amendments

Mayor Svab declared the Public Hearing open at 6:07 p.m. for Bylaw 1360.26.

The purpose of the Public Hearing is to receive comments from any interested parties on the proposed Land Use Bylaw amendment to update the minimum setback required for an Accessory Building accessed by a lane.

First Reading was given to Bylaw 1360.26 on September 8, 2026.

Notice of this Public Hearing was advertised in accordance with Section 606 of the *Municipal Government Act* and the Town of Blackfalds' Public Notification Bylaw and Public Participation Policy:

- On the bulletin board in the Town's Civic Centre, upstairs outside of Council Chambers, commencing September 9, 2026.
- A hard copy of proposed Bylaw 1360.26 was available for viewing at the Town's Civic Centre Front Counter (upstairs) as of September 9, 2026.
- Via email to all local authorities and agencies on September 9, 2026.
- Via email to internal departments on September 9, 2026.
- On the Town's electronic signs commencing September 9, 2026.
- September and October 2026 editions of "Talk of the Town".
- On the Town's website commencing on September 9, 2026.
- Via email to the Municipal Planning Commission on September 9, 2026.
- October 1st and 8th, 2026, editions of the Lacombe Express.
- On the Town's social media channels in the weeks leading up to the Public Hearing.

There were no submitted comments by the specified date in the notice.

There was one (1) late submission received for the Bylaw:

- October 8, 2026, Submission from Alberta Health Services- Pamela Kutuadu:

DRAFT

Thank you for the opportunity to comment on the proposed update to the Town of Blackfalds Land use bylaw, our understanding is that the proposed amendment will update the minimum setback required for an Accessory Building accessed by a lane (e.g. rear detached garage) to 1m from the rear property line (currently required to be setback either 1m OR 6m).

We have no objections to the proposed amendment. If you have any questions or concerns regarding this application, please contact me.

Comments from the Planning and Development Department
None

Those in Favour of the Bylaw
None came forward, and none attended virtually.

Those Opposed to the Bylaw
None came forward, and none attended virtually.

Any Person Deemed to be Affected by the Bylaw Who Wishes to be Heard
None came forward, and none attended virtually.

Comments from the Planning and Development Department
None

Mayor Svab declared the Public Hearing for Bylaw 1360.26 closed at 6:12 p.m.

5. DELEGATION

None

6. BUSINESS

6.1 Request for Decision, Bylaw 1360.26 - Accessory Building Accessed by a Driveway Setback Amendment

Manager Tejkl presented Bylaw 1360.26, a Bylaw to amend the Land Use Bylaw for Council's consideration.

345/26 Councillor Brown moved That Council give Second Reading to Bylaw 1360.26 – Accessory Building Accessed by a Driveway Setback Amendments, as presented.

CARRIED UNANIMOUSLY

346/26 Councillor Hanson moved That Council give Third Reading to Bylaw 1360.26 – Accessory Building Accessed by a Driveway Setback Amendments, as presented.

CARRIED UNANIMOUSLY

6.2 Request for Decision, Council Policy CP-199.26 - Annual Budget and Taxation Process

Manager Bouteiller requested Council rescind Policy 135.19 – Budget Process Policy and Procedures and bring forward Council Policy CP-199.26 - Annual Budget and Taxation Process for adoption.

347/26 Councillor Twerdoclib moved That Council rescind Policy 135.19 – Budget Process Policy and Procedures, effective immediately.

CARRIED UNANIMOUSLY

348/26 Councillor Hanson moved That Council adopt Council Policy CP - 199.26 - Annual Budget and Taxation Process as presented, effective immediately.

CARRIED UNANIMOUSLY

DRAFT

6.3 Request for Decision, Council Policy CP-200.26 - Duty to Document

CAO Isaak brought forward Council Policy CP-200.26 – Duty to Document for Council's consideration.

349/26 Deputy Mayor Sands moved That Council adopt Council Policy CP-200.26 – Duty to Document, as presented.

CARRIED UNANIMOUSLY

6.4 Request for Decision, Indigenous Heart Garden Support Letter

Director Kreklewich brought forward a request for a support letter for the Indigenous Heart Garden, following the presentation from the Heart of Blackfalds Society at the September 15, 2026Standing Committee Meeting.

350/26 Councillor Hanson moved That Council authorize Administration to provide a letter of support for the Heart of Blackfalds Society's Indigenous Heart Garden project to assist the organization in fundraising, sponsorship development and grant funding applications.

CARRIED UNANIMOUSLY

6.5 Request for Decision, Environmental Sustainability Strategy Committee

CAO Isaak will provide an update regarding the establishment of the Environmental Sustainability Strategy Committee.

351/26 Councillor Brown moved That Council endorse Administration's recommendation for the establishment of an Environmental Sustainability Administrative Operational Committee.

CARRIED
Opposed: Councillor Hoyte

6.6 Request for Decision, Council Per Diem Allotments

CAO Isaak presented the Council Remuneration Review Committee recommendations regarding Council per diem allotments.

352/26 Deputy Mayor Sands moved That Council adopt the revised Council Policy CP-189.25 - Council Remuneration and Compensation, effective January 1, 2027.

CARRIED UNANIMOUSLY

353/26 Councillor Hanson moved That Council direct Administration to include the following per diem allotments in the 2027 Operating Budget. $12,000 for the Mayor and $6,500 for each Council member for a total amount of $51,000.

CARRIED UNANIMOUSLY

6.7 Request for Decision, Member-at-Large Resignations

Senior Legislative Advisor Nealon brought forward a request for Council to accept the Member at Large resignations from the Library Board and the Family & Community Support Services Board.

354/26 Councillor Brown moved That Council accept the resignations of Peter Gomes and Starr Sinclair from the Blackfalds Public Library Board, effective immediately; Heather Johnson from the Family & Community Support Services Board, effective immediately; and Glenda Brown from the FCSS Board, effective December 31, 2026, with regret and direct Administration to include the resulting vacancies in the Town's annual board and committee recruitment process.

CARRIED UNANIMOUSLY

DRAFT

6.8 Request for Decision, Receipt of Blackfalds Public Library Board Bylaw

Senior Legislative Advisor Nealon requested that Council accept the Blackfalds Public Library Board Bylaw.

355/26 Councillor Hanson moved That Council accept the Blackfalds Public Library Board Bylaw, as passed by the Blackfalds Public Library Board on August 4, 2026, in accordance with the *Libraries Act*.

CARRIED UNANIMOUSLY

7. NOTICES OF MOTION

None

8. CONFIDENTIAL

None

9. ADJOURNMENT

Mayor Svab adjourned the Regular Council Meeting at 7:42 p.m.

_____
Laura Svab, Mayor

_____
Kim Isaak, Chief Administrative Officer

DRAFT

MEETING DATE: October 27, 2026

PREPARED BY: Kim Isaak, Chief Administrative Officer

SUBJECT: **CAO Report – October 2026**

Key Projects and Initiatives

- HelpSeeker has completed all surveys and the open house for the Housing Needs Assessment and has commenced the compilation of the findings from the surveys and open house. A presentation will be provided to Council during the November Standing Committee Meeting.
- Met with RCMP K Division for a meeting during the ABMunis Conference. Topics of discussion will be followed up on.
- Safety Day was held on September 16th, the presenter, Spencer Beach, reminding everyone to allow person into your safety bubble to help ensure safe work practices are a team activity to protect our workers.
- Internal Budget reviews have been completed with all departments and financial services has balanced the budget as per policy. Budget binders have been distributed.
- The Council Remuneration Review Committee met and provided a report back to Council at the October 13, 2026, Regular Meeting of Council.
- The Budget Survey closed on September 21st with 368 responses. Responses this year are higher than the 2026 budget survey of 327.
- Catalis Data walkthroughs continue with the Corporate Services staff on the Utility Module and Accounts Receivable. Training schedules were provided, and the “Go Live” date was adjusted to November 17 to provide more time for training and practice.
- Blackfalds Mobile App continues to be downloaded by 362 users.
- The Communication and Engagement Committee is now focusing efforts on the Connect with Council initiative. Next Connect with Council is scheduled for October 21, 2026, at Starbucks from 10:00 am to 11:00 am.
- The kickoff meeting was held for the Economic Development Strategy on October 5, 2026.
- Economic Development continued working on the development of the Travel Alberta Rural Development & Promotion Fund application for the proposed regional mural tourism initiative. The project has evolved from the Highway 2A Mural Trail concept into the proposed "Central Alberta’s Largest Outdoor Public Art Trail.
- A large-scale purge of inactive physical records was completed with 406 boxes shredded in 2 hours.
- A new project page for the approved 5th ball diamond is now live on the Town’s website.
- Community Services received final confirmation on the hosting of 3 World Junior Hockey Pre-Competition Exhibition Games, which will be held on December 21 and 23rd.
- The Winter Warmth Fundraiser held on September 24, 2026, was a success with $13,000 raised.
- The fall deep clean of the Indoor Play Space was completed by Building Operators and Custodial staff on September 23, 2026.
- The Community Info Expo was held on September 14th with 39 groups participating and approximately 125 residents attending.
- The Town’s National Day for Truth and Reconciliation events saw strong community participation, with approximately 40 individuals taking part in the walk and more than 80 attendees gathering to enjoy the presentation by the Red Deer Indigenous Dance Group.

- The JUPA Operating Committee Meetings with both Wolf Creek and The Red Deer Catholic School Divisions during the week of October 5th. Topics of discussion included reporting back on the status of the MDP Review, discussions around future school needs along with various approaches to identifying them in the new MDP, and general updates on mutual interest.
- MDP Review update: Consulting services has been retained to assist with Indigenous engagement which will also include cultural sensitivity training for employees. Draft MDP level goals, objectives, and policies have been drafted from Town documents identified to be relevant to Phase 1 of the project. These draft goals, objectives, and policies are currently being reviewed by the internal project team.
- MDP Review Parks and Open Space draft map was reviewed in accordance with the feedback received from the School Divisions regarding future school location needs. Updates are being done to the map to reflect the conversation.
- The new Vehicle for Hire Bylaw will be coming forward to Council shortly. The hope is to take it forward in November for consideration, however, targeted engagement still needs to be done which is slated to start on October 19th
- Amendments to the Blackfalds Industrial ASP have been reviewed by staff and will be provided back to the consultant shortly. The final amendments needed are fairly minor, so we expect to take the amendments through the formal Council adoption process within the next month or so.
- Amendments are being proposed to the Cottonwood Meadows ASP. A developer-led Open House was held on October 8th, with P&D Staff in attendance to answer procedural questions only. The consultant will create a “what we heard” report that will be presented to Council when the amendments are brought forward for Council’s consideration.
- McKay Ranch Lift station, Grade Beams formworks inside the wet well are ongoing. Process pipes installation are ongong. Force main fusion has started.
- Engineering, Planning and Development, Fire, Parks and Public Works continue to work on the Phase 1 Design Guideline review.
- Public Works completed the annual lift station wet well cleaning. The wet well in a lift station is the chamber where wastewater collects from a service area before pumps move it on through the wastewater system. This important maintenance procedure removes accumulated sludge, grease, and wax build-up from the wet well’s walls and floor, to help prevent pump blockages and keep the lift station operating efficiently.
- Preventative sewer flushing was completed on the sewer mains south of Womacks Road and all sewer mains north of Cottonwood Road
- All planned concrete work has been completed for 2026. Public works has also completed the associated landscaping, and thanks to our contractors the asphalt repairs are now in place, bringing this year's concrete deficiency projects to a close
- Fall street sweeping will be ongoing throughout Town, ensuring leaves and debris are removed which play havoc with storm drains, especially with snowmelt in the spring
- Community Center, Emergency generator concrete pad has been poured. The anticipated arrival date for the generator is March 2027.
- NW Stormwater Project has been completed and the new Northern Park area is ready for the public to enjoy additional walking paths and environmental features of this system.
- Fire Prevention Week was held from October 4 through October 10th. This year's theme was “Safe Charging Is a Superpower” An open house was held on the Wednesday that promoted the theme and included face painting and a bouncy castle for the kids that attended.

Bylaws or Council Policies

- Bylaw 1357.26 – Off-Site Levy Bylaw was given first reading at the June 9, 2026, Regular Meeting of Council.
- Bylaw 1360.26 – LUB Accessory Building Driveway Setback Bylaw was adopted at the October 13, 2026, Regular Meeting of Council.
- Bylaw 1361.26 – Increasing the Authority of the Development Officer was completed on September 21, 2026, meeting and set the Public Hearing for October 27th, 2026
- Bylaw 1362.26 - Redistricting a portion of Aurora Heights Phase 5C will be going for First Reading on October 27th, 2026
- The amended Annual Budget and Taxation Policy – 135.19 was adopted at the October 13, 2026, Regular Meeting of Council.
- Council Policy – Duty to Document was adopted at the October 13, 2026, Regular Meeting of Council.
- Council Policy CP-189.25 Council Remuneration and Compensation was adopted at the October 13, 2026, Regular Meeting of Council and will come into effect on January 1, 2027.
- Amended Public Donation Policy was deferred from the September 15, 2026, Standing Committee of Council to the October 19, 2026, Standing Committee of Council.
- Amended Community Initiatives Grant Policy was deferred from the September 15, 2026, Standing Committee of Council to the October 19, 2026, Standing Committee of Council.
- Event Attraction and Hosting Grant Policy was deferred from the September 15, 2026, Standing Committee of Council to the October 19, 2026, Standing Committee of Council.

Performance of Major Administrative Duties as Per Section 208(1) of the MGA

- Execution of the mineral rights lease with Parallax Energy.
- Execution of Letter of Agreement with Hockey Canada for the 2027 World Junior Championship Pre-Competition Camp and Exhibition Games

Administrative Policy Changes / Additions

- Administrative Policy AP-097.26 – Contractor Management - *New*

APPROVALS

Kim Isaak,
Chief Administrative Officer

MEETING DATE: October 27, 2026

PREPARED BY: Eric Collins, GIS Technologist

SUBJECT: **BOLT KPI Report Information – September 2026**

BACKGROUND

The BOLT service operates five days a week (6:00 a.m. – 8:00 p.m.) connecting local destinations and regional hubs, including the Kingston Hub in Red Deer, Red Deer Polytechnic, and Eagle Builder stop in County of Lacombe.

The service provider, application, schedule, ticket procurement, and service stop maps are available for riders and the public at the link below.

Blackfalds On-Demand Local Transit - Blackfalds, AB

Download the Pick-Up On-Demand (RideCo) App from the Google app store or Mac app store to book your ride or call 403-885-BOLT (2658). Email inquiries may be directed to bolt@blackfalds.ca.

DISCUSSION

The first page of this report outlines the **SEPTEMBER** statistics and associated mapping, while the remainder of the pages identify the trending comparison over the first nine months of 2026. Data dates are highlighted in the white box on the left side of each sheet for reference.

In September, BOLT completed **616 rides for 699 passengers**. Ridership remained relatively stable compared to August, while operational efficiency improved significantly. No major service disruptions or operational anomalies were identified during the month.

Pooling efficiency improved considerably in September, with approximately **66.4% of rides shared** and average shared fare occupancy increasing to **3.22 passengers**. Passengers per Vehicle Hour (**PVH**) increased to approximately **3.06**, representing one of the strongest operational efficiency results recorded in 2026.

Service quality remained exceptionally strong in September. The average ride rating remained at **5.0 out of 5**, with continued positive rider feedback. On-time performance remained excellent, with approximately **98.2% pickup OTP** and **98.9% drop-off OTP** recorded during the month. Two abandoned rides were recorded, with no indication of any systemic service issues.

The Regional Hub in Red Deer remained the top pickup and drop-off location in September, continuing its role as the primary regional connector. High-volume activity also continued at Red Deer Polytechnic and key neighbourhood stops within Blackfalds, reflecting consistent regional and local travel patterns.

Rider feedback in September remained overwhelmingly positive, with comments continuing to emphasize driver friendliness, professionalism, and reliability. Riders frequently highlighted the quality of customer service provided throughout the month. No material service complaints were identified.

Booking behaviour in September reflected a balanced mix of planned and spontaneous travel. Approximately **55% of trips were booked one or more days in advance**, indicating continued use of the service for scheduled travel while maintaining flexibility for same-day trip requests.

Demand pressure increased significantly in September, with failed searches accounting for approximately **37.6% of searches**. This increase occurred alongside improvements in pooling efficiency, passenger occupancy, and vehicle utilization, suggesting rider demand became increasingly concentrated during peak travel periods. Demand trends will continue to be monitored as ridership patterns evolve through the remainder of 2026.

The September dataset provided by the service contractor does not include numeric time-of-day or hourly demand values suitable for detailed analysis. Peak-hour analysis will resume if this data becomes available in future reporting cycles.

Compared to August, September demonstrated significant improvements in operational efficiency while maintaining exceptionally high service quality standards. Pooling efficiency, passenger occupancy, and vehicle productivity all improved during the month, while rider satisfaction and on-time performance remained excellent. Increased failed-search activity indicates growing demand concentration during peak travel periods and remains the primary operational trend to monitor moving forward.

STRATEGIC PLAN ALIGNMENT / OTHER MASTER PLAN ALIGNMENT

Supports Council's goals of enhancing community connectivity, regional collaboration, and accessible transportation by providing reliable transit connections within Blackfalds, Red Deer, Red Deer Polytechnic, and the County of Lacombe while maintaining efficient and customer-focused service delivery.



FINANCIAL IMPLICATIONS

None

COMMUNICATION / ENGAGEMENT CONSIDERATIONS

This report is provided for information purposes to Council and stakeholders interested in BOLT service performance. No public consultation or active engagement is required, as the report summarizes operational and ridership data collected through regular service monitoring.

ATTACHMENTS

- *September 2026 monthly report RideCo (PDF)*

APPROVALS

Kim Isaak,
Chief Administrative Officer

Department Director/Author

RideCo Analytics: Overview

Date
September 1, 2026 – September 30, 2026
Selected: September 1, 2026 – September 30, 2026

Program: Blackfalds

Provider: Prairie Bus Lines

Include Date: All

Weekday: All

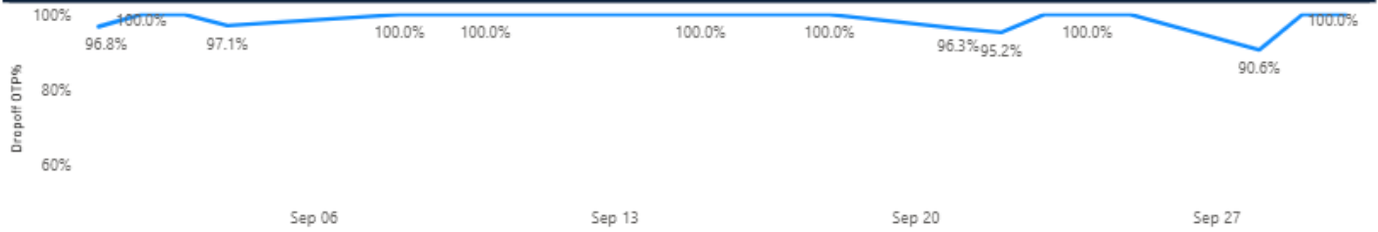
Total Passengers



Passengers per Vehicle Hour



Dropoff On-Time Performance

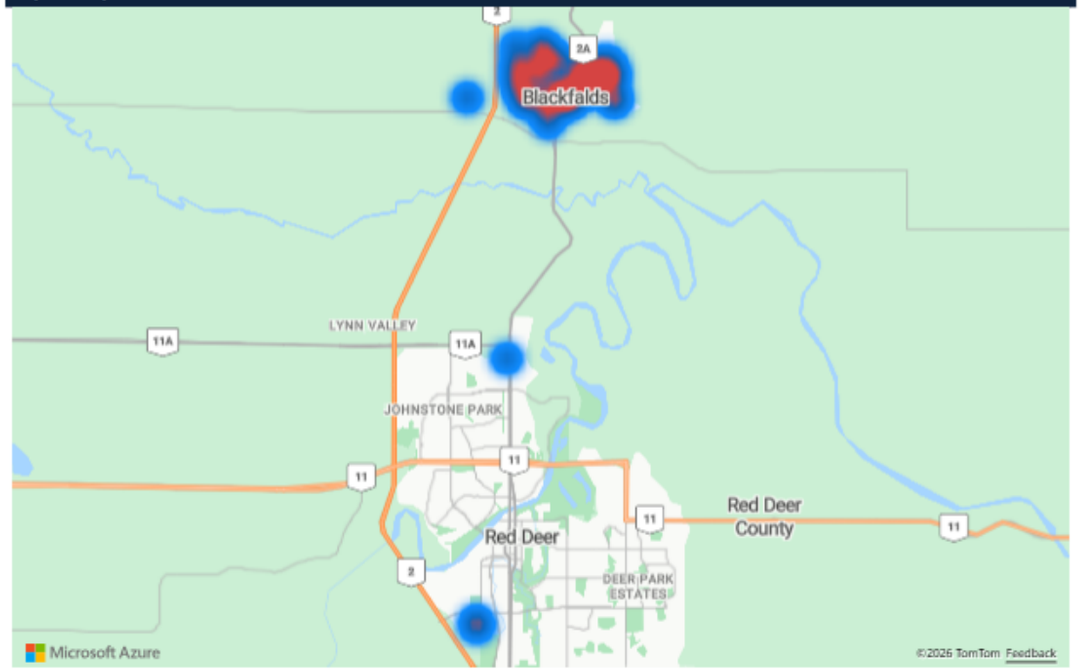


Pickup On-Time Performance



PVH	RVH	Total Completed Rides	Pickup OTP
2.6	2.4	649	98.2%
Demand Response PVH	**Demand Response RVH**	**Average Completed Rides**	**Dropoff OTP**
3.6	3.3	31	98.9%

Top Pickup Locations



RideCo Analytics: Ridership

Date
September 1, 2026 – September 30, 2026
Selected: September 1, 2026 – September 30, 2026

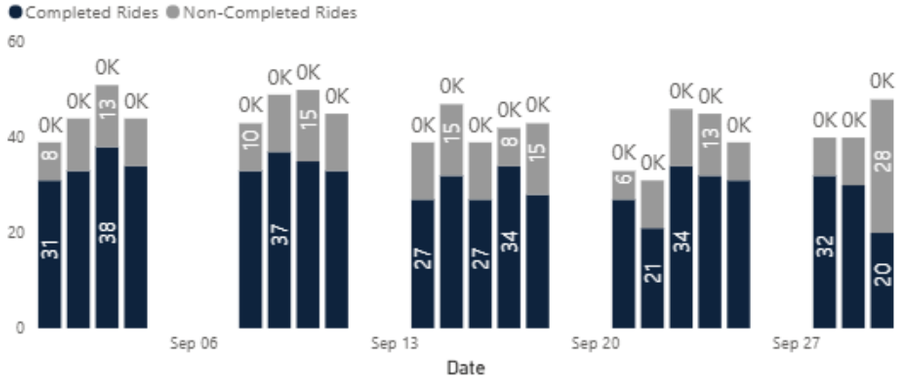
Program: Blackfalds

Provider: Prairie Bus Lines

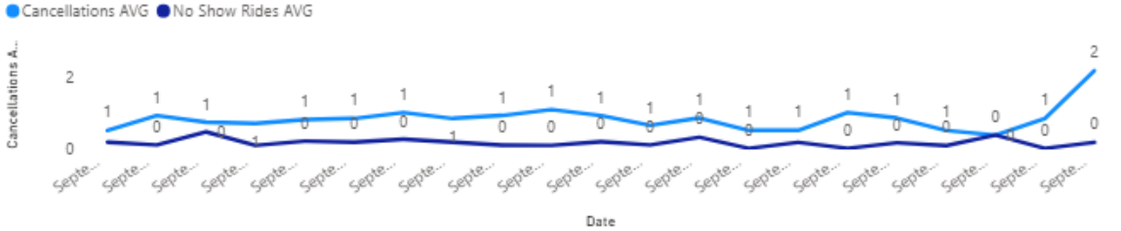
Include Date: All

Weekday: All

Total Booked Rides by Completed and Non-Completed Status



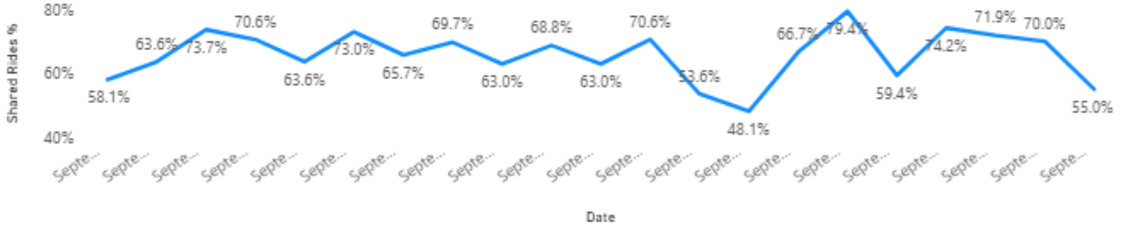
Cancellations and No-shows



Average No-show Rate

4.2%

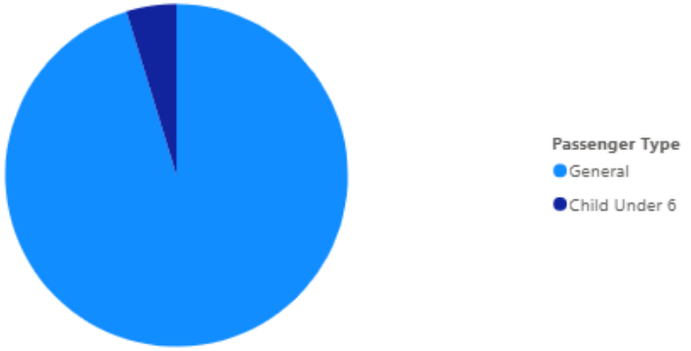
Total Shared Rides



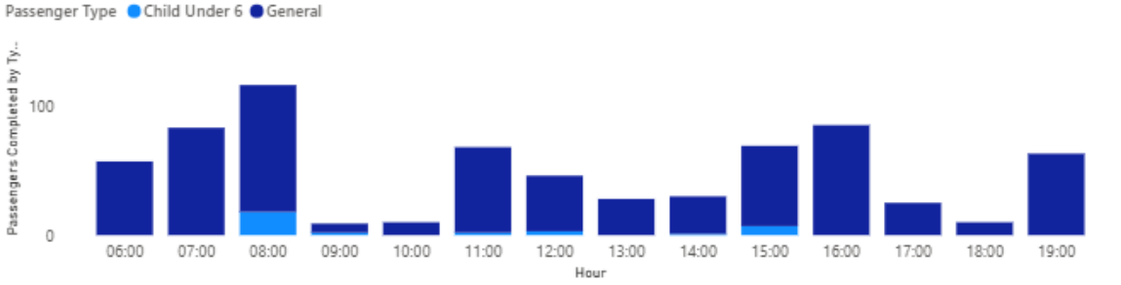
Average Cancellation Rate

23.2%

Total Rides Completed by Passenger Types



Total Rides by Passenger Types



Pickup OTP

98.2%

Dropoff OTP

98.9%

Total Passengers Completed

699

Average Direct Ride Duration

11.6 mins

Average Actual Ride Duration

13.0 mins

Shared Ride %

66.4%

Abandoned Rides

2

RideCo Analytics: Customer Experience

Date
September 1, 2026 – September 30, 2026
Selected: September 1, 2026 – September 30, 2026

Program
Blackfalds

Provider
Prairie Bus Lines

Include Date
All

Weekday
All

Average Ride Rating

5.0

Pickup OTP

98.2%

Dropoff OTP

98.9%

Average Direct Ride Duration

11.6 mins

Average Actual Ride Duration

13.0 mins

Failed Search Percentage

37.6%

Shared Ride Percentage

66.4%

Ride Comments

Rating
FIVE

good job frank
good job frank thank you
good job marie. thank you
good job steven thank you
he is very nice driver😊
thank you marie . good job

RideCo Analytics: Searches

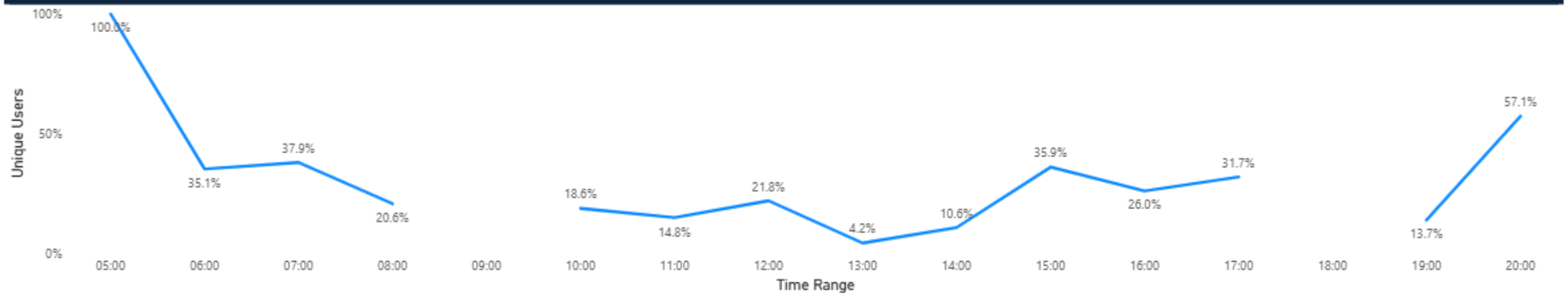
Date
September 1, 2026 – September 30, 2026
Selected: September 1, 2026 – September 30, 2026

Program
Blackfalds

Include Date
All

Weekday
All

Unique Users with Failed Search Over Time



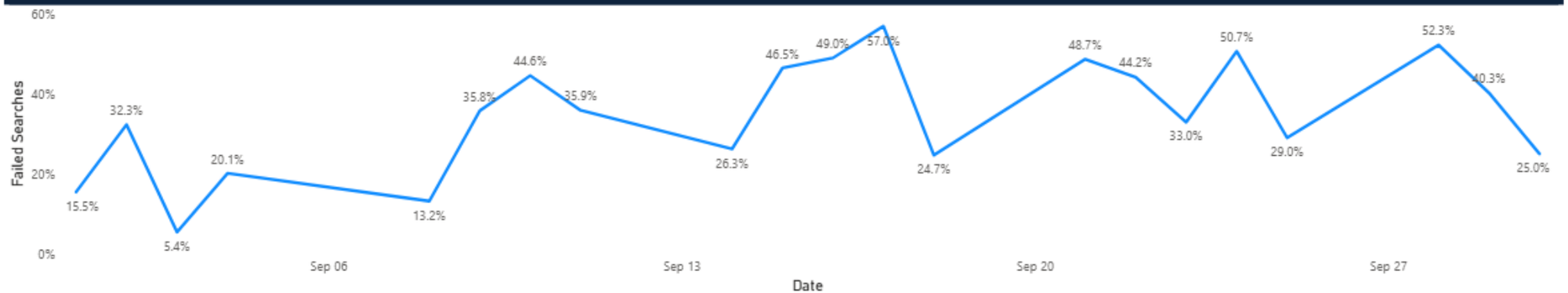
Average Daily New Users

0

Average Daily Repeat Users

20

Failed Search Due to High Demand Over Time



Average Unique Users with a Failed Search

NaN

Users with Search Delay > Threshold

24.6%

Unique User Searches

1,520

Average Users with Searches

717

Average Daily Searches

160

User Conversion Rate

74.2%

Average Search Delay of Best Results

22.6 mins

RideCo Analytics: Booking

Date
September 1, 2026 – September 30, 2026
Selected: September 1, 2026 – September 30, 2026

Program
Blackfalds

Include Date
All

Weekday
All

Total Rides Booked

897

Completed Rides Booked by Call Center

6.2%

Completed Rides Booked by App or Site

93.8%

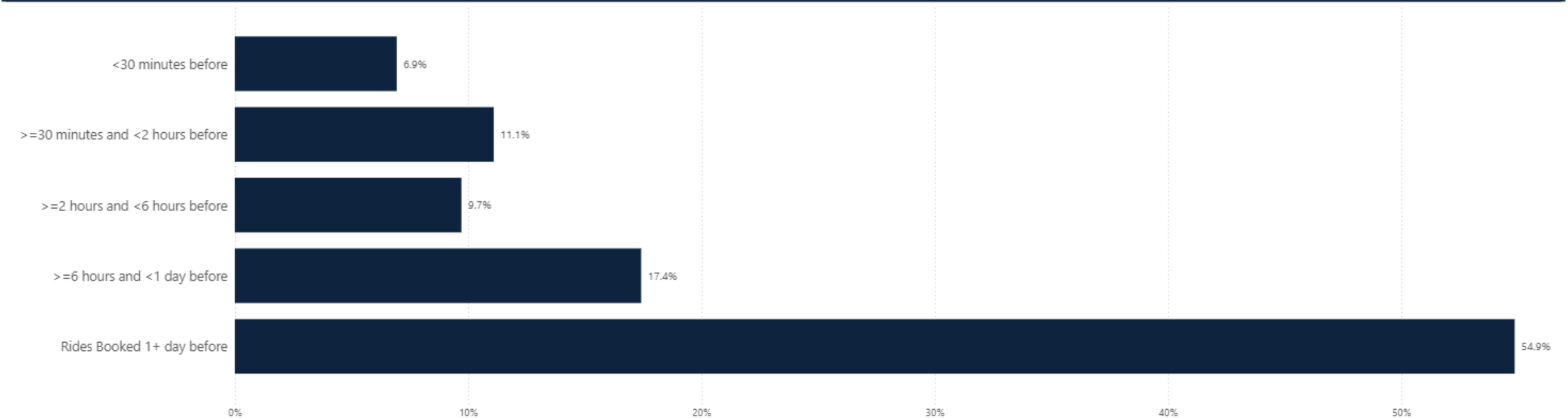
Completed Rides Booked by Subscription

0.0%

Completed Rides Booked by 3rd Party

0.0%

Advanced Booking



RideCo Analytics: Operations

Date
September 1, 2026 – September 30, 2026
Selected: September 1, 2026 – September 30, 2026

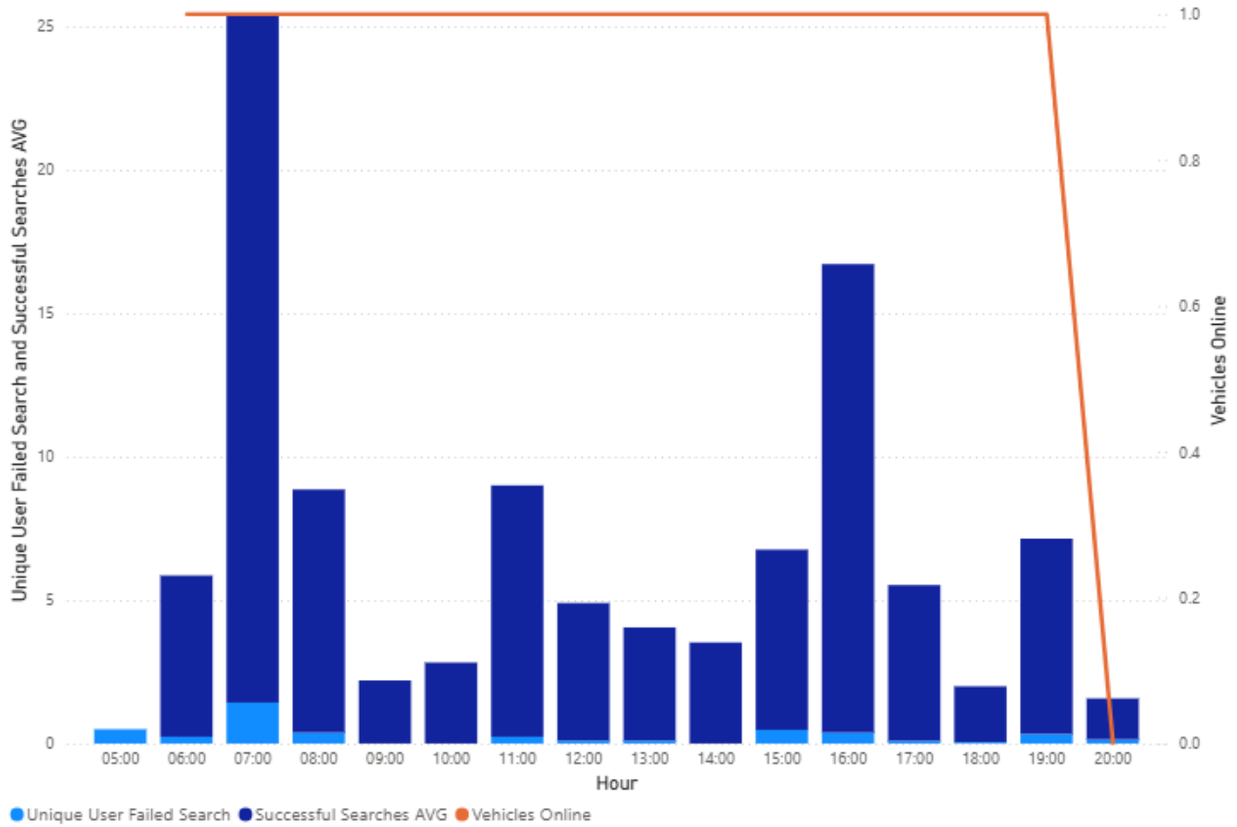
Program: Blackfalds

Include Date: All

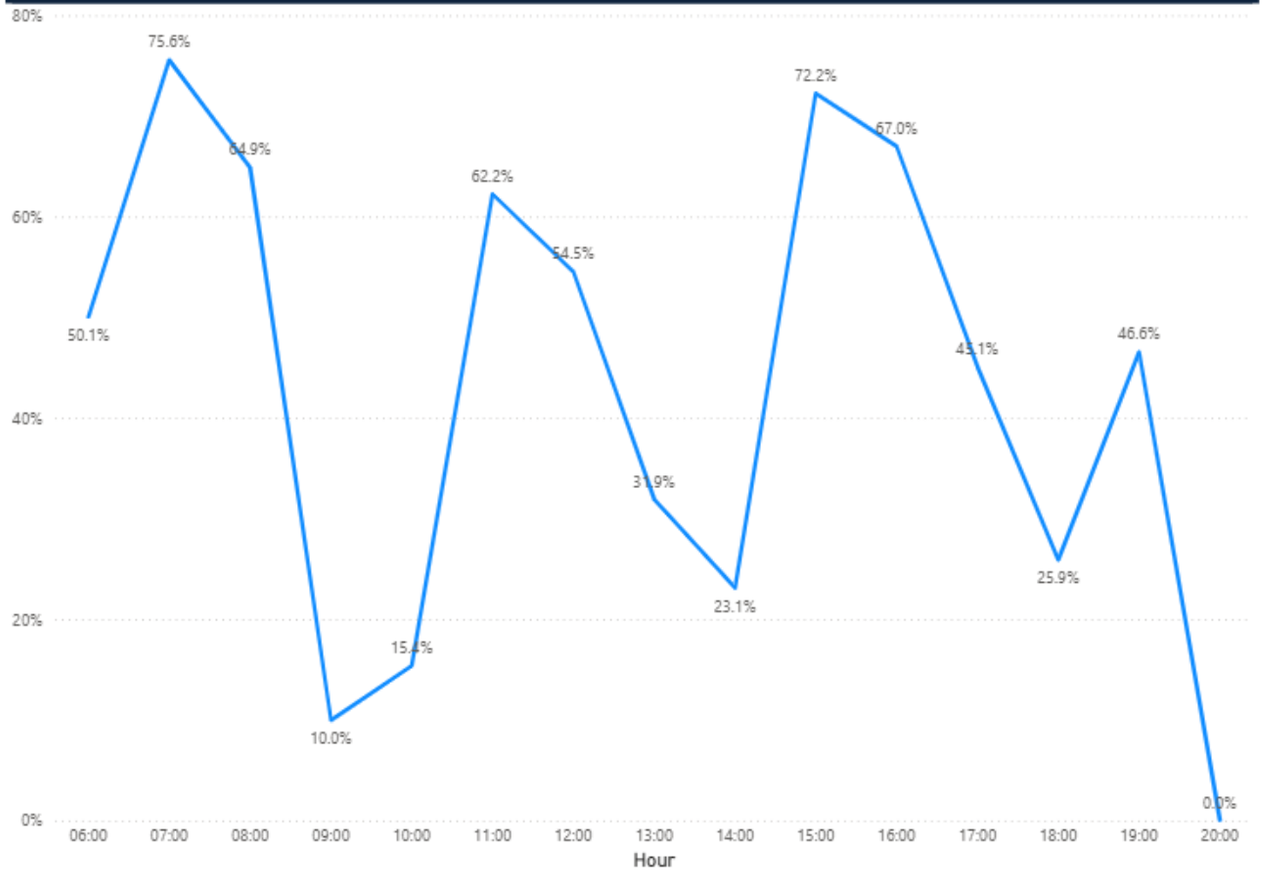
Weekday: All

Total On-Fare Time (h)	Vehicle Utilization Rate	Max Vehicles Online	Revenue Hours	Demand Response Revenue Hours
128	47.8%	1.0	268.2	196.3

Service Availability



Vehicle Utilization Rate by Time of Day



MEETING DATE: October 27, 2026

PREPARED BY: Darolee Bouteiller, Finance Manager

SUBJECT: **Citizen Engagement Budget 2027 Survey Results**

BACKGROUND

A part of the budget process is for the Town Council to engage with the citizens and get feedback regarding the Town budget. This year the Town has engaged with citizens through a budget survey and in-person interactions held at the Community Information Expo. This item is to report back to council the results of the survey.

DISCUSSION

The primary goal of conducting a survey is to provide citizens with an opportunity to provide feedback on the Town services and priorities. It will aim to help Town Council understand how well its services meet the community expectations, and to gather valuable input that may influence how resources are allocated within the Town budget.

The survey was created by the Communications and Engagement Committee, and input from the MarCom Team lead. The survey conducted through Survey Planet, and was promoted by the Town website, utility bills, monthly newsletter, Town Electronic Signs, at the Community Information Expo. and on social media accounts. The survey was active between August 24 – Sept 21.

The survey included a variety of focused questions with multiple choice answers in brackets;

- personal demographics and opinions of quality of life in the Town
- desired level of spending changes for Town Services (Decrease, No Change, Increase)
- position on acceptable approaches to balancing the budget (Acceptable, neutral, unacceptable)
- willingness to support a property tax increase for specific purposes (Support, Neutral or Oppose)
- Preferred tax strategy for the Town

The results are tabulated in the final report attached as Appendix A, with the responses of each question portrayed in a doughnut chart. This gives a great visual of how effectively the respondents feel the town meets their service level expectations.

Summary of the results.

- There were 368 respondents who completed the entire survey.
- The largest age group of survey participants was between the ages of 31-45 years of age and accounted for 42.2% of all respondents,
- Largest percentage of respondents were Blackfalds property owners - 82.1%
- 35.3 % of the respondents have lived in Blackfalds 0-5 years.
- The questions about change in desired spending levels for Town services had "No change" selected as the highest response for each service.
- When asked "how acceptable each of the following solutions is to you in order to keep a balanced budget" The highest response for each question was;
    - On reducing the level of Town services, 87% found it unacceptable

  - On increasing user fees for Town Services that currently have fees, 43.8% found it unacceptable
  - On postponing infrastructure projects ex. Amenities or major repairs, 40.5% were neutral.

- The questions that asked about the "willingness to support a property tax increase for the following specific purposes". Provided the most polarizing results for the solutions and indicates the many diverse positions taken by the 368 residents that responded to the survey.
  - On maintaining current level of Town Services - Support 32.3%, Neutral 31.5%, Oppose 36.1%
  - On enhance specific existing services – Support 34.5%, Neutral 30.2%, Oppose 35.3%
  - On tax increases to fund new programs or amenities – Support 21.2%, Neutral 39.1%, Oppose 39.7%
- What is your preferred tax strategy for the Town, 24.5% maintain taxes and cut services, followed closely by 23.6% reduce taxes and cut services.

Each question also included a comment box, an important component of the survey, to allow residents to elaborate on their answers or voice concerns. The comment section has been compiled into a document to be distributed to all council members, CAO, and Directors and Managers.

The budget survey offered an incentive for completing the survey with a random draw for two prizes. Prize #1 was $150 credit applied to a Town Utility account and a Blackfalds fluffy blanket, won by Ashlynn Shannon. Prize #2 was a $75 gift pass to the Abbey Centre, and a Blackfalds fluffy blanket won by Alejandro Alvarez.

The Survey results give Council an indication on citizen satisfaction of current service levels, property tax tolerance, and provide valuable feedback on solutions to balance the budget. These results can be considered when Council addresses the budget decisions, allowing for a fiscally responsible approach to establishing the 2027-2029 budget.

ATTACHMENTS

- *Appendix A – Summary Report*

APPROVALS

Kim Isaak,
Chief Administrative Officer

Director/Manager



TOWN OF BLACKFALDS

CITIZEN ENGAGEMENT 2027 BUDGET SURVEY

The Town of Blackfalds aims to deliver a balanced budget that maintains affordability for taxpayers while delivering services that residents value and expect.

BLACKFALDS
ALBERTA

INTRODUCTION

The Town of Blackfalds conducted the annual Budget Survey from August 24 - September 21, 2026.

The “Have a Say in What You Pay” budget survey was promoted and distributed using various tools and events including:

- Promoted on social media - Twitter, Facebook, LinkedIn, Instagram.
- Utility Bill Newsletter
- Blackfalds Connect
- Blackfalds App
- Community Info Expo
- Website home page slider
- Budget presentation boards
- Monthly newsletters
- Town Electronic Signs

The survey received **368** responses.

With the creation of the Council Communications & Engagement Committee, new questions were work-shopped and added to the survey.

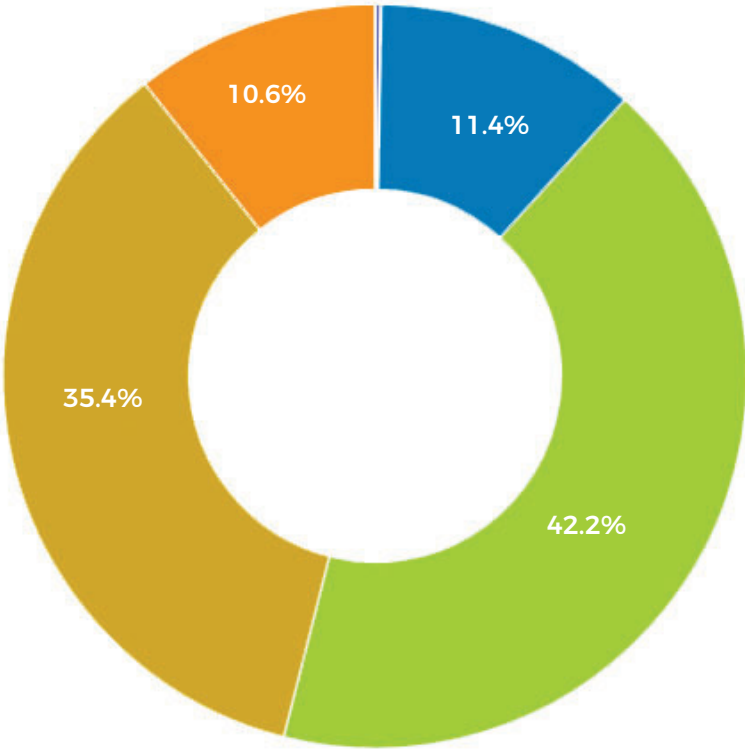






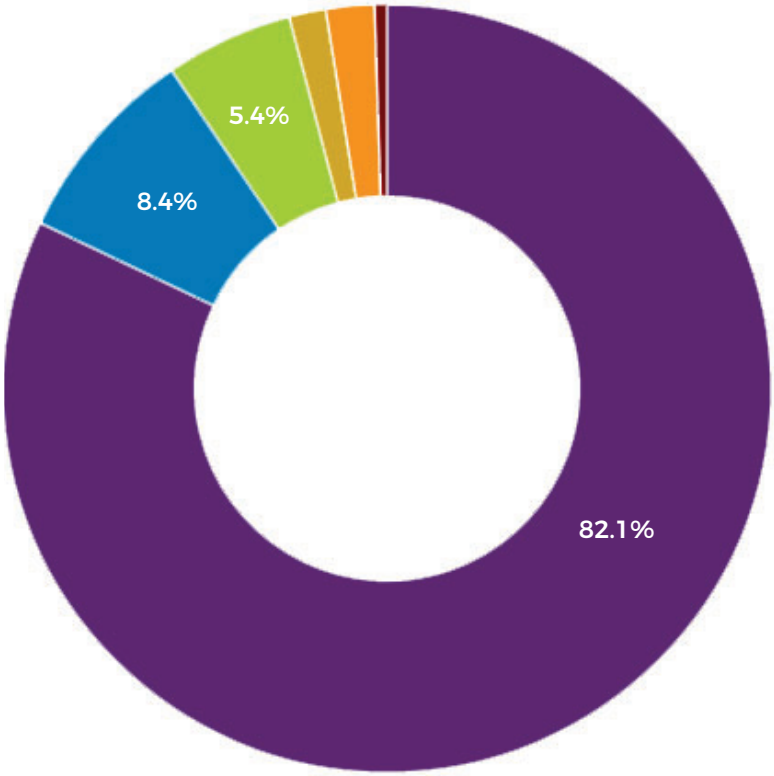


1. How Old Are You?



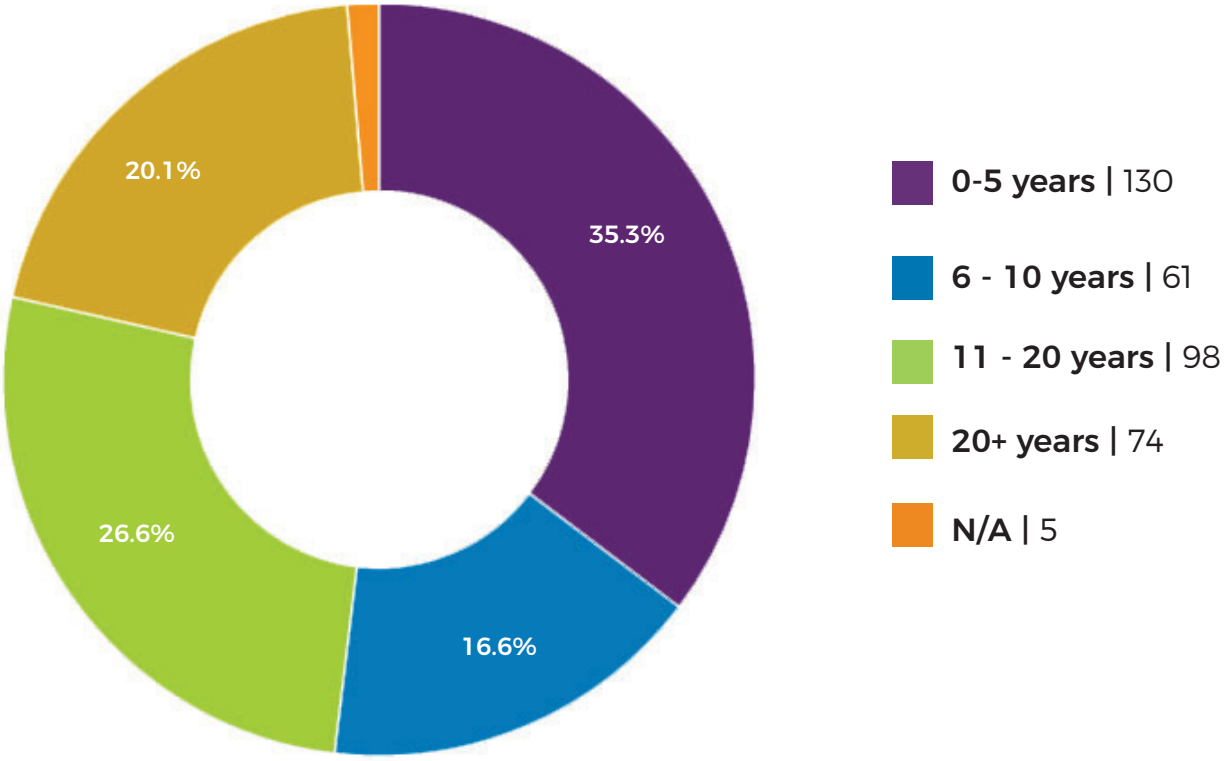
- **Under 18** | 1
- **Between 18 - 30** | 42
- **Between 31 - 45** | 155
- **Between 46 - 65** | 130
- **Ages 66 +** | 39

2. Which best applies to you?



- **Blackfalds Resident (Property Owner)** | 321
- **Blackfalds Resident (Renter)** | 33
- **Blackfalds Business Owner / Operator in the Town of Blackfalds** | 21
- **Lacombe County resident** | 6
- **Prefer not to answer** | 8
- **None of the above** | 2

3. How long have you lived in Blackfalds?

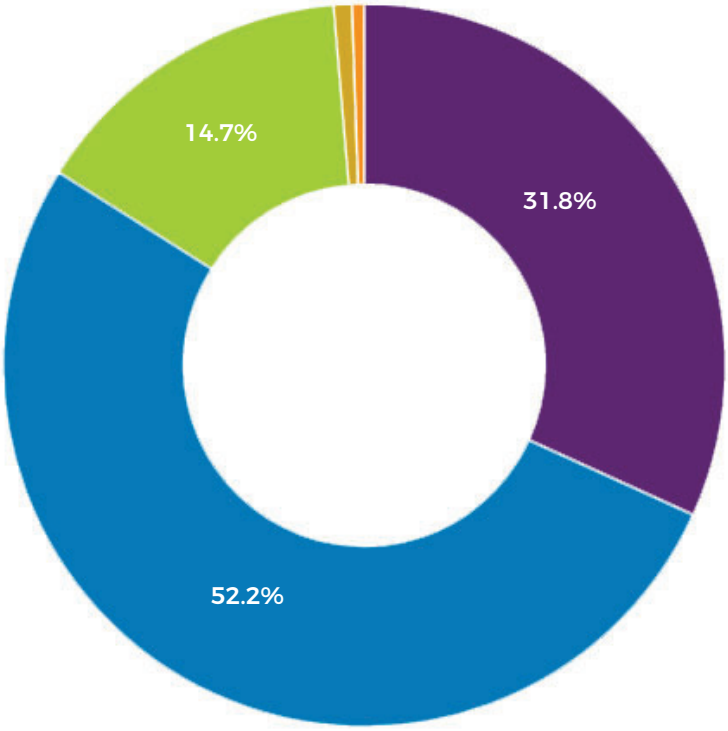


4. We'd like to see if there are emerging trends in various areas of the community, or similar concerns with all parts of town. Please share your postal code (optional)

For this year's survey, we asked for postal codes so we can see emerging / established trends in certain areas of Town. However, following the survey it was determined the pinpointing specific locations to postal codes is more difficult. For the 2028 budget, we'll ask for street address to better formulate themes and trends based on locations!

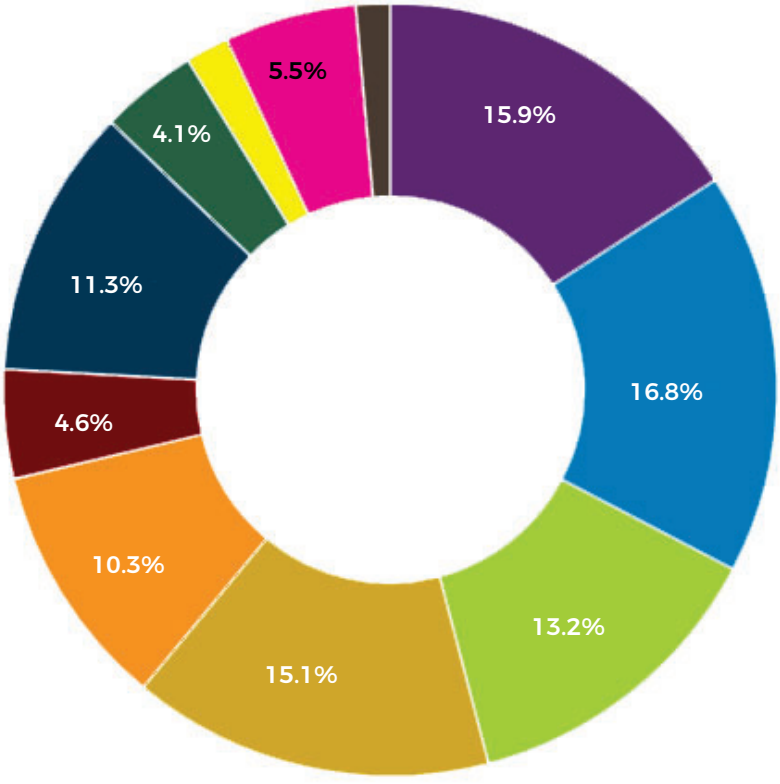
Postal Code Cluster	Responses	Avg. Quality of Life (/5)	Top Themes
T4M 0A	14	4.07	Community Safety & Enforcement | Recreation Facilities | Communication & Awareness
T4M 0B	19	4.11	Economic Development & Business Growth | Recreation Infrastructure | Community Safety
T4M 0C	12	4.17	Infrastructure & Snow Removal | Growth Management & Business Attraction | Communication Improvements
T4M 0E	14	4.14	Traffic, Roads & Safety | Cost of Living & Utilities | Youth, Seniors & Social Supports
T4M 0G	20	4.32	Community Safety & Enforcement | Business Attraction & Economic Growth | Recreation & Community Amenities
T4M 0H	16	4.19	Affordability & Cost of Living | Community Services for Seniors & Families | Business Development
T4M 0J	18	4.39	Business Attraction & Commercial Diversity | Transportation & Traffic Flow | Recreation & Community Facilities
T4M 0K	21	4.35	Traffic Safety & Enforcement | Recreation Infrastructure | Stronger Business Attraction
T4M 0L	21	4.38	Community Safety | Infrastructure & Transportation | Recreation & Youth Development
T4M 0M	13	4.00	Recreation & Family Amenities | Business Attraction & Downtown Improvements | Community Safety & Youth Behaviour
T4M 0N	14	4.14	Transportation, Traffic & Road Access| Recreation & Community Spaces | Business Growth & Local Amenities
T0M 0J0	99	4.12	Transportation, Traffic & Snow Clearing | Facilities & Recreation Value | Business Attraction & Community Communication

5. How would you describe your quality of life in Blackfalds?



- **Very good** | 117
- **Good** | 192
- **Acceptable** | 54
- **Poor** | 3
- **Very Poor** | 2

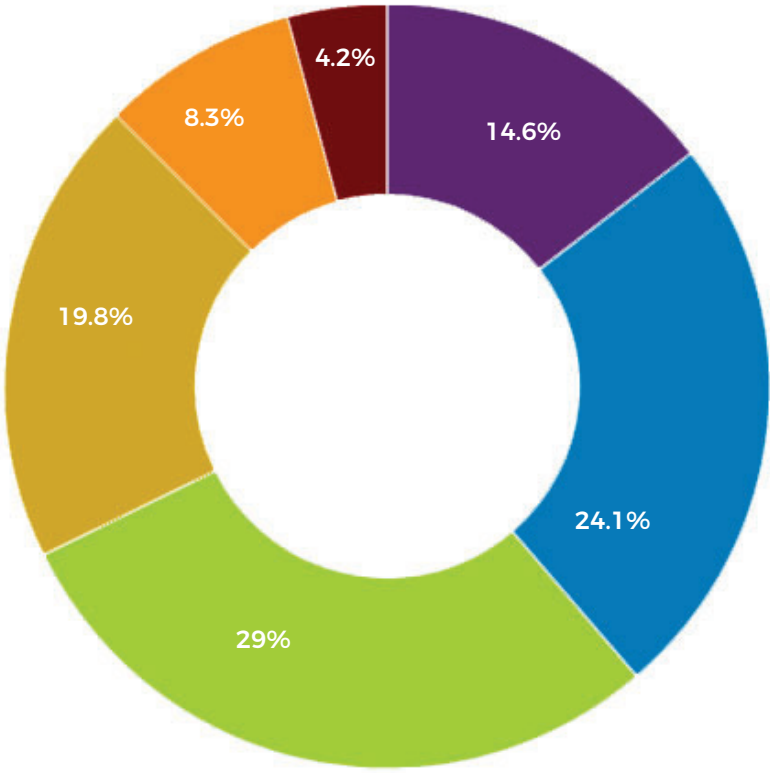
6. What would you say are the three most significant characteristics of Blackfalds that contribute to a high quality of life here?(Please choose up to three selections below)



- **Recreation and sports facilities (Eagle Builders Centre, Abbey Centre, Outdoor Recreation Facilities)** | 167
- **Parks & walking trails (including the Tayles Water Spray Park, Off-Leash Bark Park, Optimist All Wheels Skatepark, Parallax Energy Bike Skills Park)** | 177
- **Good municipal services (clean water, wastewater treatment, sewer, roads, etc)** | 139
- **Central location (near Hwy. 2, along Hwy. 2A and Hwy. 597)** | 159
- **Size of community** | 108
- **Community events and programs (including sports, fitness, arts & culture)** | 48
- **A safe and secure community** | 119
- **Affordable cost of living** | 43
- **Access to quality education** | 19
- **An increasing number of businesses** | 58
- **Other (please specify)** | 15

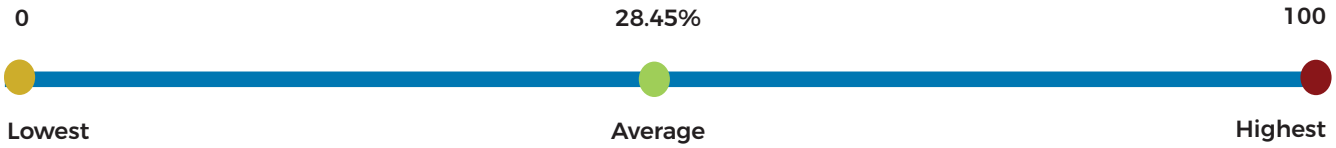
Other - Please specify
Close to nearby services and major cities, allows the lack of stores to be ok as we can travel for all the other things such as venues.
Too difficult to pick 3. Central location along with size of community, and a safe and secure community, affordable cost of living and parks and trails are equally important.
Our community costs a lot for the lack of perks that prove our taxes aren't just paying salaries
Have a transfer station
Hot chicks
HomeHardware
Affordable family housing needs to become a priority in Blackfalds. I currently pay $2,900 per month for a 5-bedroom home, and I believe family-sized rentals should be capped around $2,300. I am a healthcare caregiver working 12-hour days, yet I still live paycheck to paycheck. After rent, I still have groceries, utilities, insurance, gas, school fees, softball fees and everyday household expenses. Some months I even need to use the Red Deer Food Bank. I cannot afford to take days off, which means I miss many of my daughter's games and vacations are not an option. We had to leave our rental in Red Deer because the landlord sold the house. After searching for three months, there were only two suitable homes on Kijiji—this one for $2,900 and another for over $3,000. My mom lives with me as well, along with my daughter and our pets, so I needed a home that worked for our family. It was not about wanting a big or fancy house; it was about having somewhere to live instead of ending up in hotels. My daughter now has friends and softball in Blackfalds, and I do not want to uproot her again because rent is unaffordable. I know I am not the only working family struggling. Blackfalds needs more affordable family rentals and real action to keep rent within reach.
true
For the most part friendly people
Appreciate it being a small town with less people.
Would like to see the roads cleared more often during the winter last year our road was cleared once allowing constant ice water to back up onto the sidewalk and create dangerous walking conditions
It used to be budget friendly now it is not

7. As we look toward planning for the future, which do you believe is the most important to focus on in order to shape the next few years?



- **Plan for future growth** | 104
- **Attract new and maintain current business and amenities** | 172
- **Minimize property taxes in the future** | 207
- **Ensure long-term fiscal sustainability - meaning financial decisions made today maintain a healthy financial position in the future** | 141
- **Prepare for and react to changes in the economy** | 59
- **Other** | 30

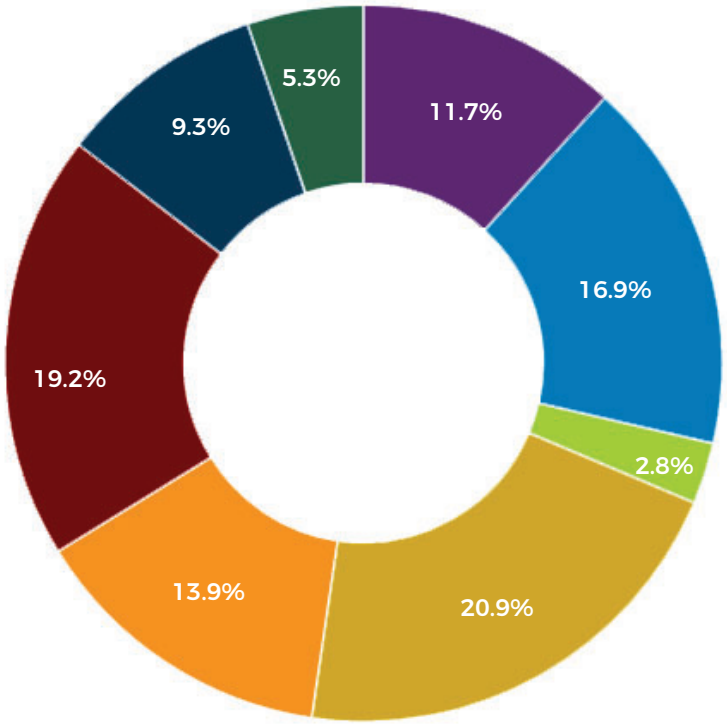
8. If you didn't know already, the Town of Blackfalds collects both the education tax and seniors requisition on behalf of the Province of Alberta. To the best of your knowledge, what percentage of your taxes do you think are transferred to the province?*



The most common responses were 25% and 30% (33 responses each). Other common answers were 10% (28 responses), 20% (26 responses), and 26% (24 responses).

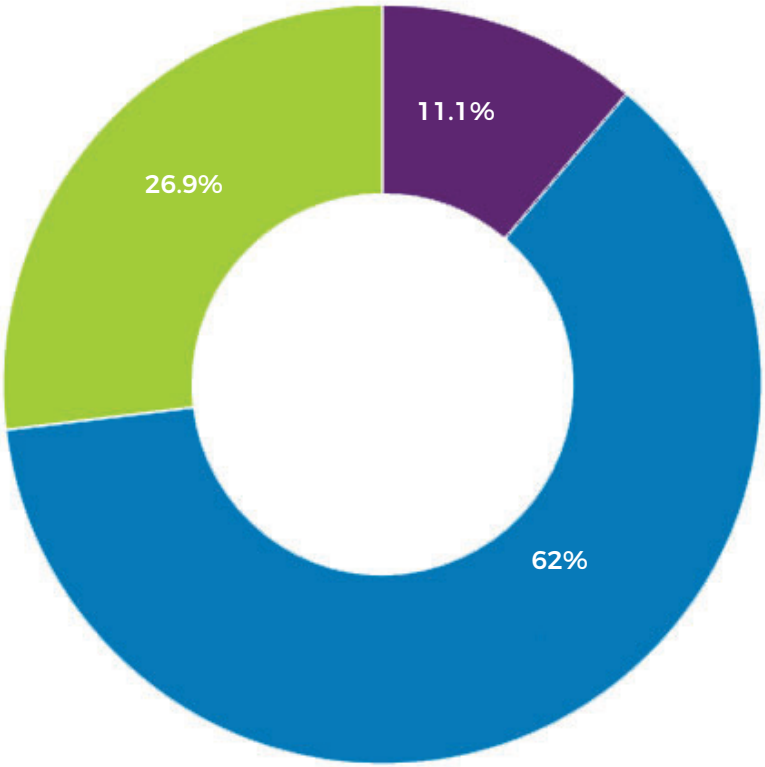
ANSWER: 26.4% of your property taxes are collected for school requisitions for the Province of Alberta and Senior requisitions for the Lacombe Foundation.

9. Please indicate which of the following services you have used/experienced in the past.*



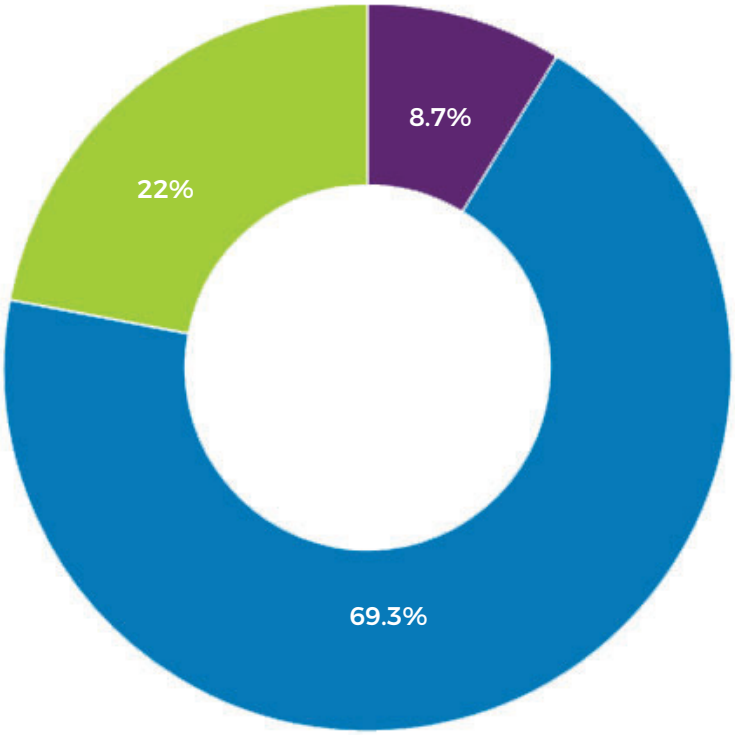
- Protective Services (policing, fire, emergency services) | 170
- Protective Services (policing, fire, emergency services) | 244
- Economic Development (business relations and economic vitality) | 40
- Facility Services (Abbey Centre, Eagle Builders Centre, etc) | 303
- Programs & Events (Blackfalds Days, Summer Culture Series, etc) | 201
- Parks & Playgrounds | 278
- Marketing & Communications (Program & Activity Guide, Social Media, Website, etc) | 135
- Family & Community Support Service (youth programming, support services, etc) | 76

10. What is your desired change to variable spending for Protective Services? Please indicate whether your would increase, decrease, or make no change*



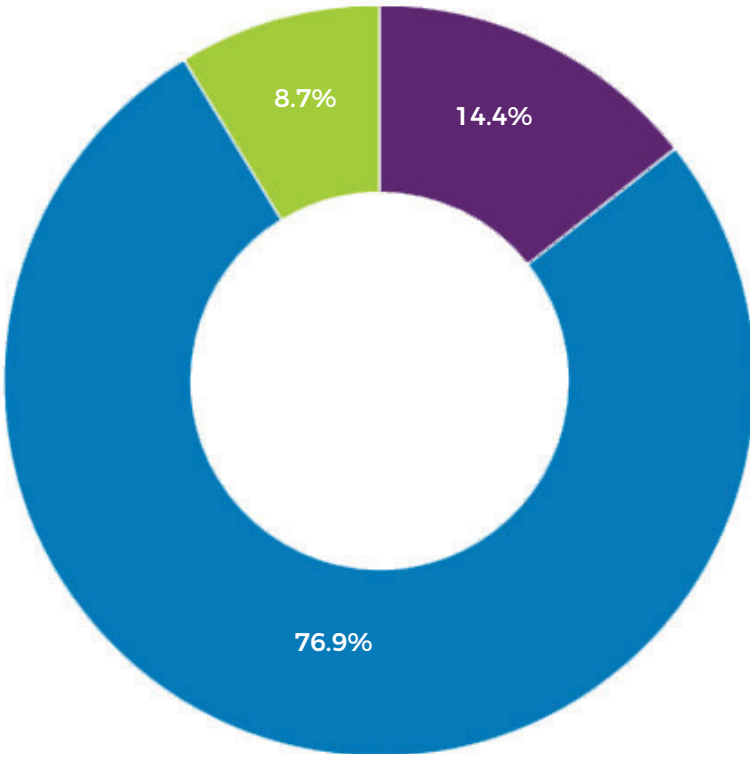
- Decrease | 41
- No Change | 228
- Increase | 99

12. What is your desired change to variable spending for Infrastructure Services? Please indicate whether your would increase, decrease, or make no change*



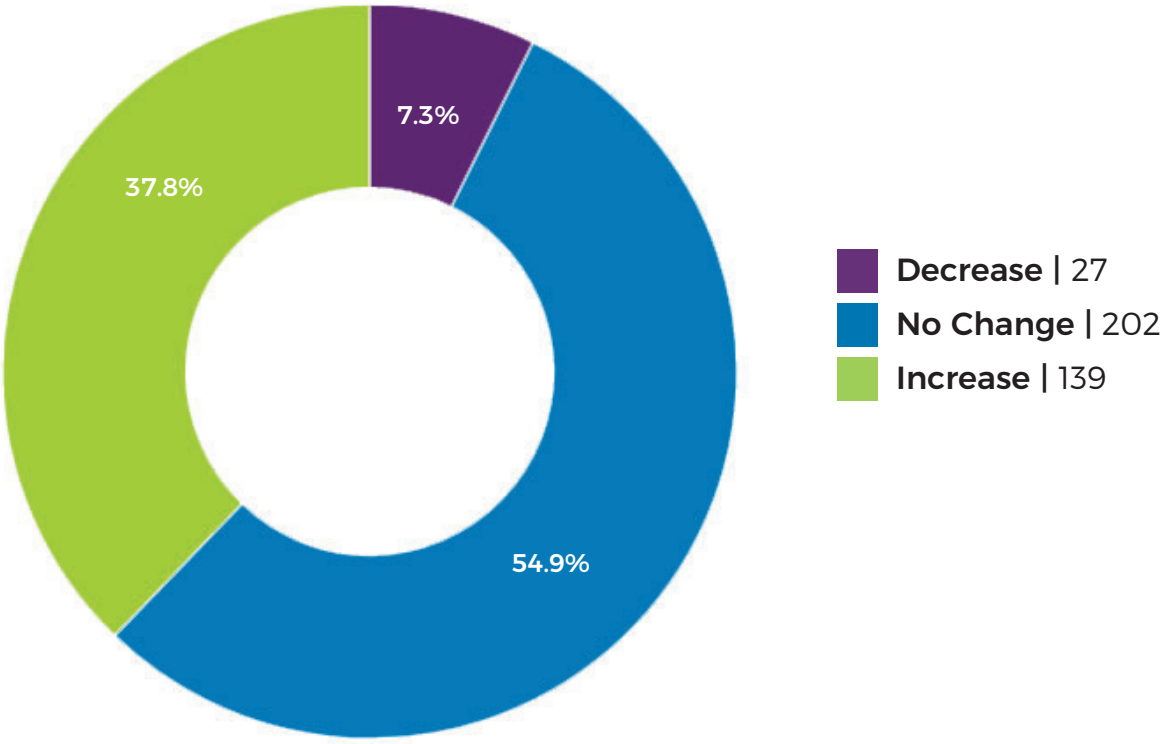
Decrease | 32
No Change | 255
Increase | 81

14. What is your desired change to variable spending for Environmental Services? Please indicate whether your would increase, decrease, or make no change*

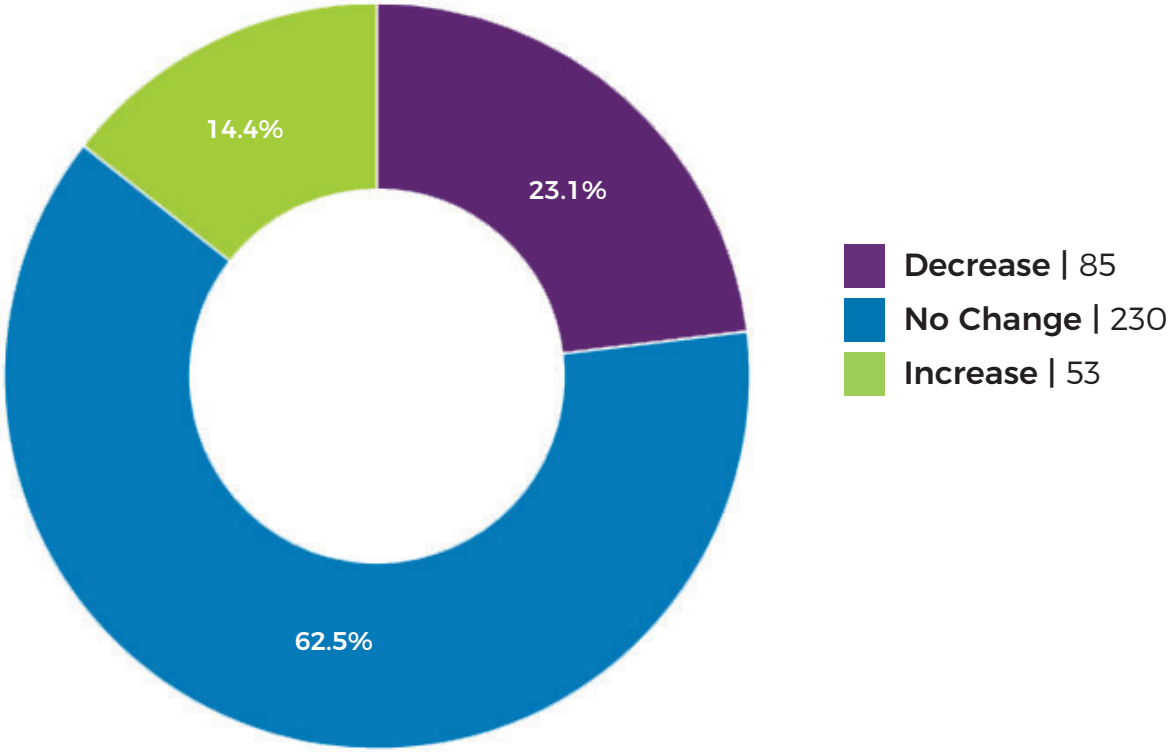


Decrease | 53
No Change | 283
Increase | 32

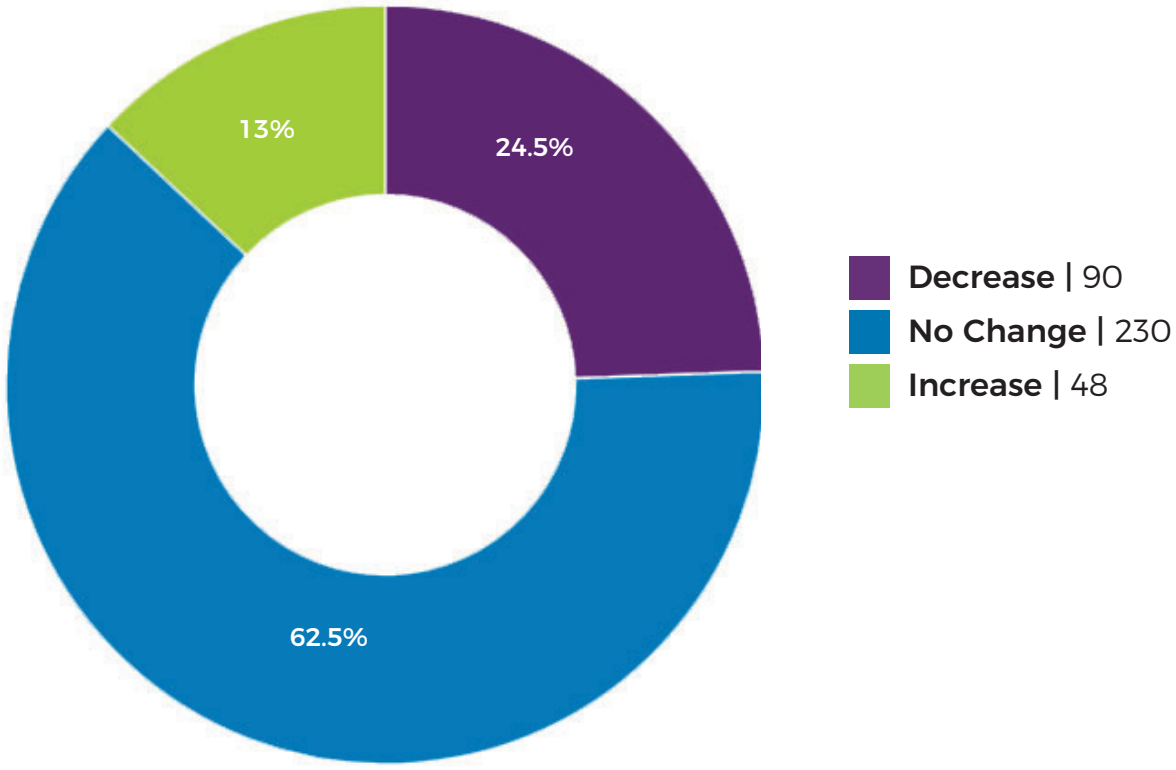
16. What is your desired change to variable spending for Economic Development? Please indicate whether your would increase, decrease, or make no change*



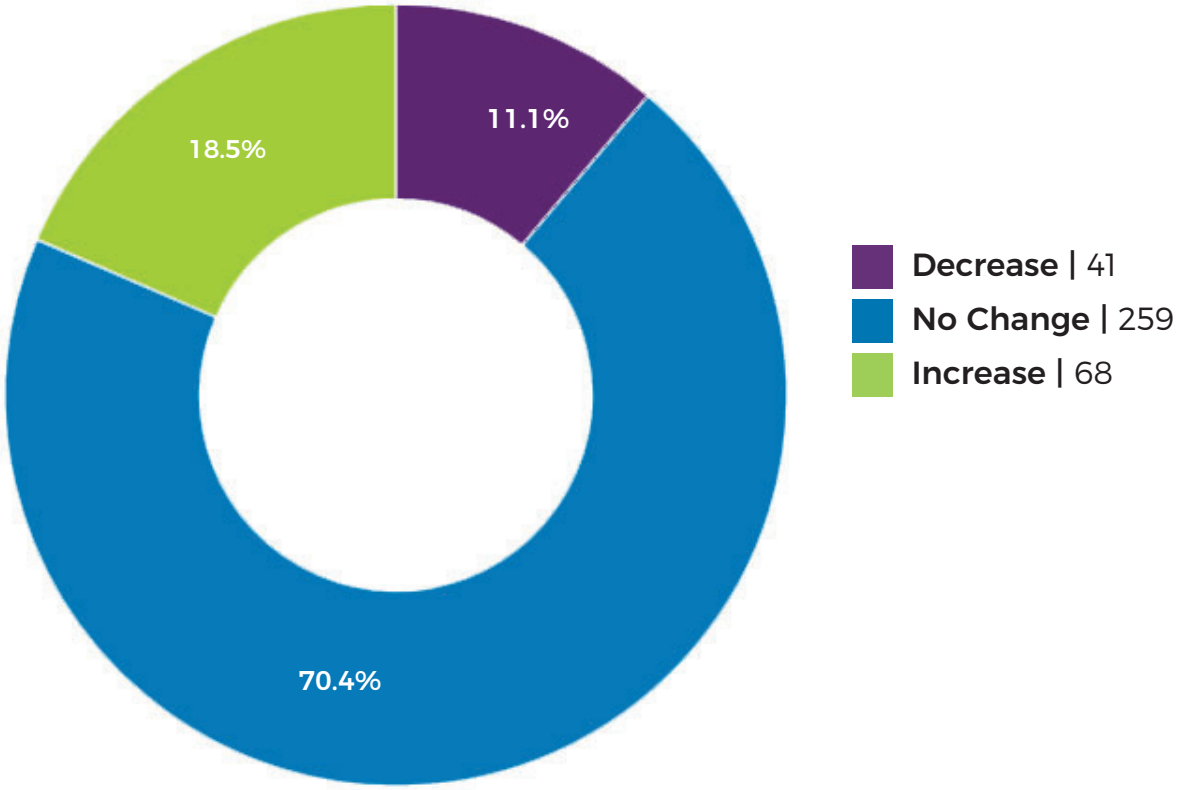
18. What is your desired change to variable spending for Facility Services? Please indicate whether your would increase, decrease, or make no change*



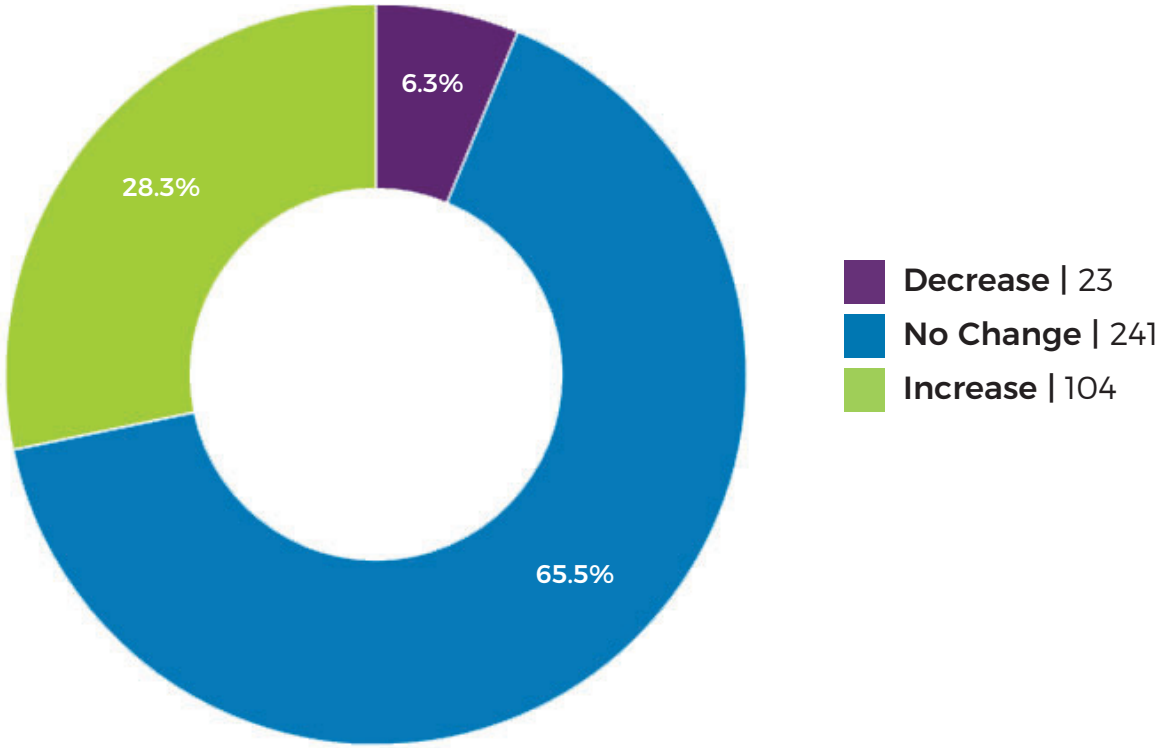
20. What is your desired change to variable spending for Programs & Events? Please indicate whether your would increase, decrease, or make no change*



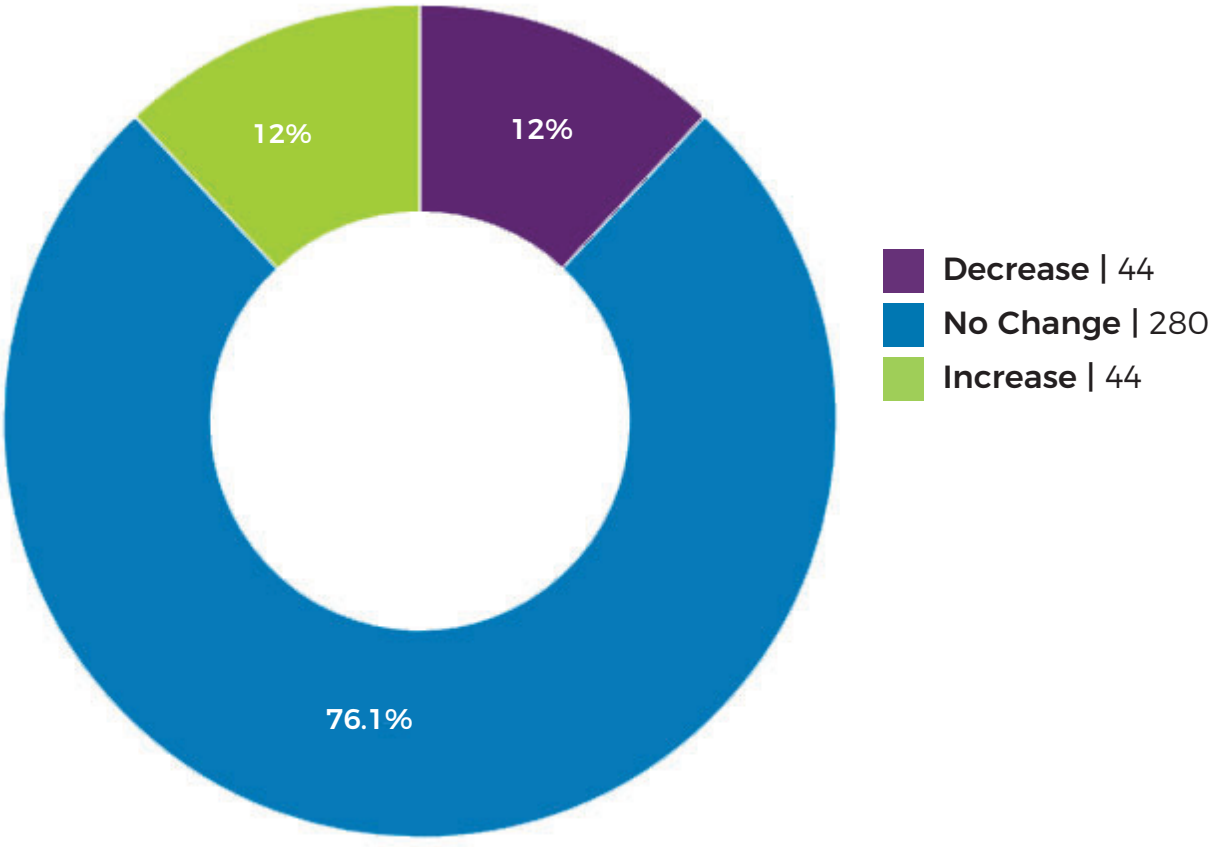
22. What is your desired change to variable spending for Parks, Playgrounds & Green Spaces? Please indicate whether your would increase, decrease, or make no change*



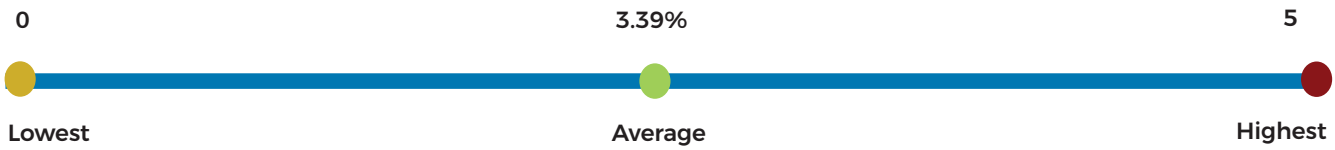
24. What is your desired change to variable spending for Family & Community Support Services? Please indicate whether your would increase, decrease, or make no change*



26. What is your desired change to variable spending for Marketing & Communications? Please indicate whether your would increase, decrease, or make no change*

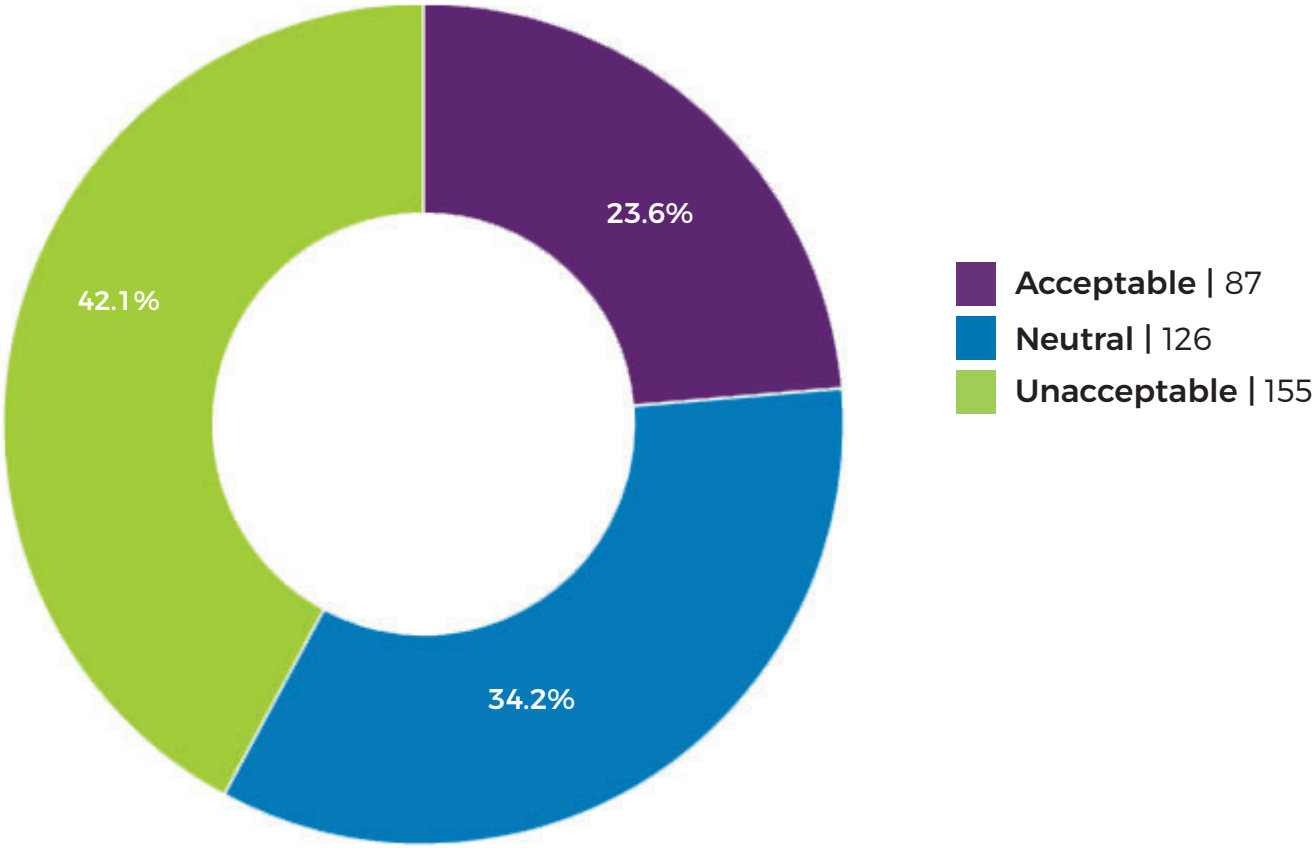


28. What value do you receive from the Town of Blackfalds services for the taxes you pay? Please rate, 1 being "very poor" and 5 means "very good"

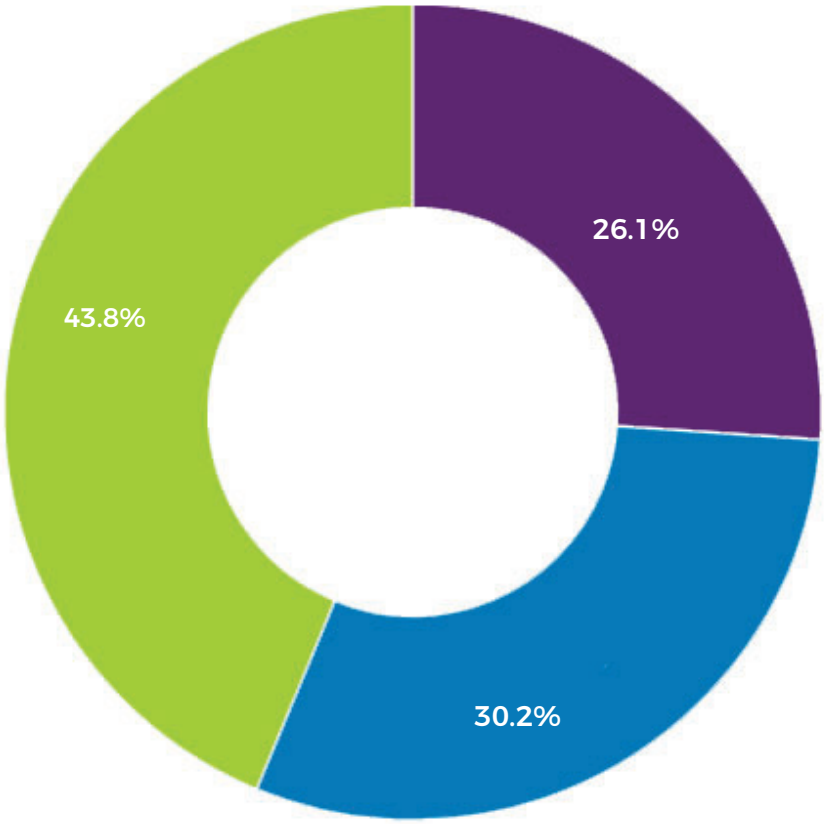


The next few questions will ask you to rate how acceptable each of the following solutions is to you in order to keep a balanced budget.

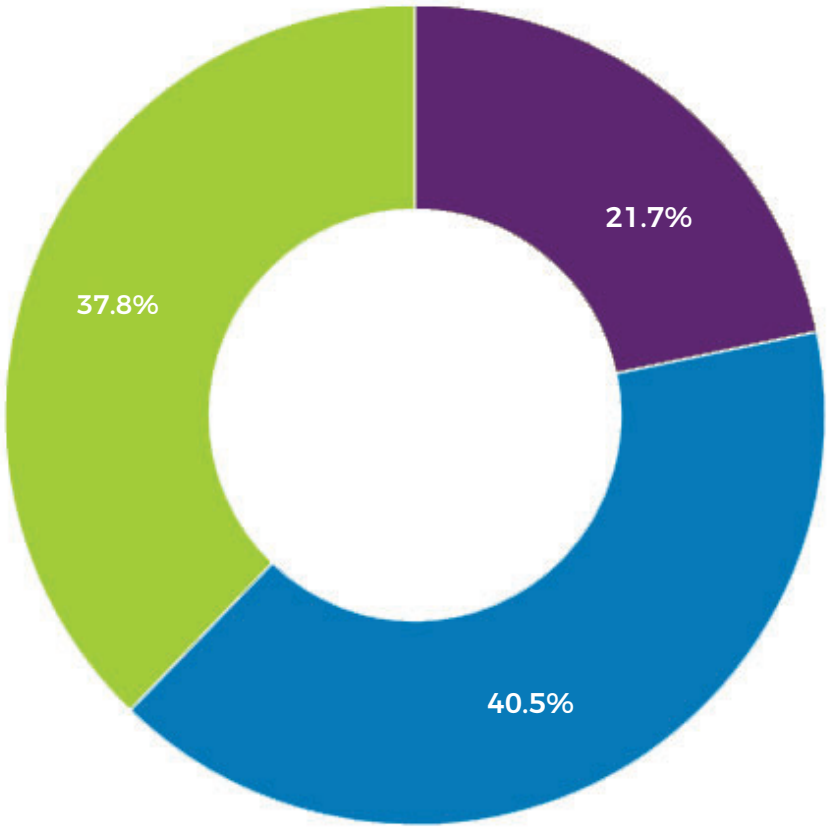
29. Reducing the level of Town services (e.g., reduced hours for facilities, fewer program offerings, mowing restrictions).**



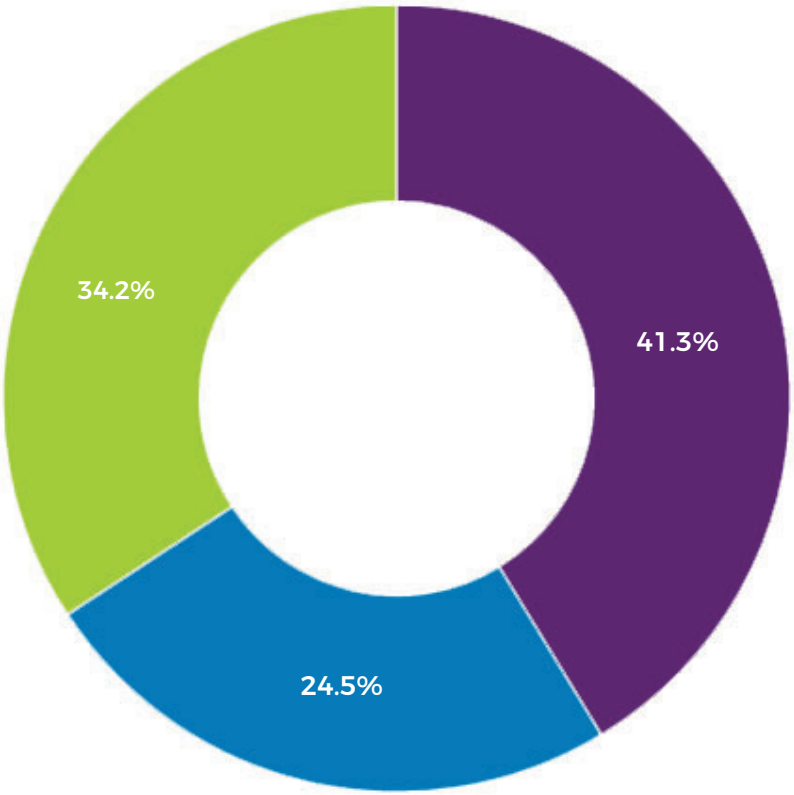
30.Increasing user fees for Town services that currently have fees (e.g., Abbey Centre access, permits, licenses).*



31. Postponing infrastructure projects (e.g., new amenities or major repairs)



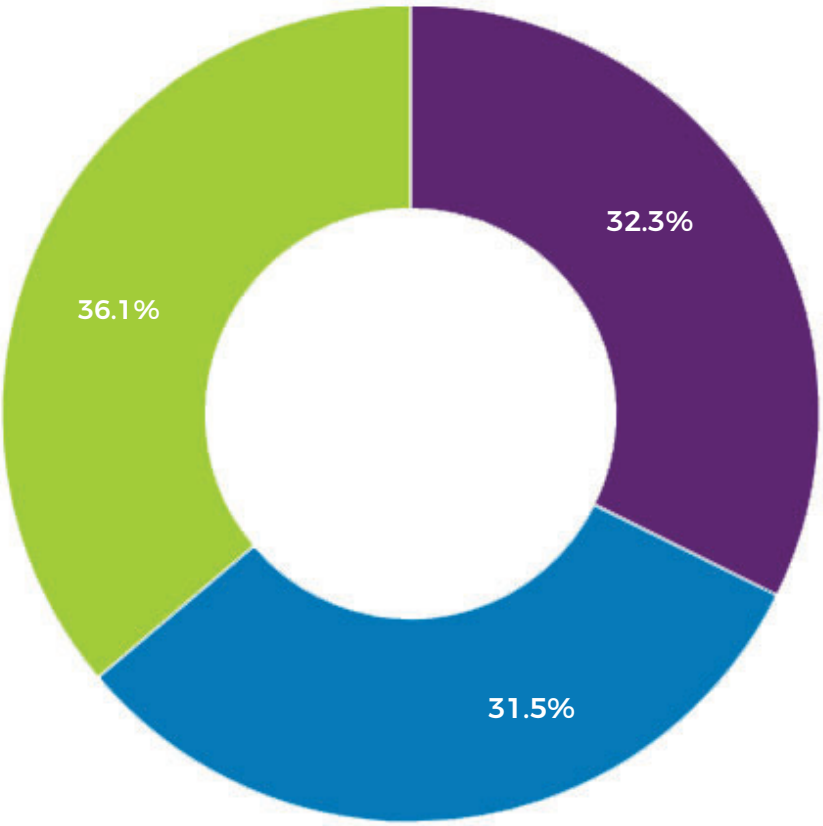
32.Introducing new user fees for some Town services that currently have no fees (e.g., RV dumping fees or transfer site fees)*



Acceptable | 152
Neutral | 90
Unacceptable | 126

Please indicate your willingness to support a property tax increase for the following specific purposes:

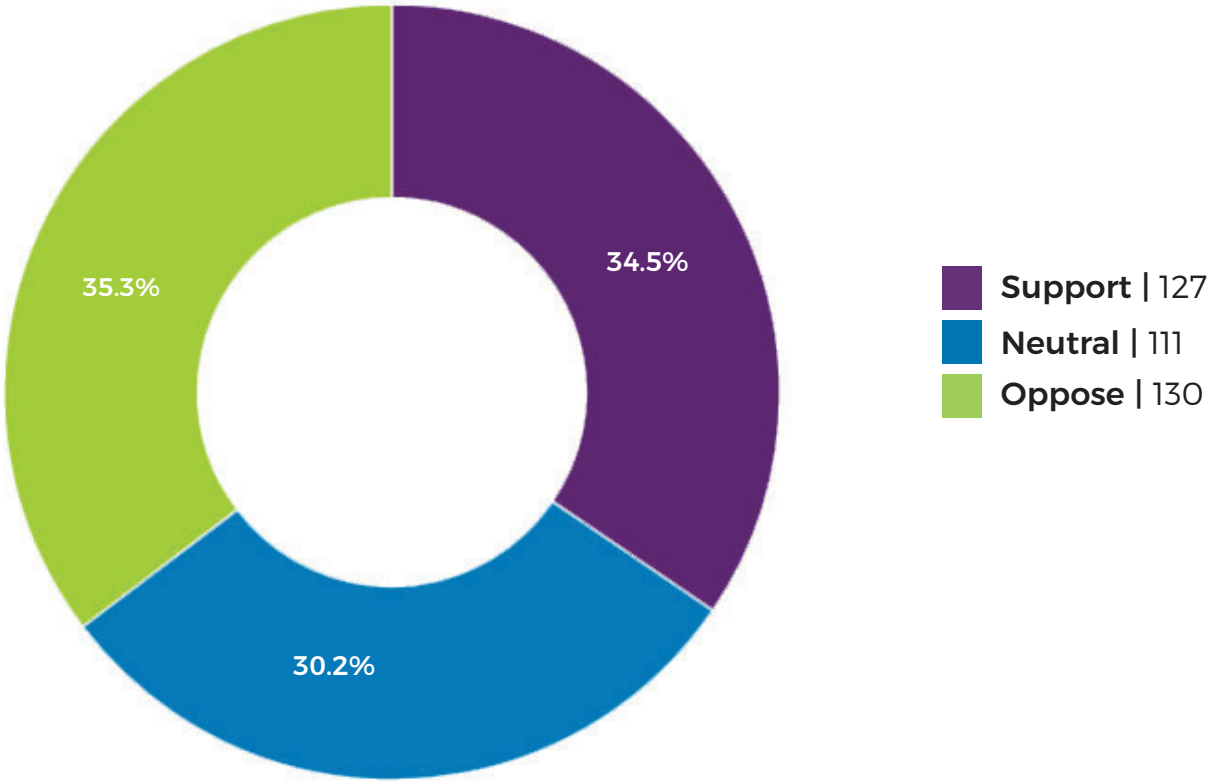
33. To maintain the current level of all Town services (e.g., Protective Services, Infrastructure, Community Services).*



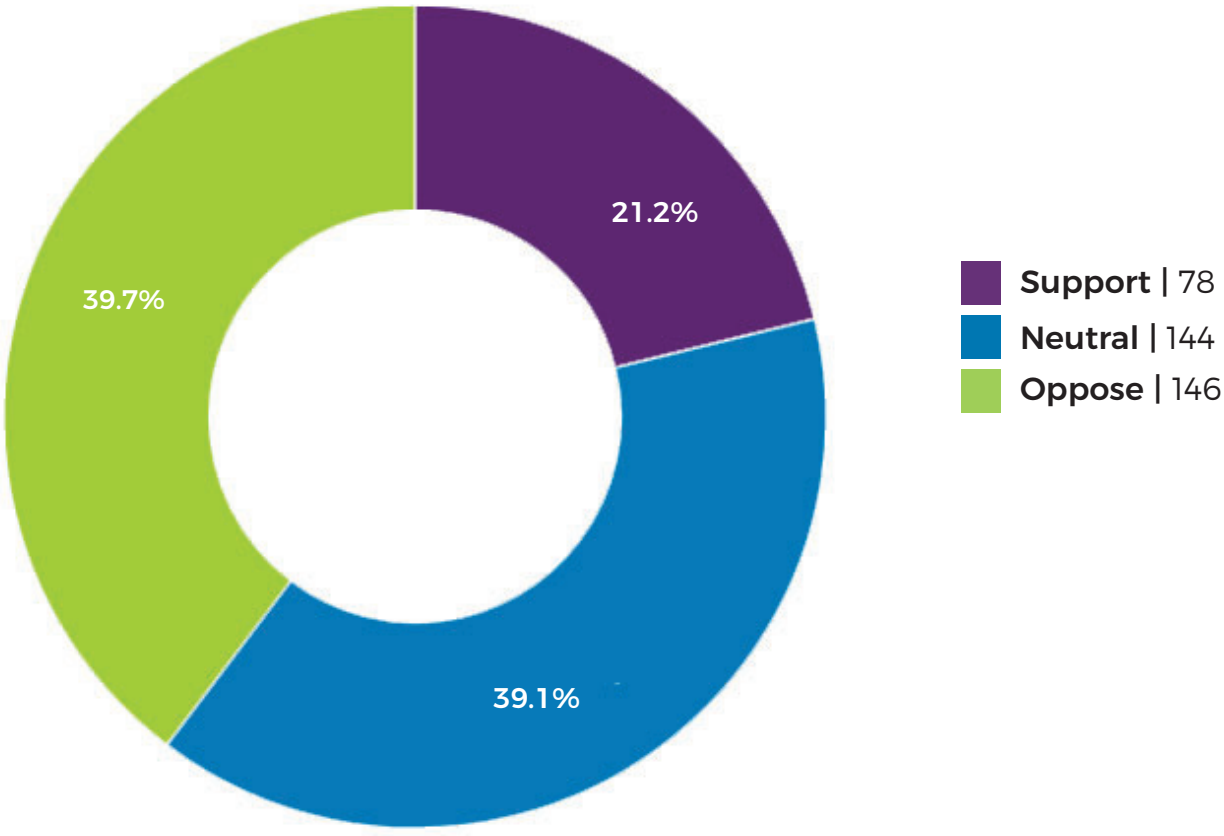
Support | 119
Neutral | 116
Oppose | 133

Please indicate your willingness to support a property tax increase for the following specific purposes:

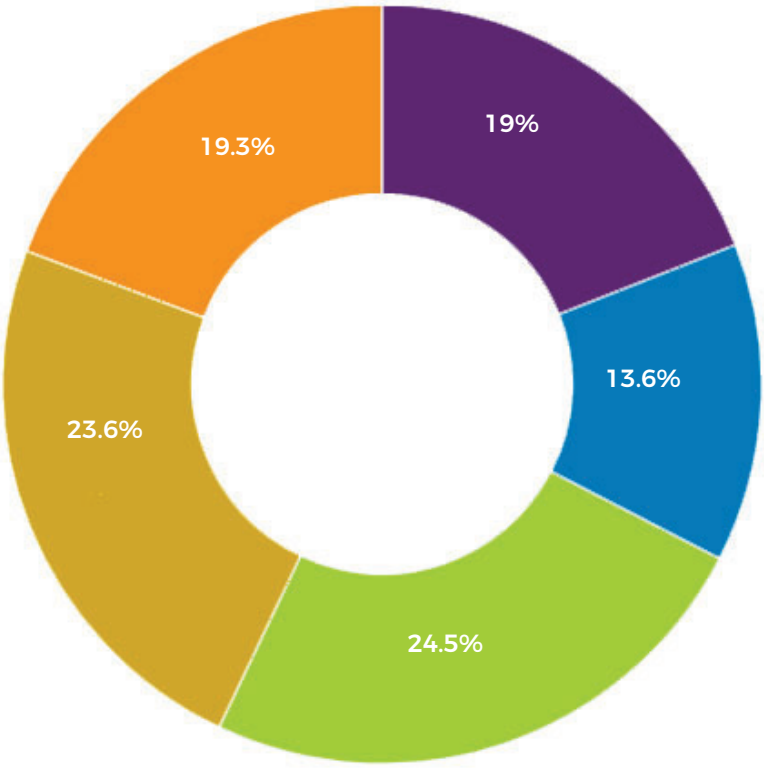
34. To enhance specific existing services (e.g., increased frequency of snow removal, expanded community programs, more policing presence).*



36. To fund new programs or amenities that do not currently exist in the Town*



38. What is your preferred tax strategy for the Town of Blackfalds?



- **Increase taxes and increase services** | 70
- **Increase taxes and maintain services** | 50
- **Maintain taxes and cut services** | 90
- **Reduce taxes and cut services** | 87
- **Prefer not to answer** | 71

BLACKFALDS
ALBERTA

TOWN OF BLACKFALDS
Policing Committee
Operations Center – 5200 Duncan Ave
Wednesday, June 10, at 6:30 p.m.

MINUTES

MEMBERS PRESENT	ATTENDING
Sheila Giffin, Committee Member (Chair) Theressa Franko, Vice Chair Lance Chalmers, Committee Member Ried Penner, Committee Member (1st meeting) **REGRETS** Bridget Anderson (New Committee Member)	Shane Hanson, Council Member Brenda Dennis, Council Member Sgt. Brent Dueck, Blackfalds RCMP Cpl. Mike Goss, Blackfalds RCMP Cpl, Matt Thurston, Blackfalds RCMP Ken Morrison, Director of Emergency Management & Protective Services Sgt. Joe Croken, Blackfalds Municipal Enforcement Rhonda Stierle, Clerk for Emergency Management & Protective Services Laura Svab (Attending as a resident)

1. WELCOME AND CALL TO ORDER

1.1 **Welcome to the Policing Committee meeting June 10, 2026**

1.2 **Call to Order – 6:33 p.m.**

- Introduction of all attending

1.3 **Approval of Agenda**

- Addition to agenda – Release of Sex Offender in the community

~Motion to approve Agenda made by Theressa, 2nd by Shane. All in favour - **Approved**

2. LAND ACKNOWLEDGEMENT

2.1 "In the spirit of Truth and Reconciliation, the Town of Blackfalds acknowledges that we are on Treaty 6 territory, the ancestral lands of Cree, Saulteaux, Blackfoot, Métis, Dene and Nakota Sioux. We acknowledge all the many First Nations, Métis, Inuit, and non-status peoples whose footsteps have marked these lands since time immemorial. We recognize the inherent relationships Indigenous communities have with this land and its creatures and commit to supporting reconciliation and healing. We honour the resilience, culture, and contributions of Indigenous peoples, past and present. As we gather, we pledge to listen, learn, and take meaningful action toward a future based on mutual respect and understanding as we continue on our journey of truth and healing. We recognize that reconciliation is not a single act but a lifelong journey – one that requires accountability, humility, and the centering of Indigenous voices."

BLACKFALDS
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TOWN OF BLACKFALDS
Policing Committee
Operations Center – 5200 Duncan Ave
Wednesday, June 10, at 6:30 p.m.

MINUTES

3. PRESENTATIONS – No Presentations

4. BUSINESS

4.1 Approval of Minutes from March 11, 2026

~Motion to approve Minutes made by Shane, 2nd by Brenda. All in favour - **Approved**

4.2 Policing Committee

4.2.1 Review of updated Bylaw and Policy – To be emailed to all members.

- Updated Bylaw, Policy and 2025 Ministerial Review has been sent to the AAPG and Solicitor General.

4.3 RCMP Quarterly Report – Acting S/Sgt. Dueck

- Media Presentation for June 11, 2026 – Blackfalds RCMP Detachment 100% track record for solving all armed robberies within community.
- FIFA June 20 – July 9 – 10% of resources must be released for the national event = 3 members to be deployed. (1 municipal position, 2 provincial positions)
- RCMP Community Priorities Plan – Still in progress, currently have engaged with the Police Advisory Committee to help.
- Staffing:
  - 1 vacant Detachment Commander position - 2 candidates in the running
  - 1 vacant GIS Corporal position – Not expected to be a lengthy vacancy
  - 1 upcoming vacancy General Duty position – member has been promoted and will transfer out.
  - 3 positions – Off-duty status
  - 1 Duty to Accommodate

4.4 Community Peace Officers Quarterly Report – Sgt. Joe Croken

- Review of Municipal Enforcement ticket and file stats.
- Community Engagement: June 6, 2026 - Bike rodeo providing bike safety education.
- Seasonal Enforcement Bylaw Officer – Engaging in community and enhancing enforcement visibility using Segway, E-bike, Public Works vehicle and side-by-side units, patrolling and

enforcement for graffiti, vaping, public intoxication, use of cannabis, e-bikes, e-scooters, helmet use.

- Emerging Trends & Observations – Year-to-date enforcement activity reflects a high level of service demand and proactive enforcement efforts. Seasonal resources has improved community presence, enhanced youth engagement and supported early intervention on emerging issues.
- Use of Restorative Justice Program has been successful in dealing with certain youth crimes.
- Campground long-term stay – No limit has been set yet. Current and future campers will be monitored.
- Continue monitoring areas in town for un-housed encampments being set up and having them disassembled promptly.

****

***** Agenda items 4.5 to 4.10 - Intersections – Sheila recommends forming a sub-committee meeting to discuss these in more detail.***

Volunteers for sub-committee: Sheila, Brenda, Theressa & Shane. Date of meeting to be determined.

4.5 Womacks Road & Broadway Ave.

- Discussed new temporary solution set-up and suggestion of "No Parking" and "No Stopping" signs be put up in the driving lane.
- Discussed another troublesome spot on Womacks and Leung Road by Abbey Centre – Obstruction from parked vehicles parking too close to crosswalks causing low visibility of pedestrians for vehicles.

4.6 Vista Trail & Womacks – *To discuss in sub-committee meeting*
4.7 Eastpointe Drive - *To discuss in sub-committee meeting*
4.8 Broadway Avenue Crosswalk - *To discuss in sub-committee meeting*
4.9 Aspen Lakes Boulevard & Vista Trail - *To discuss in sub-committee meeting*
4.10 Pedestrian Crosswalks for Iron Ridge Schools - *To discuss in sub-committee meeting*

****

4.11 Enhanced Security Clearance

- Still a few members' applications outstanding and require follow-up on status.

BLACKFALDS
ALBERTA

TOWN OF BLACKFALDS
Policing Committee
Operations Center – 5200 Duncan Ave
Wednesday, June 10, at 6:30 p.m.
MINUTES

4.12 AAPG Conference May 29 & 30th, Taber Alberta

- Sheila attended – Conference presentations offered new information, as well as reviewed information we are already aware of.
- New training modules have come out and there will be more in the fall.
- This committee has become more active this past year, completed writing policies and setting priorities, and increasing awareness of our committee and its role and benefit within the community.
- Next year's conference will be held in Lacombe, AB – Date to be announced.

4.13 Youth Members at Large – Still vacant

- Will push more encouragement to high school students in the fall when school is back in session.

4.14 Vacancies filled - Committee Member Seats

- Ried Penner – New Member
- Bridgette Anderson – New Member (To confirm contact information)

4.15 Setting Police Committee Priorities for 2026

~Motion to accept 3 priorities for 2026 by Theressa, 2nd Ried. All in favour - **Approved**

4.16 Released Sex Offender in Community

- Committee has received multiple emails from concerned citizens regarding a convicted and high-risk sex offender being released to reside within Blackfalds.
- RCMP have requested probation information on the individual in question to assist them in proper enforcement, if needed.
- Drafted letter of committee's and police responsibility in this matter and where further concerns should be directed. Letter will be sent to CAO for review and post to media release, as well as to be used to reply to emails received on this subject. No further responses will be sent once released.

~Motion to accept response letter by Brenda Dennis, 2nd Theressa Franko. All in favour - **Approved**

4.17 Round Table

- Brent – Discuss: the logistics of potential provincial policing direction and the struggles and effects it will have on the province and RCMP.
- Laura – Question on e-bike/e-scooter education. A pamphlet will be handed out at Blackfalds Days parade.

CONFIDENTIAL – None

6. ADJOURNMENT

Meeting adjourned at 8:17 p.m.

Next Meeting September 9, 6:30 p.m.

Committee Chair, Sheila GIFFIN

Emergency Management & Protective Services Director, Ken MORRISON

LACOMBE FOUNDATION

THE BETHANY GROUP

Lacombe Foundation Board Meeting
Monday June 22, 2026 @ 1:00pm
Lacombe Memorial Center

MINUTES

Attendance:	Kim Proud	City of Lacombe
	Dwayne West	Lacombe County
	Laura Svab	Town of Blackfalds
	Kristy Klinger	Town of Bentley
	Colleen Ebden	Town of Eckville
	Barb Gilliat	Village of Alix
	Tracey Hallman	Village of Clive
	The Bethany Group	Carla Beck, Shannon Holtz, Amanda Leckie, Melodie Stol (recorder)

1.	**Call to Order**	
	The meeting was called to order at 1:05 pm by Board Chair Barb Gilliat.	
2.	**Approval of Agenda**	
	L. Svab moved to approve the agenda with discussion on Scott Builders to be a part of 7a. Lodge redevelopment. *CARRIED*	
3.	**Approval of Minutes**	
	C. Ebden moved to approve the May 4, 2026 Regular Meeting Minutes as presented. *CARRIED*	
4.	**Correspondence**	
	a.	Donation Request – Eckville Manor House Society The Society has purchased a replacement bus. Donors will be acknowledged on the bus. Administration will confirm an amount available to contribute. *C. Ebden moved to accept as information.* *CARRIED*
5.	**Reports**	
	a.	Financial Reports for the five months ending May 31, 2026 Lodge: Lacombe at budget and Eckville better than budget on rental revenue. All expenses near to or better than budget. Affordable housing: Good financial position with strong revenue and no major maintenance expenses. Reviewed statement of financial position. *K. Proud moved to approve the financial report as information.* *CARRIED*

	b.	Occupancy Report to May 31, 2026 Eckville has 2 lodge and 2 Type B units vacant and Lacombe has 6 units vacant. Affordable housing at 100% occupancy. *T. Hallman moved to approve the correspondence as information. CARRIED*
	c.	CAO Report Staff and labour update. Recruitment continues for Eckville manager position that needs to be a LPN. The combined LAP Grant for 2026 is $720,510 which is an increase of $202,575 from 2025. Highlights of recent lodge events and activities including Seniors Week. Eckville Charitable Society successfully fundraised for a replacement bus. After the cabinet shuffle, the new Minister of Assisted Living and Social Services is Nathan Neudorf. Capital project Make up air unit at Eckville bids came in over budget. GoA has adjusted the budget for the increased amount. Continuing care funding advices have been received for the Type B spaces at EMH. Funding was retroactive to April 2025 for care staff salaries. Waitlist 0 applications for the lodge and 71 applications for affordable housing. ASCHA regional meeting will be on October 7, and meeting registration will be sent by email when received over the summer. EDI recognition of Pride Month. *D. West moved to accept the CAO reports as information. CARRIED*
6.	**New Business**	
	a.	Business Plan Submission Reviewed the cover letter and completed appendices. The total 3-year CMR request is at $5,715,000. Discussion on the capital funding Appendix E. Reviewed the survey action plans. *L. Svab moved to Approve the Cover Letter and 2026 Business Plan Appendices for submission to the Ministry of Assisted Living and Social Services. CARRIED*
	b.	Lodge Reserve Fund A lodge reserve contribution of $44,000 has been received from the ministry. *D. West moved to allocate $44,000 to the Lacombe Lodge capital reserve fund . CARRIED*

	c.	Annual Report Reviewed the 2025 Annual Report. Will be sent to member municipalities, local MLA and posted to the website. *K. Proud moved to approve the 2025 Annual Report.* *CARRIED*
7.	**Previous Business**	
	a.	Lacombe Lodge Redevelopment Update • A meeting has been scheduled with Graham Capital on Monday June 29. The meeting will be recorded for those unable to attend. • An email has been sent to the local ag society regarding their potential involvement. • Discussion on current land and what role that property could have in the future. • Board is interested in hearing from other potential firms offering at risk services for project planning. One of the board members saw a presentation from Scott Builders. Contact information will be forwarded to administration to arrange for a presentation to the board. *K. Klinger moved to accept as Lodge Redevelopment update as information.* *CARRIED*
8.	**Next Meeting Date** The next Regular meeting will be held on Monday October 5, 2026 at 1:00 pm at the Lacombe Memorial Center.	
9.	**Adjournment** The June 22, 2026 Lacombe Foundation meeting was declared adjourned at 2:15 pm by Chair Gilliat.	

Barb Gilliat , Board Chair
Lacombe Foundation

Oct 5/26
Date

Carla Beck, CEO or Shannon Holtz, Director
The Bethany Group

Oct. 5, 2026
Date

LACOMBE FOUNDATION

THE BETHANY GROUP

Lacombe Foundation Board Meeting
Friday September 4, 2026 @ 9:00am
Lacombe Memorial Center

MINUTES

Attendance:	Kim Proud	City of Lacombe
	Dwayne West	Lacombe County
	Laura Svab	Town of Blackfalds
	Kristy Klinger	Town of Bentley
	Colleen Ebden	Town of Eckville
	Barb Gilliat	Village of Alix
	Tracey Hallman	Village of Clive
	The Bethany Group	Carla Beck, Shannon Holtz, Melodie Stol (recorder)

1.	**Call to Order**	
	The meeting was called to order at 9:00 am by Board Chair Barb Gilliat.	
2.	**Approval of Agenda**	
	L. Svab moved to approve the agenda as presented CARRIED	
3.	**Delegations**	
	a.	Scott Builders Murray Cunningham, Will Woodward and Andrew Tjepkema Presentation on Scott Builders' current approach to design-build in the seniors and affordable housing sector. Preliminary phase – RFP – Planning Phase – Construction Preliminary phase costs are estimated under $10,000 Reviewed identified barriers and how their approach address barriers to achieve a successful project. Discussion on project manager. Usually comes in at the planning phase. Can be an internal or external role, can cost 3 to 4 % of construction cost.
	b.	Cliff Soper and Karie Ackerman Presentation on Mr. Soper's vision for a project in the Lacombe County area. The Ask to Lacombe Foundation is - review the proposal - When ready for public discussion to have LF in support of the project - To engage in dialogue to find areas of alignment between the HMB and the project

		The board requested that administration reach out to Eagle Builders and Leading Housing for future presentations.
4.	**Previous Business**	
	a.	Lacombe Lodge Redevelopment Update - Land Discussion - Discussed options suggested by Tricon Developments - Discussed land swap possibilities - Discussed obtaining a real property report and valuation of current lodge site *C. Ebden moved to direct administration to converse with Tricon and The City of Lacombe regarding land and land swap option. CARRIED*
5.	**Next Meeting Date** The next Regular meeting will be held on Monday October 5, 2026 at 1:00 pm at the Lacombe Memorial Center.	
6.	**Adjournment** The September 4, 2026 Lacombe Foundation meeting was declared adjourned at 10:59 am by Chair Gilliat.	

Barb Gilliat , Board Chair
Lacombe Foundation

Oct 5/26
Date

Carla Beck, CEO or Shannon Holtz, Director
The Bethany Group

Oct. 5/26
Date

LACOMBE COUNTY

SUCCESS GROWS HERE!

HIGHLIGHTS OF THE REGULAR COUNCIL MEETING
OCTOBER 8, 2026

PARKLAND REGIONAL LIBRARY SYSTEM PROPOSED BUDGET 2027

Council approved the Parkland Regional Library System's 2027 Budget.

RCMP K DIVISION COMMANDING OFFICER MEETING

Council approved a list of discussion topics to be submitted as part of Lacombe County's request for a meeting with the Commanding Officer of RCMP K Division at the Fall 2026 Rural Municipalities of Alberta (RMA) Convention.

PLANNING SERVICES UPDATE

Council received the Planning Services activity update for September 2026.

NATURAL GAS FRANCHISE FEE AGREEMENT – HAMLET OF MIRROR BYLAW

Council gave second and third readings to Bylaw No. 1458/26, the *Hamlet of Mirror Natural Gas Franchise Bylaw*. The bylaw authorizes Lacombe County to enter into a franchise agreement with ATCO Gas and Pipelines Ltd. for the provision of natural gas services to customers within the Hamlet of Mirror.

CENTRAL ALBERTA FIRST PRESENTATION

Council received a presentation from Ms. Sandra Blyth from Central Alberta First, who provided information on its *Taking Action for Business Across Central Alberta* initiative.

RED DEER REGIONAL HEALTH FOUNDATION

Council received a presentation from the Red Deer Regional Health Foundation highlighting their campaign to enhance cardiac care services in Central Alberta.

PRESENTATION REGARDING FIRE INVOICING

Council received a presentation from Mrs. Lorraine Lee regarding concerns related to her fire invoice. Council directed the County Manager to prepare a report and recommendation for Council's consideration at a future meeting.

Next Regular Council Meeting is
October 22, 2026 – 9:00 a.m.

Next Committee of the Whole Meeting is
December 1, 2026 – 9:00 a.m.

Lacombe County Administration Building

****For more details from Lacombe County Council meetings, please refer to the meeting minutes. All meeting minutes are posted on the website (www.lacombecounty.com) after approval.**

Council Highlights

Monday, October 13th, 2026 - Regular Meeting of Council

Council Highlights briefly outlines the decisions made by City of Lacombe Council. Residents, businesses, and stakeholders are encouraged to stay informed about Council news. Council Meetings are live-streamed on the City's YouTube channel. Official Minutes are posted at www.lacombe.ca

CITY OF LACOMBE
Strong Roots. Fresh Perspective.

Quick Headlines:

2027 Operating, & Capital Budgets

2028-2036 Capital Plan

Parkland Regional Library System 2027 Budget

Recreation Policy Cleanup

Several recreation-related policies were rescinded as part of the City's ongoing Data Integrity Project. The housekeeping updates removed policies that are outdated, duplicated elsewhere, or no longer reflect current operational practices.

The changes are intended to streamline governance documents and improve administrative efficiency.

Utility Bylaw Amendment

Council gave first, second, and third readings to Utility Bylaw Amendment 450.5, aligning waste cart requirements with the Community Standards Bylaw. The amendment clarifies requirements for the placement, removal, and storage of residential waste and recycling carts.

Motions out of Camera

Following discussion in closed session, Council directed Administration to bring forward a report regarding the future of the Downtown Area Redevelopment Plan (DARP) Advisory Committee for consideration at an upcoming Regular Council Meeting.

Fire Station Planning Advances

Planning for the replacement of Fire Station No. 1 continued with the next phase of project development. Administration reported that Chandos Construction LP was selected through a competitive procurement process and will work with the City to develop concept designs for a new station.

Council directed Administration to develop options for Fire Station No. 1 based on a $12 million capital budget scenario and return with recommendations on project scope and funding. The future report will provide a clearer understanding of facility requirements, project costs, potential funding opportunities, and long-term operational needs before a final direction is determined.

The replacement project is intended to support the City's growing community and ensure emergency services have a facility that meets current and future operational requirements. Administration is expected to return to Council later this year with updated designs, project costing, and recommendations for consideration.



CRANNA LAKE - OCT 2026

More from the Meeting

CITY OF LACOMBE
Strong Roots. Fresh Perspective.

2027 Operating Budget

The proposed 2027 Operating Budget highlighted the financial pressures, service priorities, and investment needs facing the City in the coming year. Rising utility costs, external requisitions, infrastructure requirements, contractual obligations, and personnel expenses were among the factors affecting the draft budget.

Administration proposed a municipal tax increase of 3.9% and presented options to further reduce the increase. Public feedback gathered through the City's budget survey identified roads and sidewalks, public safety, utilities, economic development, and fire protection among residents' highest priorities.

Council acknowledged receipt of the proposed 2027 Operating Budget and 2028-2029 Financial Plan. Budget discussions will continue before a final tax rate is established.

2027 Capital Budget

Investments in infrastructure, facilities, equipment, and community amenities were highlighted through the proposed 2027 Capital Budget.

Administration presented a proposed capital budget of approximately $6.8 million, including projects such as road rehabilitation, recreation facility improvements, fleet and equipment replacement, active transportation initiatives, technology upgrades, and continued development at Northwest Recreation Park. These investments are intended to support community growth while maintaining and improving existing City infrastructure.

Council acknowledged receipt of the proposed 2027 Capital Budget report. The projects identified in the budget will continue to be reviewed as part of the City's financial planning process.

2028-2036 Capital Plan

Looking beyond the annual budget cycle, the proposed 2028-2036 Capital Plan identified future infrastructure priorities across municipal facilities, transportation networks, utilities, recreation amenities, fleet replacement, and growth-related projects.

Council acknowledged receipt of the proposed long-term plan, which serves as a roadmap for future capital investments and financial planning. While inclusion in the plan does not commit future Councils to specific projects, it helps identify major infrastructure needs and supports informed decision-making as the community continues to grow.

Parkland Regional Library System 2027 Budget

Long-term sustainability was a key focus of the proposed 2027 budget for the Parkland Regional Library System. The budget included a requisition increase from $9.99 to $11.05 per capita, intended to support future capital needs and reduce reliance on reserve funding.

Council endorsed the proposed 2027 budget and directed Administration to include the requisition in the City's 2027 Operating Budget. Council also directed Administration to require that the library engage in a service audit and staffing review to help ensure services and staffing levels align with legislative and contractual requirements.

Upcoming Council Meetings

- **Monday, October 26th, 2026, at 5:30 p.m. - Organizational Meeting, followed by Regular Council Meeting**
- **(TENTATIVE) Monday, November 9th, 2026, at 5:30 p.m. - Public Hearings for Bylaws 400.81 & 400.82, at 6:00 p.m.**
- **(TENTATIVE) Monday, November 23rd, 2026, at 5:30 p.m.**

Key Messages

January 8, 2026

- Proposed changes to electoral boundaries a common concern for Mid-sized Towns;
- Membership looking forward to receiving information package / key messages pertaining to Mid-sized Towns Mayors Caucus to share with Councils;
- Meeting to be set up with representatives of Alberta Municipalities to discuss common goals. Briefing notes to be shared with Mid-sized Towns Mayors Caucus membership.
- Meeting to be set up with Minister Williams of Municipal Affairs. Briefing notes of meeting to be shared with Mid-sized Towns Mayors Caucus membership.

Key Messages

March 12, 2026

- Phone lists provided to Executive for actively promoting joining the Caucus;
- Firm dates set for 2026 virtual meeting: May 14, July 9, November 12;
- Firm date set for In-person meeting during Alberta Municipalities Conference: September 24 at the Westin (more information forthcoming);
- Brief discussion regarding the development of a communication strategy (briefing notes, elevator pitch, updating 2024 brochure).

Key Messages

May 14, 2026

- Mayor of Stettler actively contacting non-member Mayors to encourage joining MTMC;
- Financial Report provided: as of April 30th – 25 members in good standing;
- Chair and Executive Committee continue to pursue meeting with Minister of Municipal Affairs;
- Executive Committee reviewed draft of "briefing notes" – will be shared with members for use in recruitment of new members;

Key Messages

July 9, 2026

- Honourable Dan Williams, Minister of Municipal Affairs joined the virtual meeting
  Highlights:
  - general discussion on the purpose of the meeting and request for further meetings to be set to discuss supplemental infrastructure funding for Towns based on the funding model developed by the MTMC;
  - Minister expressed appreciation for efforts of advocacy on behalf of mid-sized Towns, challenges facing towns and the expected delivery of services and effect of government decisions;
  - Minister understands core services are important and that rate payers expect services with no increase to taxes;
  - Minister suggested alternative methods to explore to raise funding for infrastructure projects: Municipal Bonds, regional collaboration, explore access to private capital;
  - MTMC specifically requesting supplemental funding to allotted LGFF funding to address specific immediate need to fund identified infrastructure projects;
- Minister favourable to setting up a dinner meeting with the MTMC Executive for further discussion on funding model;
- Membership will be provided an update at the in-person meeting scheduled for September 24th.





Tell us what RDP's Healthtech Centre for Applied Learning & Innovation (HCALI) means for you, your organization and Central Alberta.

Whether it's more healthcare professionals for our hospital and region, stronger rural and remote healthcare, more opportunities for students, or healthcare innovation closer to home, your perspective matters.

Send a letter of support to RDP President Stuart Cullum at **presidentsoffice@rdpolytech.ca**.

President Cullum will share your message with the Honourable Myles McDougall, Minister of Advanced Education.

Please send your message as soon as possible as capital projects are being reviewed in October.

BLACKFALDS
ALBERTA

SPECIAL EVENT PERMIT

Permit #: 013.26
Date of Issue: Oct 20, 2026

Organization Name: Heart of Blackfalds Society
Name of Event Organizer: Trent Kroetsch
Address: Blackfalds, T0M0J0
Phone: ATIA S. 19(1)

Event Name: The Hallow

Event Date(s): October 31, 2026

Location: Trail - Laurel Close to Westridge Drive and then north to Leung Road

Road Closure: **No**

Event Start Time: 5:00 PM **Event Finish Time:** 10:30 PM

Set-up to begin on: October 31, 2026 **Time:** 10:00 AM

Takedown to end by: October 31, 2026 **Time:** 11:59 PM

Number of Participants: 30 **Number of Spectators:** 200+

This Special Event Permit is hereby approved and issued on the following conditions:

CONDITIONS

Event Conditions:

1. The Special Event must commence within the dates and times of the issued approved Special Event Permit. Failure to commence the Event during this time will cause the Special Event Permit to expire. Any variations in dates must be approved by the Town, and a new Special Event Permit will be issued for the new dates and times.

2. The proposed Special Event shall be undertaken in accordance with the approved Route Map and Site Map plans, and variations must be approved by the Town, and a new Special Event Permit will be issued.

3. The Event Organizer shall at all times remain a valid certificate of insurance, showing a minimum liability amount of $2,000,000.00 and will include the Town of Blackfalds as an additional insured for the date(s) of the Special Event.

4. The Special Event must comply with the Community Standards Bylaw and noise.

5. The Event Organizer shall indemnify and save harmless the Town of Blackfalds, its officers, agents and employees from and against all claims, demands, actions, losses, expenses, costs or damages of every nature and kind which the parties may incur or suffer as a result of the other parties' actions.

Road Closure Conditions:

6. The Town will be responsible for closing the road for the Special Event. At no time shall the Event Organizer close any roads.

Additional Conditions:

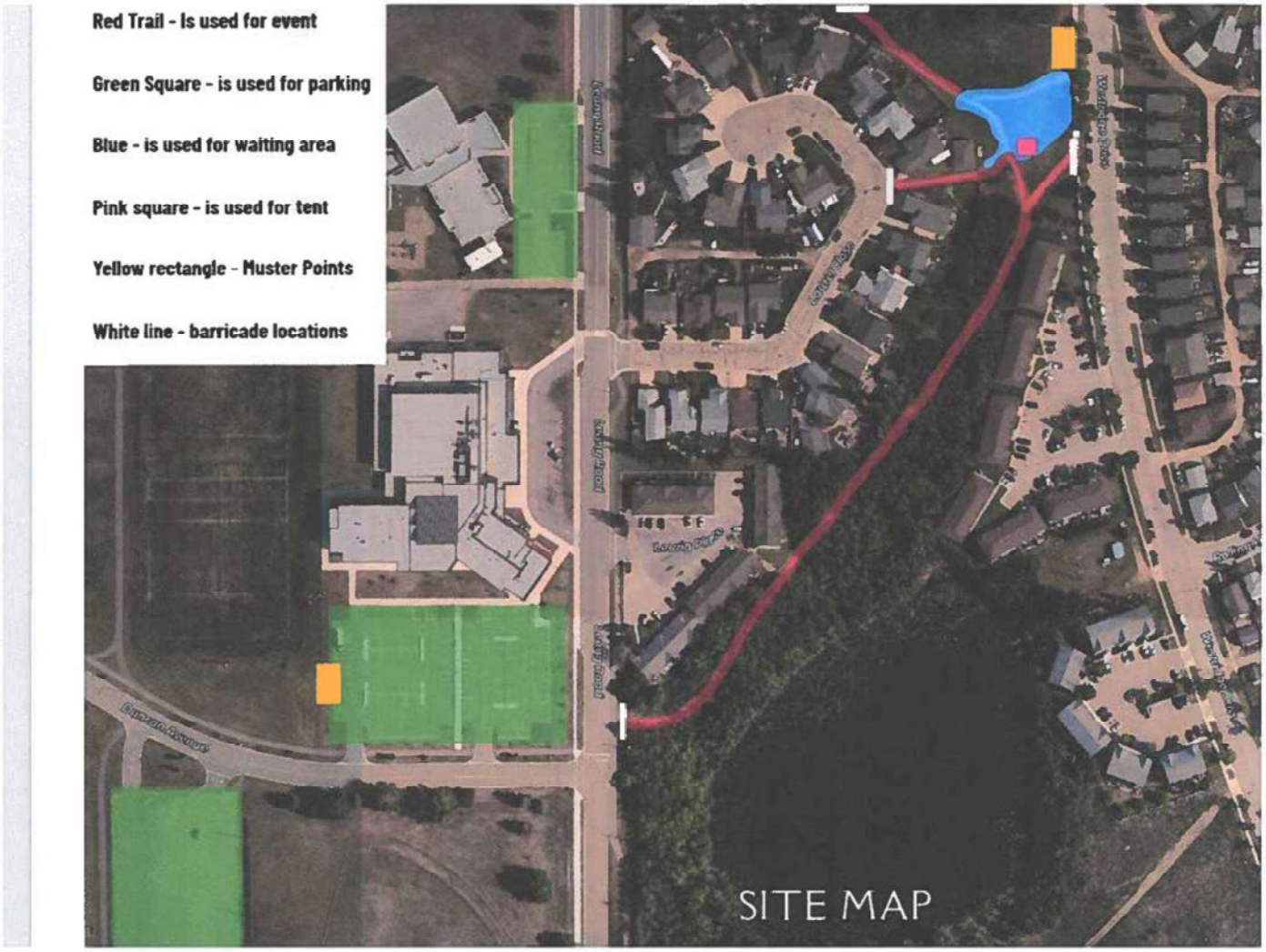
None

Approved By:

Kim Isaak

Kim Isaak,
Chief Administrative Officer

SITE PLAN


Red Trail - Is used for event
Green Square - is used for parking
Blue - is used for waiting area
Pink square - is used for tent
Yellow rectangle - Muster Points
White line - barricade locations
SITE MAP

Subject: Invitation: Alberta Youth Pheasant Open House – Sat, Oct 31 | Red Deer Fish & Game

From: James Donnelly <james.donnelly@reddeerfishandgame.com>
Sent: October 20, 2026 5:41 PM
To: Laura Svab <lsvab@blackfalds.ca>
Subject: Invitation: Alberta Youth Pheasant Open House – Sat, Oct 31 | Red Deer Fish & Game

Mayor Svab & Councillors;

Apologies for the short notice. We have just confirmed our provincial conservation partners' President's attendance and are therefore extending this invitation for Saturday, October 31.

Red Deer Fish & Game Association (RDFG) is hosting an open house for the Alberta Youth Pheasant program and would like to invite you or a colleague/staff member/councillor to:

1. Learn about regional conservation initiatives and programs offered by RDFG.
2. Focus on our youth programs, including the Alberta Youth Pheasant program.
3. Enjoy lunch with like-minded conservationists.
4. Meet and interact with our youth participants and program mentors outdoors.
5. Optionally try your hand at clay-target shooting.

RDFG is based in Central Alberta; approximately half our membership is in Red Deer and half in the surrounding region. We primarily fund our youth programs through club fundraising, allowing Central Alberta youth to attend free of charge. We are conservation-focused and dedicated to preserving Albertans' heritage of angling, hunting, and outdoor pursuits.

The open house will run approximately 10:00 a.m.–1:00 p.m. on Saturday, October 31, 2026 at the RDFG Habitat Lands near Pine Lake. An invitation with additional details and directions is attached. Other than dressing for the weather, RDFG will provide everything needed for a safe and informative afternoon outdoors.

Please RSVP so we can plan for lunch. We look forward to hosting you. If you have any questions, please contact me at 587-877-6708.
Thank you.

James Donnelly
RDFG 1VP

MEETING DATE: October 27, 2026

PREPARED BY: Danielle Nealon, Senior Legislative Advisor

SUBJECT: **Bylaw 1361.26 – Increasing the Authority of the Development Officer**

BACKGROUND

The purpose of Bylaw 1361.26 is to amend the Land Use Bylaw to increase the authority of the Development Officer.

First Reading was given to Bylaw 1361.26 on September 21, 2026.

Notice of this Public Hearing was advertised in accordance with Section 606 of the *Municipal Government Act* and the Town of Blackfalds' Public Notification Bylaw and Public Participation Policy:

- On the bulletin board in the Town's Civic Centre, upstairs outside of Council Chambers, commencing September 24, 2026.
- A hard copy of proposed Bylaw 1361.26 was available for viewing at the Town's Civic Centre Front Counter (upstairs) as of September 24, 2026.
- Via email to all local authorities and agencies on September 29, 2026.
- Via email to internal departments on September 29, 2026.
- On the Town's electronic signs commencing September 28, 2026 (2A only, Broadway Avenue currently not able to be accessed).
- October 2026 editions of "Talk of the Town".
- On the Town's website commencing on September 24, 2026.
- Via email to the Municipal Planning Commission on September 22, 2026.
- October 15 and 22, 2026, editions of the Lacombe Express.
- On the Town's social media channels in the weeks leading up to the Public Hearing.

The following comments have been received to date.

- 2026-10-13 Rogers Communications - No Objections

STRATEGIC PLAN ALIGNMENT / OTHER MASTER PLAN ALIGNMENT



A Public Hearing supports all four pillars of the Strategic Plan by enabling transparent, inclusive, and informed decision-making through effective communication and engagement. It contributes to Economic Vitality and Community Prosperity by clearly communicating potential impacts of proposed decisions on residents and businesses, fostering a predictable environment for growth; advances Community Life, Safety, and Inclusion by providing accessible, inclusive opportunities for residents to share input in ways that reduce barriers to participation; strengthens Leadership, Engagement and Advocacy by

demonstrating accountability, clearly outlining processes, and communicating how public feedback informs decisions; and supports Sustainable Services and Infrastructure by ensuring residents have access to clear, timely, and understandable information about projects and long-term impacts, enabling meaningful feedback that informs sustainable outcomes.

FINANCIAL IMPLICATIONS

None

COMMUNICATION / ENGAGEMENT CONSIDERATIONS

Engagement during the Public Hearing is supported by creating a clear, accessible, and respectful environment where participants can share input, ask questions, and feel heard. Considerations include providing inclusive participation options, reducing barriers such as timing or accessibility, and ensuring the process is transparent so participants understand how their input contributes to Council's decision-making.

ATTACHMENTS

- *Bylaw 1361.26 – Increasing the Authority of the Development Officer*
- *2026-10-13 Rogers Communications - No Objections*

APPROVALS

Kim Isaak,
Chief Administrative Officer

Department Director/Author

BEING A BYLAW OF THE TOWN OF BLACKFALDS IN THE PROVINCE OF ALBERTA TO AMEND LAND USE BYLAW 1268.22 SCHEDULE 'A'

A Bylaw of the Town of Blackfalds, in the Province of Alberta, pursuant to the provisions of the *Municipal Government Act,* RSA 2000, c M-26 ("**MGA**") and amendments thereto, for the purpose of amending Schedule 'A' of Land Use Bylaw No. 1268.22 to increase the authority of the Development Officer.

WHEREAS, pursuant to Section 641(1) of the MGA, RSA 2000, Chapter M-26 and amendments thereto, require every municipality to pass a Land Use Bylaw.

WHEREAS, notice of the intention of Council to pass a bylaw has been published in the Lacombe Express on October 15, 2026, and October 22, 2026, in accordance with Section 606 of the *Municipal Government Act,* RSA 2000, and amendments thereto;

WHEREAS, a Public Hearing was held on October 27, 2026, to allow the general public to provide input into the proposed Bylaw amendments;

NOW THEREFORE, the Municipal Council of the Town of Blackfalds, duly assembled hereby enacts:

PART 1 – TITLE

1.1 That this Bylaw shall be cited as the "**Increasing the Authority of the Development Officer**".

PART 2 – AMENDMENTS

2.1 That Section 2.2 Development Authority and Decisions on Development Permit Applications, subsection a) ix) be amended by removing "...in a residential Land Use District, except for a Home Based Business 3:" and replacing it with "...in all Land Use Districts:".

2.2 That Section 2.2 Development Authority and Decisions on Development Permit Applications, subsection a) xi) be removed in its entirety.

2.3 That Section 2.16 Variances, subsection b) be amended by removing "…a variance of up to a total of 17% related to any development standard." after "...conditions,..." and replacing it with "…a variance of up to a total of 50% related to any development standard,".

2.4 That Section 2.16 Variances, subsection d) be amended by removing "…variance request of 17% of the regulations…" after "...combined..." and replacing it with "... variance request of 50% of the regulations…".

2.5 That Section 5.4.3 Variances, subsection e) be removed in its entirety.

PART 3 - DATE OF FORCE

3.1 That this Bylaw shall come into effect, upon the date on which it is finally read and passed.

READ for the First time this _____ day of_____, 20__.

READ for the Second time this _____ day of_____, 20__.

READ for the Third time this _____ day of_____, 20__.

_____
MAYOR LAURA SVAB

_____
CAO KIM ISAAK

DRAFT

From: Mohammad Amin <mamin@legacydesigntech.com>
Sent: October 13, 2026 8:59 AM
To: Jolene Tejkl
Cc: Lisa Doiron; Hussain Mahmood; Carlton Kirby
Subject: RE: Town of Blackfalds Public Hearing Notice – Bylaw 1361.26 Increasing the Authority of the Development Officer - T00072818

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Good Morning,

On behalf of Rogers Communications Canada Inc, we have reviewed the Town of Blackfalds Public Hearing Notice – Bylaw 1361.26 and have no objections with the proposal.

Thanks,

Mohammad Amin
Portfolio Manager – Transmittals
LEGACY
M: 780-680-1020
E: mamin@legacydesigntech.com
A: 26875 Acheson Rd, Acheson, AB, T7X6B2
W: www.legacydesigntech.com

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From: Jolene Tejkl <JTejkl@blackfalds.ca>
Sent: October 2, 2026 3:28 PM
To: Lisa Doiron <LDoiron@legacydesigntech.com>
Cc: Jesse Stretch <JStretch@blackfalds.ca>
Subject: RE: Town of Blackfalds Public Hearing Notice – Bylaw 1361.26 Increasing the Authority of the Development Officer

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Good afternoon Lisa,

This amending bylaw does not have a map or addresses to accompany it because it relates to text changes to our Land Use Bylaw. This amending bylaw proposes to allow all Discretionary Uses, regardless of the Land Use District they are located in, to be considered by the Development Officer. It also proposes to increase the variance threshold for Development Officers to 50% of the development

standards (currently capped at 17%, anything beyond that needs to go to the MPC). This is being done to streamline the permitting process for Discretionary Uses and variance requests.

Please let me know if you have any further questions.

Regards,

Jolene Tejkl, RPP MCIP
Planning & Development Manager

Town of Blackfalds
Box 220, 5018 Waghorn St
Blackfalds, AB T0M 0J0
T: 403.885.6237
C: 403.877.0194
F: 403.600.0045

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From: Lisa Doiron <LDoiron@legacydesigntech.com>
Sent: September 29, 2026 11:43 AM
To: Jesse Stretch <JStretch@blackfalds.ca>
Subject: FW: Town of Blackfalds Public Hearing Notice – Bylaw 1361.26 Increasing the Authority of the Development Officer

Good morning,

My name is Lisa and I am the admin assistant with Legacy DesignTech. I am hoping to receive more information about this so our team can review and respond to this. If you can send any maps, addresses and etc. that would be greatly appreciated!

Thanks,

Lisa Doiron
Administrative Assistant
LEGACY

M: 403.305.8142
E: ldoiron@legacydesigntech.com
A: 3001 Shepard Pl SE, Calgary, AB, T2C4P1
W: www.legacydesigntech.com

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From: Project Manager - Northern Alberta <ProjectManagerNorthernAlberta@rci.rogers.com>
Sent: September 29, 2026 11:34 AM
To: NABtransmittals <nabtransmittals@legacydesigntech.com>
Subject: FW: Town of Blackfalds Public Hearing Notice – Bylaw 1361.26 Increasing the Authority of the Development Officer

> **Caution:** This is an external email originating from outside of the organization. Please take care when clicking links or opening attachments. When in doubt, contact the IT Department.

Thank you,

Karuna Arora, C.E.T.
Project Coordinator, Planning
10450 178 St NW, Edmonton, AB
e Karuna.Arora@rci.rogers.com
o 780-700-8843
ROGERS

From: Jesse Stretch <JStretch@blackfalds.ca>
Sent: September 29, 2026 9:43 AM
To: Jolene Tejkl <JTejkl@blackfalds.ca>
Subject: Town of Blackfalds Public Hearing Notice – Bylaw 1361.26 Increasing the Authority of the Development Officer

Attached is a Public Hearing Notice for Bylaw 1361.26 which proposes to increase the authority of the Development Officer that has been set for Tuesday, October 27, 2026 at 6:00 p.m.

Please provide any written comments on or before noon, October 21, 2026 to:
Regular Mail or Town of Blackfalds Drop Off Box:
Legislative Services
Box 220
5018 Waghorn Street, Blackfalds AB T0M 0J0
or Email: Legislative@blackfalds.ca

Kind Regards,

Jesse Stretch
Infrastructure and Planning Services Clerk

Town of Blackfalds
Box 220, 5018 Waghorn St
Blackfalds, AB T0M 0J0
T: 403.885.6239

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MEETING DATE: October 27, 2026

PRESENTED BY: Ron Sheppard and Barb Gilliat

SUBJECT: **Parkland Regional Library System Proposed Budget 2027**

BACKGROUND

Ron Sheppard and Barb Gilliat will present the Parkland Regional Library System Proposed Budget 2027.

ATTACHMENTS

- *Parkland Regional Library System Proposed Budget 2027*

APPROVALS

Kim Isaak,
Chief Administrative Officer

Parkland Regional Library System

Proposed BUDGET 2027

PARKLAND REGIONAL LIBRARY SYSTEM

Proposed 2027 Budget

Salary uses current grid with step awarded

		Present Budget 2026		Proposed Budget 2027	
	Income				
1.1	Provincial Operating Grant	1,045,242		1,045,774	
1.2	On Reserve, On Settlement Grant	156,647		156,647	
1.3	Membership Fees	2,234,174		2,485,636	
1.4	Alberta Rural Library Services Grant	452,928		386,652	
1.5	Interest Income	50,000		46,000	
	TOTAL Income	**3,938,991**		**4,120,709**	
	Support Materials & Services Direct to Libraries				
2.1	Alberta Rural Library Services Grant	452,928		386,652	
2.2	Allotment Funds Issued to Libraries	253,392		254,866	
2.3	Computer Maint.Agree. Software licenses	242,398		257,770	
2.4	Cooperative Collection Fund	25,000		25,000	
2.5	eContent Platform fees, Subscriptions	73,000		73,000	
2.6	On Reserve, On Settlement Grant expenses	84,756		84,756	
2.7	Freight	1,200		1,200	
2.8	Internet Connection Fees	9,600		10,290	
2.9	Library Services Tools	8,000		6,500	
2.10	Marketing/Advocacy	20,000		20,000	
2.11	Member Library Computers	67,092		102,000	
2.12	Outlets - Contribution to Operating	600		600	
2.13	ILL Postage for libraries	2,300		1,950	
2.14	Records purchased Cataloguing	9,000		9,000	
2.15	Supplies purchased (mylar, library supplies)	17,600		19,500	
2.16	Vehicle expense	58,000		58,000	
2.17	Workshop/Training expense	16,000		16,000	
	PRL Circulating Collections				
2.18	Audio Book	5,000		5,000	
2.19	eContent	85,000		90,000	
2.20	Large Print	12,000		12,000	
2.21	Programming Kits	5,000		5,000	
2.22	Professional Development Materials (formerly reference)	3,600		3,600	
	TOTAL Support Materials & Services Direct to Libraries	**1,451,466**		**1,442,684**	
	Cost of Services				
3.1	Audit	23,500		23,500	
3.2	Bank expenses	1,200		1,000	
3.3	Bank Investment Fees	4,700		5,000	
3.4	Building-Repairs/Maintenance	27,250		27,250	
3.5	Dues/Fees/Memberships	13,000		13,000	
3.6	Insurance	26,500		27,000	
3.7	Janitorial/Snow removal/Outdoor maintenance expense	38,000		37,000	
3.8	Photocopy	4,000		7,000	
3.9	Salaries	1,844,451		1,877,500	
3.10	Salaries - Employee Benefits	391,024		390,000	
3.11	Staff Development	18,000		18,000	
3.12	Supplies/Stationery/Building	21,400		20,275	
3.13	Telephone	11,000		11,000	
3.14	Travel	3,500		3,500	
3.15	Trustee expense	26,000		20,000	
3.16	Utilities	34,000		34,000	
	TOTAL Cost of Services	**2,487,525**		**2,515,025**	
TOTAL Expenses (library materials & cost of service)		**3,938,991**		**3,957,709**	
	Capital expense			65,000	Van
				60,000	HQ Comp.
				30,000	Building
				8,000	Equip.
TOTAL Capital Expense				163,000	
	AMOUNT PER CAPITA REQUISITION	**9.99**		**11.05**	

Population 224,945 times AMOUNT PER CAPITA

Pop increase of 1,774 over 2026

Notes for the Parkland Regional Library System Budget 2027

Parkland's budget is developed according to Board policy and the constraints imposed by the Parkland Regional Library System Agreement. According to clause eight of the agreement

Library System Budget

8.1 The PRLS Board shall prior to November 1 of each year submit a budget to the Parties to this Agreement and an estimate of the money required during the ensuing fiscal year to operate the library system. [Reg. s.25 (1)(f)]

8.2 The budget and estimate of money required referred to in clause 8.1 above, shall be effective upon receipt by the PRLS Board of written notification of approval from two-thirds of the Parties to this Agreement which must represent at least two-thirds of the member population; and thereupon, each Party to this Agreement shall pay to the PRLS Board an amount which is the product of the per capita requisition set out in Schedule "B" and the population of the Parties to the agreement. Payments shall be made on or before the dates set out therein.

8.3 The population of a municipality that is a Party to this Agreement shall be deemed to be the most recent population figure for the municipality as published by Alberta Municipal Affairs.

8.4 Municipalities which join the library system after January 1, 1998 shall pay a signing fee as determined by the PRLS Board.

8.5 The PRLS Board shall apply to the Government of Alberta for all library grants for which it is eligible, in accordance with the Department of Community Development Grants Regulation 57/98.

8.6 Notwithstanding Clause 17.1.c., any increase in the requisition requires written notification of approval from two-thirds of the parties to this agreement which must represent at least two-thirds of the member population.

Generally speaking, PRLS budgets are prepared with conservative estimates. Revenue is estimated at its minimum level and expenditures are estimated at their maximum level. For 2027, the Executive Committee is recommending the $11.05 budget, which is a $1.06 increase over the 2026 budget. This budget includes capital expense purchases, which is a change from the old process.

In an effort to maintain the level of reserves as recommended by the auditors and revamp the reserves to correctly reflect the fiscal position of the organization in a more easily understood

format, the Executive Committee recommended that the capital expenses be reflected in the actual budget, rather than using an additional supplement.

The budget assumes that the Government of Alberta operating grant will remain at the 2023 rate of $4.75 per capita, calculated using the 2019 Alberta Municipal Affairs population list. It also assumes that the Rural Library Services Grant will remain at $5.60 per capita, based on the same 2019 population figures.

Points within the budget to note include:

- Overall, expenditures, other than capital expenses, are anticipated to increase by 1.44% in 2027. (This does not include the Alberta Rural Library Services Grant which is a direct payment from funds Parkland receives, which is out of PRLS' control and based on funding from the Government)
- For 2027, twenty expense lines are projected to remain unchanged from 2026, nine will see increases, and seven will decrease
- To balance the budget, it will be necessary to increase the municipal requisition/levy by $1.06. This is primarily to allow the inclusion of capital required for maintaining Parkland's current service structure
- Computer Software License costs are increasing – these costs have been significant, resulting in changes to software licenses in order to protect from dramatic cost increases in this area (line 2.3)
- Internet Connection fees have increased slightly due to pricing beyond Parkland's control (line 2.8)
- Member Library Computers (line 2.11) has changed from reflecting the .30 cent per capita allotment to the actual cost of the computers required for member libraries
- Supplies purchased (line 2.15) reflects the actual cost of these library supplies, which previously had some of the direct costs for the libraries coming from Supplies/Stationery (line 3.12)
- eContent (eBooks, eAudiobooks, etc.) has been increased slightly due to demand (line 2.19)
- The current salary grid has been used, allowing eligible employees a step up the grid. Four employees have reached the top of the grid and will not be eligible for an increase. No COLA was added. The increase to the salary line equals approximately 1.8%. (line 3.9)

Provincial grants amount to approximately 38.6% of PRLS' total income (lines 1.1, 1.2, 1.4), based on the $11.05 budget.

Parkland Regional Library System
Requisition Comparison for 2026 - 2027

	2026		2027		Requisition change
	billing population	**per capita 9.99**	billing population	per capita 11.05	2026 to 2027
ALIX	783	7,822.17	783	8,652.15	829.98
ALLIANCE	166	1,658.34	166	1,834.30	175.96
AMISK	219	2,187.81	219	2,419.95	232.14
BASHAW	848	8,471.52	848	9,370.40	898.88
BAWLF	412	4,115.88	412	4,552.60	436.72
BENTLEY	1,042	10,409.58	1,042	11,514.10	1,104.52
BIG VALLEY	331	3,306.69	331	3,657.55	350.86
BIRCHCLIFF SV	211	2,107.89	211	2,331.55	223.66
BITTERN LAKE	216	2,157.84	216	2,386.80	228.96
BLACKFALDS	11,415	114,035.85	11,415	126,135.75	12,099.90
BOWDEN	1,280	12,787.20	1,280	14,144.00	1,356.80
CAMROSE	18,772	187,532.28	19,984	220,823.20	33,290.92
CAMROSE COUNTY	8,504	84,954.96	8,504	93,969.20	9,014.24
CARSTAIRS	5,313	53,076.87	5,313	58,708.65	5,631.78
CASTOR	803	8,021.97	803	8,873.15	851.18
CLEARWATER M D	11,865	118,531.35	12,335	136,301.75	17,770.40
CLIVE	775	7,742.25	775	8,563.75	821.50
CORONATION	868	8,671.32	868	9,591.40	920.08
CREMONA	437	4,365.63	437	4,828.85	463.22
CZAR	248	2,477.52	248	2,740.40	262.88
DAYSLAND	789	7,882.11	789	8,718.45	836.34
DELBURNE	919	9,180.81	919	10,154.95	974.14
DIDSBURY	5,070	50,649.30	5,070	56,023.50	5,374.20
DONALDA	226	2,257.74	226	2,497.30	239.56
ECKVILLE	1,014	10,129.86	1,014	11,204.70	1,074.84
EDBERG	126	1,258.74	126	1,392.30	133.56
ELNORA	288	2,877.12	288	3,182.40	305.28
FLAGSTAFF COUNTY	3,660	36,563.40	3,660	40,443.00	3,879.60
FORESTBURG	807	8,061.93	807	8,917.35	855.42
GULL LAKE	226	2,257.74	226	2,497.30	239.56
HALF MOON BAY SV	65	649.35	65	718.25	68.90
HARDISTY	548	5,474.52	548	6,055.40	580.88
HAY LAKES	456	4,555.44	456	5,038.80	483.36
HEISLER	135	1,348.65	135	1,491.75	143.10
HUGHENDEN	213	2,127.87	213	2,353.65	225.78
INNISFAIL	7,985	79,770.15	7,985	88,234.25	8,464.10
JARVIS BAY SV	213	2,127.87	213	2,353.65	225.78
KILLAM	918	9,170.82	918	10,143.90	973.08
LACOMBE	14,258	142,437.42	14,258	157,550.90	15,113.48
LACOMBE COUNTY	10,283	102,727.17	10,283	113,627.15	10,899.98
LOUGHEED	225	2,247.75	225	2,486.25	238.50
MOUNTAIN VIEW COUNT	12,981	129,680.19	12,981	143,440.05	13,759.86
NORGLENWOLD SV	306	3,056.94	306	3,381.30	324.36
OLDS	9,209	91,997.91	9,209	101,759.45	9,761.54
PAINTEARTH COUNTY	1,990	19,880.10	2,082	23,006.10	3,126.00
PARKLAND BEACH SV	168	1,678.32	168	1,856.40	178.08
PENHOLD	3,484	34,805.16	3,484	38,498.20	3,693.04
PONOKA	7,331	73,236.69	7,331	81,007.55	7,770.86
PONOKA COUNTY	9,998	99,880.02	9,998	110,477.90	10,597.88
PROVOST	1,900	18,981.00	1,900	20,995.00	2,014.00
PROVOST MD	2,071	20,689.29	2,071	22,884.55	2,195.26
RED DEER COUNTY	19,933	199,130.67	19,933	220,259.65	21,128.98
RIMBEY	2,470	24,675.30	2,470	27,293.50	2,618.20
ROCHON SANDS SV	97	969.03	97	1,071.85	102.82
ROCKY	6,765	67,582.35	6,765	74,753.25	7,170.90
ROSALIND	162	1,618.38	162	1,790.10	171.72
SEDGEWICK	761	7,602.39	761	8,409.05	806.66
STETTLER	5,695	56,893.05	5,695	62,929.75	6,036.70
STETTLER COUNTY	5,666	56,603.34	5,666	62,609.30	6,005.96
SUNBREAKER COVE SV	131	1,308.69	131	1,447.55	138.86
SUNDRE	2,672	26,693.28	2,672	29,525.60	2,832.32
SYLVAN LAKE	16,275	162,587.25	16,275	179,838.75	17,251.50
WHITE SANDS	174	1,738.26	174	1,922.70	184.44
	223,171	2,229,478.29	224,945	2,485,642.25	256,163.96

Brief Notes – September 2027

INCOME

1.1 The Provincial Operating Grant is an estimate, based on statements from the Public Library Services Branch (PLSB) calculated at $4.75 per capita using 2019 population statistics

1.2 The On Reserve, On Settlement grant from the PLSB for reserve populations within Parkland's service area. It is calculated at $10.35 per capita; $4.75 operating grant used by PRLS and $5.60 funding for First Nations initiatives (line 2.6)

1.3 Estimated requisition to municipalities to balance budget increased to $11.05 to cover capital purchases

1.4 Grant received for service to rural residents at a rate of $5.60 per capita; based on the PRLS membership agreement, the grant is dispersed directly to member libraries as directed by municipalities and municipal districts that do not appoint a library board

1.5 Decrease reflects the changes in interest rates and estimated returns on investments in RBC investment program and the operating bank account

SUPPORT MATERIALS & SERVICES DIRECT TO LIBRARIES

2.1 Estimate, based on statement from PLSB, grant entirely dispersed - see line 1.4 above

2.2 Reflects materials allotment rate of $1.13 per capita

2.3 Line increased due to dramatic increase costs for maintenance agreements SoftChoice for Microsoft Office suite. Changes implemented to software provided on public computers have mitigated the overall budget increase. Other software providers are also increasing their fees by an average of 5% per year. This line also includes purchases of non-capital hardware and misc. I.T. items such as adapters, cables, and supplies. For software, subscriptions, maintenance agreements, ongoing website development, the Microsoft Office suite of software for PRLS and member library computers, and PRLS' management of wireless networks

2.4 Cooperative Collection Fund – funds to allow Parkland staff to purchase physical materials (e.g., books and DVDs) for placement in member libraries with the intent of reducing interlibrary loans and improving the system-wide collection

2.5 This line maintained for eContent platform fees and subscription for the TAL (The Alberta Library) core of eResources and other library license agreement renewals like eMagazines

2.6 This line is for the expenses of the On Reserve, On Settlement grant provided through a provincial government grant program calculated at $5.60 for library service to the Indigenous residents of Parkland's six First Nations Reserves

2.7 Held at 2026 level - for vendor freight costs for library materials, in-house collections, IT equipment, and shipment of computers for repairs and/or replacement parts

2.8 Increased to account for price increases for internet service provision to member libraries and HQ

2.9 Decreased slightly to $6,500 – tools to assist with cataloguing library materials like WebDewey, as well as Audio Cine, Survey Monkey, Loomly etc.

2.10 Held at 2026 level - used to provide tools for marketing, advocacy, and other initiatives for member libraries and PRLS

2.11 This line used to reflect .30 cents per capita (plus the remainder of costs to come from reserves). In 2027, the budget includes the actual cost of providing computers for member libraries without using reserve funds

2.12 Held at $600 - operating funding provided to PRLS' three outlet libraries as set by board policy, if local library outlet's sponsoring society provides matching funds

2.13 Reduced to reflect actual cost – includes both interlibrary loan postage reimbursement to libraries and interlibrary Loans sent from HQ for libraries

2.14 Purchase cataloguing records

2.15 Increased slightly to reflect actual cost - used for purchasing library material processing items such as laminated book covers, multimedia cases, as well as library cards

2.16 Held at 2026 level - for the operation of three cargo vans and two staff vehicles - anticipated maintenance costs for five vehicles and fuel, using an estimate of actual costs and considering variances for fuel prices

2.17 Held at $16,000 - includes costs for all workshops, conferences, projects, and training activities for member libraries, library managers, staff, and boards

PRLS Circulating Collections

2.18 Held at 2026 level to support the physical audiobook collection

2.19 Increased due to demands by libraries and renewal of license agreements includes allotment for eBooks, eAudiobooks and other eContent agreements

2.20 Held at 2026 level $12,000 to support Large Print collection

2.21 Held at 2026 level $5,000 to build new kits and replace consumables in current kits for programming in member libraries

2.22 Held at 2026 level $3,600 for reference and professional materials in both print and eResources used by member libraries and PRLS staff

COST OF SERVICES

3.1 Held at 2026 level. Covers MNP's agreement to provide audit services, as well as costs for annual letter from PRLS lawyers required for the audit

3.2 Reduced slightly to $1,000 - covers the cost of enhanced electronic banking services and cheques

3.3 Increase slightly to $5,000 based on review of actual over a three-year period. Management fee for the RBC investment program

3.4 Held at 2026 level $27,250 - actual costs reviewed. Covers maintenance and repair, however not capital repairs or replacement

3.5 Held at 2026 level $13,000 - to cover PRLS' cost to belong to membership organizations (e.g., The Alberta Library (TAL), Alberta Library Trustee Association (ALTA), Rural Municipalities of Alberta (RMA) etc.)

3.6 Increased slightly to $27,000 based on actual and anticipated increases - covers five vehicles, general liability, cyber, bond and crime insurance, building and contents, as

well as employee drivers abstracts and reimbursements for business use on personal vehicles. Parkland also pays content insurance for its outlet libraries

3.7 Reduced slightly to $37,000 - for janitorial building maintenance including carpet and window cleaning – also includes outside building maintenance and snow removal

3.8 Increased to cover increased costs for providing printed material for training. Reflects contract and usage fees for photocopiers

3.9 Reflects current staff levels, with eligible staff receiving a step on the grid but no COLA

3.10 Reflects predicted costs for staff benefits, including but not limited to LAPP and Blue Cross based on current staff levels

3.11 Held at the 2026 amount – to fund PRLS staff attend and travel to continuing education activities such as seminars, conferences and courses, along with staff performance and support items and activities

3.12 Supplies line covers the cost of book processing supplies, general office supplies including stationery, and any other building supplies

3.13 Held at 2026 level - includes line charges, toll free number, mobile telephones, and long-distance costs

3.14 Held at 2026 level – Based on 5-year review of actual expenses to travel including $0.57 km reimbursement when staff are unable to use PRLS staff vehicles

3.15 Reduced due to the suspension of the Advocacy Committee; includes travel, honorarium and expenses for Executive Committee meetings, external meetings for trustees, and to support trustee activities using virtual and in-person meetings

3.16 Held at 2026 level of $34,000 - based on review of actual costs and then estimated

Also included is a document comparing the change in requisition paid by each municipality in 2026 and 2027.

MEETING DATE: October 27, 2026

PREPARED BY: Jordan Schumaker, Planner 1

PRESENTED BY: Jolene Tejkl, Planning & Development Manager

SUBJECT: **Bylaw 1362.26 Aurora Heights Phase 5C Redistricting (First Reading)**

BACKGROUND

Bylaw 1362.26 proposes to amend Land Use Bylaw 1268/22 (LUB) to redistrict a small portion of Phase 5C of the Aurora Heights community, being a portion of Lot 1, Block 1, Plan 2421978, from Residential Single Dwelling Small Lot District (R-1S) to Parks and Recreation District and from Residential Multi-Dwelling District (R-2) to Public Facility District (PF). The intention of this redistricting is to fix Districting discrepancies noted when the subdivision application for Aurora Heights Phase 5C was considered by the Subdivision Authority (being Council).

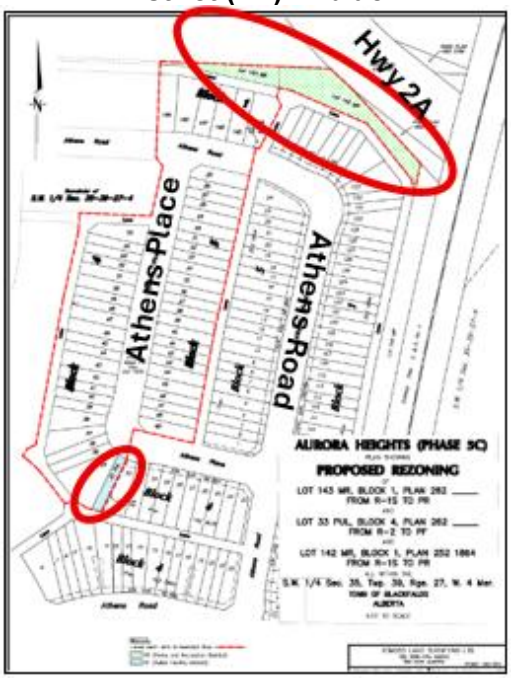
DISCUSSION

At the time the governing Area Structure Plan (ASP) was approved in 2007, it was the Town's practice to redistrict the entire plan area to the mirror the approved Concept Plan. This is a practice no longer in place because it creates Districting discrepancies like the one before Council. The ASP in this case did not identify a Public Facility Lot in the approved subdivision which is being added to accommodate utility connections, and the green buffer to the north has been adjusted due to a significant slope from the northern limits of Aurora Heights to the Highway 2A right-of-way.

Current Districting



Proposed Parks and Recreation District (PR) in green and proposed Public Facility District (PF) in blue.



STRATEGIC PLAN ALIGNMENT / OTHER MASTER PLAN ALIGNMENT



- Planned growth and service alignment: Accurate Districting of parcels helps ensure that allowable uses correspond with intended growth patterns, available infrastructure, and municipal service capacity.

FINANCIAL IMPLICATIONS

None.

COMMUNICATION / ENGAGEMENT CONSIDERATIONS

The *Municipal Government Act* requires a Bylaw amending the LUB to be subject to a Public Hearing. The Public Hearing will be advertised in accordance with legislative requirements and will provide the public with an opportunity to speak directly to Council about the proposed amendments.

ADMINISTRATIVE RECOMMENDATION

That Council consider the following motions:

1. That Council give First Reading to Bylaw 1362.26 – Redesignation of Part of Lot 1, Block 1, Plan 2421978, as presented.

2. That a Public Hearing date be set for November 24th, 2026, at 6:00 p.m. in Council Chambers.

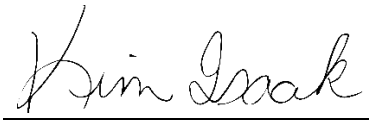
ALTERNATIVES

a) That Council refer First Reading to Bylaw 1362.26 – Redesignation of Part of Lot 1, Block 1, Plan 2421978, back to Administration for more information or amendments.

ATTACHMENTS

- *Bylaw 1362.26*

APPROVALS



Kim Isaak,
Chief Administrative Officer



Department Director/Author

BEING A BYLAW OF THE TOWN OF BLACKFALDS IN THE PROVINCE OF ALBERTA TO AMEND BYLAW 1268.22 SCHEDULE 'A'

A Bylaw of the Town of Blackfalds, in the Province of Alberta, pursuant to the provisions of the *Municipal Government Act,* RSA 2000, c M-26 ("**MGA**") and amendments thereto, for the purpose of amending Schedule 'A' of Land Use Bylaw No. 1268.22 to redistrict a portion of Lot 1, Block 1 Plan 242 1978 in the Aurora Heights community to Parks and Recreation District (PR) and Public facility District (PF) from Residential Single Dwelling Small Lot District (R-1S) and Residential Multi-Dwelling District (R-2) respectively.

WHEREAS, pursuant to Section 641(1) of the MGA, RSA 2000, Chapter M-26 and amendments thereto, require every municipality to pass a Land Use Bylaw.

WHEREAS, notice of the intention of Council to pass a bylaw has been published in the Lacombe Express on November 12, 2026 and November 19, 2026, in accordance with Section 606 of the *Municipal Government Act,* RSA 2000, and amendments thereto;

WHEREAS, a Public Hearing was held on November 24, 2026, to allow the general public to provide input into the proposed Bylaw amendments;

NOW THEREFORE, the Municipal Council of the Town of Blackfalds, duly assembled, hereby enacts the amendments to Schedule 'A' of Bylaw 1268.22:

PART 1 – TITLE

1.1 That this Bylaw shall be cited as "**Redesignation of Part of Lot 1, Block 1, Plan 242 1978**."

1.2 That Schedule "A" shall form part of this Bylaw.

PART 2 – AMENDMENTS

2.1 That Lot 33 PUL be redistricted from Residential Multi-Dwelling District (R-2) to Public Facility District (PF), as shown in Schedule "A" attached and forming part of this Bylaw.

2.2 That Lot 142 MR and Lot 143 MR be redistricted from Residential Single Dwelling Small Lot District (R-1S) to Parks and Recreation District (PR), as shown in Schedule "A" attached and forming part of this Bylaw.

2.3 That Part 9.0 Land Use District Map be amended to reflect the redistricting proposed under this Bylaw.

PART 3 - DATE OF FORCE

3.1 That this Bylaw shall come into effect, upon the date on which it is finally read and passed.

READ for the First time this _____ day of_____, 20__.

READ for the Second time this _____ day of_____, 20__.

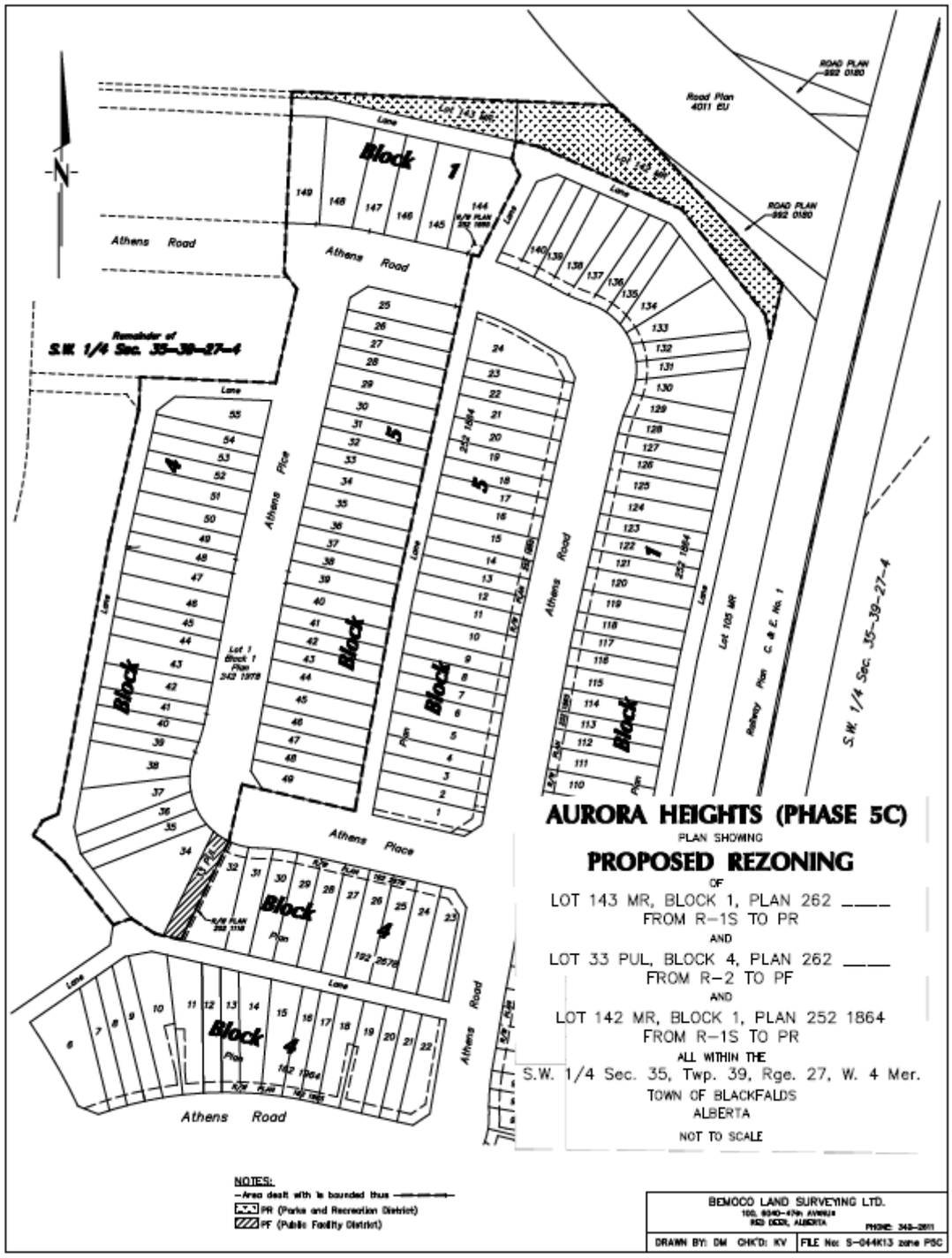
READ for the Third time this _____ day of_____, 20__.

MAYOR LAURA SVAB

CAO KIM ISAAK

DRAFT

SCHEDULE "A"


AURORA HEIGHTS (PHASE 5C)
PLAN SHOWING
PROPOSED REZONING
OF
LOT 143 MR, BLOCK 1, PLAN 262 ____
FROM R-1S TO PR
AND
LOT 33 PUL, BLOCK 4, PLAN 262 ____
FROM R-2 TO PF
AND
LOT 142 MR, BLOCK 1, PLAN 252 1864
FROM R-1S TO PR
ALL WITHIN THE
S.W. 1/4 Sec. 35, Twp. 39, Rge. 27, W. 4 Mer.
TOWN OF BLACKFALDS
ALBERTA
NOT TO SCALE
NOTES:
-Area dealt with is bounded thus
PR (Parks and Recreation District)
PF (Public Facility District)
BEMOCO LAND SURVEYING LTD.
DRAWN BY: DM CHK'D: KV
FILE No: S-044K13 zone PSC
Athens Road
Athens Place
Lane
Block 1
Block 5
Block 4
Block
Remainder of S.W. 1/4 Sec. 35-39-27-4
Lot 1 Block 1 Plan 242 1978
Road Plan 4011 EU
ROAD PLAN 992 0180
Lot 105 MR
Railway Plan C. & E. No. 1
S.W. 1/4 Sec. 35-39-27-4

MEETING DATE: October 27, 2026

PREPARED BY: Jordan Schumaker, Planner 1

PRESENTED BY: Jolene Tejkl, Planning & Development Manager

SUBJECT: **Bylaw 1361.26 Increasing the Authority of the Development Officer (Second and Third Reading)**

BACKGROUND

Bylaw 1361.26 proposes to amend Land Use Bylaw 1268/22 (LUB) to increase the variance powers of the Development Officer and enable them to make decisions on all Discretionary Use applications.

Council gave First Reading to Bylaw 1361.26 at the September 21, 2026 meeting and set the Public Hearing for October 27th, 2026:

320/26 Councillor Twerdoclib moved That Council give First Reading to Bylaw 1361.26 – Increasing the Authority of the Development Officer, as presented.

CARRIED UNANIMOUSLY

321/26 Councillor Brown moved That a Public Hearing date be set for October 27, 2026, at 6:00 p.m. in Council Chambers.

CARRIED UNANIMOUSLY

DISCUSSION

Bylaw 1361.26 proposes to significantly increase the variance threshold the Development Officer can consider to 50% of the development standard. This amendment is being proposed to streamline processing times for development permits, especially those that currently must go to MPC. Planning and Development anticipates that these amendments will speed up processing times as well as reduce red tape for our short construction season.

At the August 17, 2026 meeting, the SCC was advised that immediately dismantling the MPC is not feasible because Administration will need some time to prepare the necessary Land Use Bylaw (LUB) amendments and update internal practices in preparation. In the meantime, amendments have been identified to the LUB that will significantly reduce, if not entirely eliminate, the number of applications going before the MPC in the latter part of 2026. The intention is to dismantle the MPC in its entirety by the October 2027 Organizational Meeting.

The Planning & Development Department advised Council that the Town's LUB currently requires every Development Permit Application for a Discretionary Use in all Commercial, Industrial, and public use Districts, along with all Home Based Business 3's go to the MPC for a decision. In addition, the LUB restricts the variance powers Development Officers have authority to decide upon to 17% of the development standards.

By amending the LUB to allow the Development Officer to render decisions on all Development Permit Applications and increase the variance powers of the Development Officer from 17% to 50%, it will expedite the processing timelines of these applications. As such, Bylaw 1361.26 has been crafted in response to the Council's motion; the following amendment numbers correspond to the amending Bylaw 1361.26:

Amendment Number	**Rationale**
Amendments 2.1 and 2.2	The LUB currently requires all Discretionary Use applications in Land Use Districts other than Residential to be considered by the MPC. The Development Officer must also refer all Home Based Business 3 applications to the MPC for a decision. This amendment proposes to increase the Development Officer's authority to make a decision on all Discretionary Use applications regardless of the Land Use District, including Home Based Business 3's.
Amendment 2.3	The LUB currently allows the Development Officer to approve up to a maximum of a 17% variance to any development standard. Amendment 2.3 proposes to significantly increase this variance threshold the Development Officer can consider to 50% of the development standard.
Amendment 2.4	Amendment 2.4 reflects the proposed increase in variance threshold the Development Officer can decide upon to state that any variance over and above the 50% variance threshold must be referred to the MPC.
Amendment 2.5	The LUB currently has different variance thresholds the Development Officer can consider for signs, which this amendment is proposing to remove. If this amendment is successful, signs will be subject to the same increased variance threshold as all other uses, which is proposed to be 50% (up from 17%).

The Planning & Development Department is comfortable with these proposed amendments because there is no reason why the Development Officer's cannot make decisions on all Discretionary Use applications and exercise their discretion on all applications for variances. There is sufficient guidance within the LUB to assist the Development Officer's in making responsible decisions on these types of applications. If the Development Officer receives an application that becomes contentious or would be better decided upon in an open meeting, they will still have the option to refer the application to the MPC for the time being.

STRATEGIC PLAN ALIGNMENT / OTHER MASTER PLAN ALIGNMENT



- Economic Vitality and Community Prosperity alignment: The Strategic Plan prioritizes attracting and retaining key businesses, supporting economic growth, and preparing polices to enable economic opportunity. Faster Development Permit processing makes it easier for businesses to start or expand operations, which supports job creation and strengthens the local economy.
- Leadership, Engagement, and Advocacy alignment: Efficient permitting processes supports public trust and demonstrates Council and Administration's responsiveness to community and business needs.

FINANCIAL IMPLICATIONS

None.

COMMUNICATION / ENGAGEMENT CONSIDERATIONS

Pursuant to the *Municipal Government Act (MGA)*, all amendments to the LUB must be subject to a Public Hearing after First Reading to the amending Bylaw and before Second Reading may be considered. The Public Hearing for Bylaw 1360.26 was held during this Council meeting which was widely advertised beyond the minimum requirements set forth in the MGA. Notification of the Public Hearing was provided as follows:

Notification	Date Complete
Town Website	September 24, 2026
Printing of Documents for Public View	September 24, 2026
Posting on Town Bulletin Board	September 24, 2026
Referrals to Internal Departments and Local Authorities and Agencies	September 29, 2026
Municipal Planning Commission	September 22, 2026
Lacombe Express	October 15th and 22nd editions
Town's Social Media	Notice posted on social media starting October 6th, 2026 until the date of the Public Hearing.
Electronic Signs (2A and Broadway Avenue)	Posted on September 28, 2026 at 6:00 p.m. until the date of the Public Hearing.
Talk of the Town	October 2026 edition

ADMINISTRATIVE RECOMMENDATION

That Council consider the following motions:

1. That Council give Second Reading to Bylaw 1361.26 – Increasing the Authority of the Development Officer, as presented.

2. That Council give Third Reading to Bylaw 1361.26 – Increasing the Authority of the Development Officer, as presented.

ALTERNATIVES

a) That Council refer Second Reading to Bylaw 1361.26 – Increasing the Authority of the Development Officer, back to Administration for more information or amendments.

ATTACHMENTS

- *Bylaw 1361.26*
- *Red Line Copy of Amendments*

APPROVALS

Kim Isaak,
Chief Administrative Officer

Department Director/Author

BEING A BYLAW OF THE TOWN OF BLACKFALDS IN THE PROVINCE OF ALBERTA TO AMEND LAND USE BYLAW 1268.22 SCHEDULE 'A'

A Bylaw of the Town of Blackfalds, in the Province of Alberta, pursuant to the provisions of the *Municipal Government Act,* RSA 2000, c M-26 ("**MGA**") and amendments thereto, for the purpose of amending Schedule 'A' of Land Use Bylaw No. 1268.22 to increase the authority of the Development Officer.

WHEREAS, pursuant to Section 641(1) of the MGA, RSA 2000, Chapter M-26 and amendments thereto, require every municipality to pass a Land Use Bylaw.

WHEREAS, notice of the intention of Council to pass a bylaw has been published in the Lacombe Express on October 15, 2026, and October 22, 2026, in accordance with Section 606 of the *Municipal Government Act,* RSA 2000, and amendments thereto;

WHEREAS, a Public Hearing was held on October 27, 2026, to allow the general public to provide input into the proposed Bylaw amendments;

NOW THEREFORE, the Municipal Council of the Town of Blackfalds, duly assembled hereby enacts:

PART 1 – TITLE

1.1 That this Bylaw shall be cited as the "**Increasing the Authority of the Development Officer**".

PART 2 – AMENDMENTS

2.1 That Section 2.2 Development Authority and Decisions on Development Permit Applications, subsection a) ix) be amended by removing "...in a residential Land Use District, except for a Home Based Business 3:" and replacing it with "...in all Land Use Districts:".

2.2 That Section 2.2 Development Authority and Decisions on Development Permit Applications, subsection a) xi) be removed in its entirety.

2.3 That Section 2.16 Variances, subsection b) be amended by removing "…a variance of up to a total of 17% related to any development standard." after "...conditions,..." and replacing it with "…a variance of up to a total of 50% related to any development standard,".

2.4 That Section 2.16 Variances, subsection d) be amended by removing "…variance request of 17% of the regulations…" after "...combined..." and replacing it with "... variance request of 50% of the regulations…".

2.5 That Section 5.4.3 Variances, subsection e) be removed in its entirety.

PART 3 - DATE OF FORCE

3.1 That this Bylaw shall come into effect, upon the date on which it is finally read and passed.

READ for the First time this _____ day of_____, 20__.

READ for the Second time this _____ day of_____, 20__.

READ for the Third time this _____ day of_____, 20__.

_____
MAYOR LAURA SVAB

_____
CAO KIM ISAAK

DRAFT

2.2 Development Authority and Decisions on Development Permit Applications

a) The Development Officer:
   i) is hereby established as a Development Authority for the Town.
   ii) shall exercise the Development power and duties on behalf of the Town as specified in this Bylaw and the *MGA*, including:
      i. receive and process all applications for amendments to this Bylaw;
      ii. receive all applications submitted to the Town for a Development Permit;
      iii. determine if an application for a Development Permit is complete and advise the applicant if the application is not complete and what additional information is required in accordance with section 2.10;
      iv. shall review each application to determine the use(s) being applied for
      v. refer an application to any Town department, an adjacent municipality, or municipal, provincial, federal, or inter-jurisdictional department or any other agency, body or person that, in the Development Officer's opinion, may provide relevant comments or advice respecting the application;
      vi. for Discretionary Use applications and Permitted Use applications where a variance is requested, shall notify registered Owners of Adjacent Land of the Parcel subject to an application that the application has been received and request their comments;
         1. the Development Officer may, at their sole discretion, notify registered Owners of land beyond those that are Adjacent Land
      vii. shall not accept a Development Permit application for a proposed Development that:
         1. is for a use that is neither a Permitted Use nor a Discretionary Use in the applicable Land Use District;
         2. is for a use that has been prohibited in this Bylaw;
      viii. shall approve an application for a Permitted Use which complies with this Bylaw:
         1. without conditions; or
         2. with conditions necessary to ensure compliance.
      ix. may, with respect to a Development Permit application for any Discretionary Use ~~in a residential Land Use District, except for a Home Based Business 3~~in all Land Use Districts:
         1. Approve the application with or without conditions;
         2. Refuse the application with reasons stated; or
         3. Refer the application to the Municipal Planning Commission

Commented [JT1]: Amendment 2.1

x. may, with respect to a Development Permit application for any Sign:
    1. Approve the application with or without conditions;
    2. Refuse the application with reasons stated; or
    3. Refer the application to the Municipal Planning Commission (Amended, Bylaw 1275.23, 05/23/23)

~~xi. shall refer, with recommendations, to the Municipal Planning Commission applications for Home Based Business 3, and Discretionary Use applications for all other Land Use Districts~~

~~xii.~~xi. may approve, with or without conditions, variances in accordance with section 2.16

~~xiii.~~xii. shall refer to the Municipal Planning Commission variance requests in accordance with section 2.16

~~xiv.~~xiii. shall refer to the Municipal Planning Commission or Council all applications requiring the specific approval of the Municipal Planning Commission or Council under this Bylaw

~~xv.~~xiv. shall either refer to the Municipal Planning Commission or refuse any application that a Development Authority is precluded from approving under the *Matters Related to Subdivision and Development Regulation* or the *Municipal Government Act.* (Amended, Bylaw 1275.23, 05/23/23)

~~xvi.~~xv. may refer, with recommendations, to the Municipal Planning Commission any application for a Development Permit that, in the opinion of the Development Officer, should be decided by the Municipal Planning Commission.

~~xvii.~~xvi. sign and issue all valid Development Permits, Certificates of Compliance, Notices of Decision, and other Notices as required.

~~xviii.~~xvii. may approve the renewal of any Development Permit that was originally approved by the Municipal Planning Commission, provided there are no changes.

~~xix.~~xviii. create the necessary forms or notices required under the *MGA*.

iii) The Development Officer may, after giving notice to the Owner or occupant of a property in accordance with the *MGA*, enter a property to conduct an inspection to determine compliance with this Bylaw, the *MGA*, or any applicable Development Permit.

iv) The Development Officer, upon receiving a Development Permit application, may refer any other planning or Development matter to the Municipal Planning Commission for its review, support and/or advice.

Commented [JT2]: Amendment 2.2

2.16 Variances

a) A variance shall be considered only in cases of unnecessary hardship or practical difficulties peculiar to the use, character or situation of land or a Building which are not generally common to other land in the same Land Use District, if, in the opinion of the Development Authority:
   i) the proposed Development will not:
      i. unduly interfere with the amenities of the neighbourhood; or
      ii. materially interfere with or affect the use, enjoyment, or value of neighbouring Parcels Of Land.
   ii) the proposed Development conforms with the Use prescribed for that Parcel or Building in this Bylaw.

b) The Development Authority, upon the review of a variance request, shall:
   i) take into consideration the purpose and intent of the Land Use District and the proposed Development to other land and uses in the Land Use District;
   ii) not grant a relaxation if in doing so would result in a Development that does not comply with the requirements of the *MGA*, *Matters Related to Subdivision and Development Regulation* or any applicable Statutory Plan or Outline Plan. (Amended, Bylaw 1275.23, 05/23/23)

Where the test set out in section 2.16 (a) and (b) is met, the Development Officer may approve, with or without conditions, a variance of up to a total of 50% related to any development standard ~~a variance of up to a total of 17% related to any development standard~~, unless the variance request is for a Sign, where section 5.4.3 shall apply. (Amended, Bylaw 1275.23, 05/23/23)

Commented [JT3]: Amendment 2.3

c) Where the considerations set out in section 2.16 (a) and (b) are satisfactorily met, the Development Officer may approve, with or without conditions, a variance to residential Kennel regulations in the R1-L, R-1M, R-1S, R-MHC, and R-2 Districts, not exceeding a total of any combination of dogs or cats.

d) The Development Officer shall refer to the Municipal Planning Commission, variance requests in excess of the total combined variance request of 50% of the regulations ~~variance request of 17% of the regulations~~ listed in section 2.16 (b) and residential Kennel variances in excess of section 2.16 (c).

Commented [JT4]: Amendment 2.4

e) the Municipal Planning Commission may approve, with or without conditions, a variance of any regulation prescribed in this Bylaw.

5.4.3 Variances

a) The Development Authority may vary the following:
   i) Sign Height
   ii) Sign width
   iii) allowed number of Signs on a site, except for Electronic Message Signs which shall not be varied
   iv) the minimum separation distance between a Freestanding Sign
   v) total Sign Area
   vi) minimum Clearance above Grade for Freestanding Signs
   vii) Setbacks

b) The Development Authority, in determining if a variance is justified, may consider:
   i) any approval to be temporary
   ii) the size and location of the site
   iii) the design or construction of a Building or a Sign
   iv) Street context
   v) topography and configuration of the site
   vi) all applicable policies, guidelines, and applicable Statutory Plans
   vii) whether the proposed variance would unduly interfere with the amenities of the neighbourhood or materially interfere with or affect the use, enjoyment, or value of neighbouring sites.

c) Any variance approved by the Development Authority may be temporarily approved and may be subject to conditions deemed appropriate.

d) Despite any other provision in this Bylaw, if necessary or for safety reasons, the Development Authority may require greater distance separations between Signs or increased Clearances of any Sign.

~~c) Despite section 5.4.3 (a), where an application for a Sign permit does not comply with the standards established in this Bylaw, the following tolerances shall not exceed:~~
   ~~viii) 10% as approved by the Development Officer~~
   ~~ix) 10.1% and not exceeding 15% as approved by the Municipal Planning Commission~~
   ~~x) 15.01% and over are prohibited.~~

Commented [JT5]: Amendment 2.5

MEETING DATE: October 27, 2025

PREPARED BY: Justin de Bresser, Director of Corporate Services

PRESENTED BY: Justin de Bresser, Director of Corporate Services

SUBJECT: **2027 Parkland Regional Library Budget Request**

BACKGROUND

The Parkland Regional Library System has submitted its proposed 2027 operating budget to member municipalities in accordance with the PRLS Agreement. Under Section 8 of the Agreement, the budget becomes effective upon receiving written approval from two-thirds of member municipalities representing at least two-thirds of the total member population.

The proposed 2027 budget includes total revenues of $4.12 million and operating expenditures of $3.96 million, along with $163,000 in capital expenditures. A significant change in 2027 is the inclusion of capital purchases directly within the annual budget rather than funding them through a separate supplementary requisition or reserve allocation

DISCUSSION

The proposed municipal requisition rate for 2027 is $11.05 per capita, an increase of $1.06 per capita (10.61%) from the 2026 rate of $9.99. The increase is primarily attributed to the inclusion of capital expenditures required to maintain current service levels and technology infrastructure throughout the regional library system.

For the Town of Blackfalds, using the 2024 population of 11,415, the 2027 requisition would be $126,135.75, compared to $114,035.85 in 2026, representing an increase of $12,099.90.

PRLS notes that operating expenditures excluding capital costs are projected to increase by only 1.44% in 2027. Key budget drivers include:

- Increased software licensing and information technology costs.
- Expanded funding for member library computer replacement programs.
- Increased demand for digital library resources (eBooks and eAudiobooks).
- Salary adjustments associated with employee progression through the approved salary grid, with no cost-of-living increase included.

Provincial grants are expected to provide approximately 38.6% of total PRLS revenues, with the balance funded primarily through municipal requisitions.

STRATEGIC PLAN ALIGNMENT / OTHER MASTER PLAN ALIGNMENT



Economic Vitality and Community Prosperity



Community Life, Safety, and Inclusion



Leadership, Engagement and Advocacy



Sustainable Services and Infrastructure

Participation in the Parkland Regional Library System supports Council's objective of providing accessible educational, recreational, and cultural services to residents through regional collaboration and cost-sharing.

FINANCIAL IMPLICATIONS

The historic per capita requisition is as follows:

2018	$8.12
2019	$8.25
2020	$8.25
2021	$8.55
2022	$8.55
2023	$8.75
2024	$9.18
2025	$9.81
2026	$9.99
2027	$11.05

The Town's 2027 requisition is:

2026 Requisition	$114,035.85
2027 Requisition	$126,135.75
Increase $	$12,099.90
Increase %	10.61%

The increase has been incorporated into the Town's proposed 2027 operating budget.

ADMINISTRATIVE RECOMMENDATION

That Council consider the following motion:

1. That Council accept the proposed budget by the Parkland Regional Library System with the 2027 Membership requisition at $11.05 per capita.

ALTERNATIVES

a) That Council refer the 2027 Parkland Regional Library Budget Request back to Administration for more information.

ATTACHMENTS

- *Parkland Library Proposed Budget 2027*

APPROVALS

Kim Isaak,
Chief Administrative Officer

Department Director/Author

Parkland Regional Library System

Proposed BUDGET 2027

PARKLAND REGIONAL LIBRARY SYSTEM

Proposed 2027 Budget

Salary uses current grid with step awarded

		Present Budget 2026		Proposed Budget 2027	
	Income				
1.1	Provincial Operating Grant	1,045,242		1,045,774	
1.2	On Reserve, On Settlement Grant	156,647		156,647	
1.3	Membership Fees	2,234,174		2,485,636	
1.4	Alberta Rural Library Services Grant	452,928		386,652	
1.5	Interest Income	50,000		46,000	
	TOTAL Income	**3,938,991**		**4,120,709**	
	Support Materials & Services Direct to Libraries				
2.1	Alberta Rural Library Services Grant	452,928		386,652	
2.2	Allotment Funds Issued to Libraries	253,392		254,866	
2.3	Computer Maint.Agree. Software licenses	242,398		257,770	
2.4	Cooperative Collection Fund	25,000		25,000	
2.5	eContent Platform fees, Subscriptions	73,000		73,000	
2.6	On Reserve, On Settlement Grant expenses	84,756		84,756	
2.7	Freight	1,200		1,200	
2.8	Internet Connection Fees	9,600		10,290	
2.9	Library Services Tools	8,000		6,500	
2.10	Marketing/Advocacy	20,000		20,000	
2.11	Member Library Computers	67,092		102,000	
2.12	Outlets - Contribution to Operating	600		600	
2.13	ILL Postage for libraries	2,300		1,950	
2.14	Records purchased Cataloguing	9,000		9,000	
2.15	Supplies purchased (mylar, library supplies)	17,600		19,500	
2.16	Vehicle expense	58,000		58,000	
2.17	Workshop/Training expense	16,000		16,000	
	PRL Circulating Collections				
2.18	Audio Book	5,000		5,000	
2.19	eContent	85,000		90,000	
2.20	Large Print	12,000		12,000	
2.21	Programming Kits	5,000		5,000	
2.22	Professional Development Materials (formerly reference)	3,600		3,600	
	TOTAL Support Materials & Services Direct to Libraries	**1,451,466**		**1,442,684**	
	Cost of Services				
3.1	Audit	23,500		23,500	
3.2	Bank expenses	1,200		1,000	
3.3	Bank Investment Fees	4,700		5,000	
3.4	Building-Repairs/Maintenance	27,250		27,250	
3.5	Dues/Fees/Memberships	13,000		13,000	
3.6	Insurance	26,500		27,000	
3.7	Janitorial/Snow removal/Outdoor maintenance expense	38,000		37,000	
3.8	Photocopy	4,000		7,000	
3.9	Salaries	1,844,451		1,877,500	
3.10	Salaries - Employee Benefits	391,024		390,000	
3.11	Staff Development	18,000		18,000	
3.12	Supplies/Stationery/Building	21,400		20,275	
3.13	Telephone	11,000		11,000	
3.14	Travel	3,500		3,500	
3.15	Trustee expense	26,000		20,000	
3.16	Utilities	34,000		34,000	
	TOTAL Cost of Services	**2,487,525**		**2,515,025**	
TOTAL Expenses (library materials & cost of service)		**3,938,991**		**3,957,709**	
	Capital expense			65,000	Van
				60,000	HQ Comp.
				30,000	Building
				8,000	Equip.
TOTAL Capital Expense				163,000	
	AMOUNT PER CAPITA REQUISITION	**9.99**		**11.05**	

Population 224,945 times AMOUNT PER CAPITA

Pop increase of 1,774 over 2026

Notes for the Parkland Regional Library System Budget 2027

Parkland's budget is developed according to Board policy and the constraints imposed by the Parkland Regional Library System Agreement. According to clause eight of the agreement

Library System Budget

8.1 The PRLS Board shall prior to November 1 of each year submit a budget to the Parties to this Agreement and an estimate of the money required during the ensuing fiscal year to operate the library system. [Reg. s.25 (1)(f)]

8.2 The budget and estimate of money required referred to in clause 8.1 above, shall be effective upon receipt by the PRLS Board of written notification of approval from two-thirds of the Parties to this Agreement which must represent at least two-thirds of the member population; and thereupon, each Party to this Agreement shall pay to the PRLS Board an amount which is the product of the per capita requisition set out in Schedule "B" and the population of the Parties to the agreement. Payments shall be made on or before the dates set out therein.

8.3 The population of a municipality that is a Party to this Agreement shall be deemed to be the most recent population figure for the municipality as published by Alberta Municipal Affairs.

8.4 Municipalities which join the library system after January 1, 1998 shall pay a signing fee as determined by the PRLS Board.

8.5 The PRLS Board shall apply to the Government of Alberta for all library grants for which it is eligible, in accordance with the Department of Community Development Grants Regulation 57/98.

8.6 Notwithstanding Clause 17.1.c., any increase in the requisition requires written notification of approval from two-thirds of the parties to this agreement which must represent at least two-thirds of the member population.

Generally speaking, PRLS budgets are prepared with conservative estimates. Revenue is estimated at its minimum level and expenditures are estimated at their maximum level. For 2027, the Executive Committee is recommending the $11.05 budget, which is a $1.06 increase over the 2026 budget. This budget includes capital expense purchases, which is a change from the old process.

In an effort to maintain the level of reserves as recommended by the auditors and revamp the reserves to correctly reflect the fiscal position of the organization in a more easily understood

format, the Executive Committee recommended that the capital expenses be reflected in the actual budget, rather than using an additional supplement.

The budget assumes that the Government of Alberta operating grant will remain at the 2023 rate of $4.75 per capita, calculated using the 2019 Alberta Municipal Affairs population list. It also assumes that the Rural Library Services Grant will remain at $5.60 per capita, based on the same 2019 population figures.

Points within the budget to note include:

- Overall, expenditures, other than capital expenses, are anticipated to increase by 1.44% in 2027. (This does not include the Alberta Rural Library Services Grant which is a direct payment from funds Parkland receives, which is out of PRLS' control and based on funding from the Government)
- For 2027, twenty expense lines are projected to remain unchanged from 2026, nine will see increases, and seven will decrease
- To balance the budget, it will be necessary to increase the municipal requisition/levy by $1.06. This is primarily to allow the inclusion of capital required for maintaining Parkland's current service structure
- Computer Software License costs are increasing – these costs have been significant, resulting in changes to software licenses in order to protect from dramatic cost increases in this area (line 2.3)
- Internet Connection fees have increased slightly due to pricing beyond Parkland's control (line 2.8)
- Member Library Computers (line 2.11) has changed from reflecting the .30 cent per capita allotment to the actual cost of the computers required for member libraries
- Supplies purchased (line 2.15) reflects the actual cost of these library supplies, which previously had some of the direct costs for the libraries coming from Supplies/Stationery (line 3.12)
- eContent (eBooks, eAudiobooks, etc.) has been increased slightly due to demand (line 2.19)
- The current salary grid has been used, allowing eligible employees a step up the grid. Four employees have reached the top of the grid and will not be eligible for an increase. No COLA was added. The increase to the salary line equals approximately 1.8%. (line 3.9)

Provincial grants amount to approximately 38.6% of PRLS' total income (lines 1.1, 1.2, 1.4), based on the $11.05 budget.

Parkland Regional Library System
Requisition Comparison for 2026 - 2027

	2026		2027		Requisition change
	billing population	**per capita 9.99**	billing population	per capita 11.05	2026 to 2027
ALIX	783	7,822.17	783	8,652.15	829.98
ALLIANCE	166	1,658.34	166	1,834.30	175.96
AMISK	219	2,187.81	219	2,419.95	232.14
BASHAW	848	8,471.52	848	9,370.40	898.88
BAWLF	412	4,115.88	412	4,552.60	436.72
BENTLEY	1,042	10,409.58	1,042	11,514.10	1,104.52
BIG VALLEY	331	3,306.69	331	3,657.55	350.86
BIRCHCLIFF SV	211	2,107.89	211	2,331.55	223.66
BITTERN LAKE	216	2,157.84	216	2,386.80	228.96
BLACKFALDS	11,415	114,035.85	11,415	126,135.75	12,099.90
BOWDEN	1,280	12,787.20	1,280	14,144.00	1,356.80
CAMROSE	18,772	187,532.28	19,984	220,823.20	33,290.92
CAMROSE COUNTY	8,504	84,954.96	8,504	93,969.20	9,014.24
CARSTAIRS	5,313	53,076.87	5,313	58,708.65	5,631.78
CASTOR	803	8,021.97	803	8,873.15	851.18
CLEARWATER M D	11,865	118,531.35	12,335	136,301.75	17,770.40
CLIVE	775	7,742.25	775	8,563.75	821.50
CORONATION	868	8,671.32	868	9,591.40	920.08
CREMONA	437	4,365.63	437	4,828.85	463.22
CZAR	248	2,477.52	248	2,740.40	262.88
DAYSLAND	789	7,882.11	789	8,718.45	836.34
DELBURNE	919	9,180.81	919	10,154.95	974.14
DIDSBURY	5,070	50,649.30	5,070	56,023.50	5,374.20
DONALDA	226	2,257.74	226	2,497.30	239.56
ECKVILLE	1,014	10,129.86	1,014	11,204.70	1,074.84
EDBERG	126	1,258.74	126	1,392.30	133.56
ELNORA	288	2,877.12	288	3,182.40	305.28
FLAGSTAFF COUNTY	3,660	36,563.40	3,660	40,443.00	3,879.60
FORESTBURG	807	8,061.93	807	8,917.35	855.42
GULL LAKE	226	2,257.74	226	2,497.30	239.56
HALF MOON BAY SV	65	649.35	65	718.25	68.90
HARDISTY	548	5,474.52	548	6,055.40	580.88
HAY LAKES	456	4,555.44	456	5,038.80	483.36
HEISLER	135	1,348.65	135	1,491.75	143.10
HUGHENDEN	213	2,127.87	213	2,353.65	225.78
INNISFAIL	7,985	79,770.15	7,985	88,234.25	8,464.10
JARVIS BAY SV	213	2,127.87	213	2,353.65	225.78
KILLAM	918	9,170.82	918	10,143.90	973.08
LACOMBE	14,258	142,437.42	14,258	157,550.90	15,113.48
LACOMBE COUNTY	10,283	102,727.17	10,283	113,627.15	10,899.98
LOUGHEED	225	2,247.75	225	2,486.25	238.50
MOUNTAIN VIEW COUNT	12,981	129,680.19	12,981	143,440.05	13,759.86
NORGLENWOLD SV	306	3,056.94	306	3,381.30	324.36
OLDS	9,209	91,997.91	9,209	101,759.45	9,761.54
PAINTEARTH COUNTY	1,990	19,880.10	2,082	23,006.10	3,126.00
PARKLAND BEACH SV	168	1,678.32	168	1,856.40	178.08
PENHOLD	3,484	34,805.16	3,484	38,498.20	3,693.04
PONOKA	7,331	73,236.69	7,331	81,007.55	7,770.86
PONOKA COUNTY	9,998	99,880.02	9,998	110,477.90	10,597.88
PROVOST	1,900	18,981.00	1,900	20,995.00	2,014.00
PROVOST MD	2,071	20,689.29	2,071	22,884.55	2,195.26
RED DEER COUNTY	19,933	199,130.67	19,933	220,259.65	21,128.98
RIMBEY	2,470	24,675.30	2,470	27,293.50	2,618.20
ROCHON SANDS SV	97	969.03	97	1,071.85	102.82
ROCKY	6,765	67,582.35	6,765	74,753.25	7,170.90
ROSALIND	162	1,618.38	162	1,790.10	171.72
SEDGEWICK	761	7,602.39	761	8,409.05	806.66
STETTLER	5,695	56,893.05	5,695	62,929.75	6,036.70
STETTLER COUNTY	5,666	56,603.34	5,666	62,609.30	6,005.96
SUNBREAKER COVE SV	131	1,308.69	131	1,447.55	138.86
SUNDRE	2,672	26,693.28	2,672	29,525.60	2,832.32
SYLVAN LAKE	16,275	162,587.25	16,275	179,838.75	17,251.50
WHITE SANDS	174	1,738.26	174	1,922.70	184.44
	223,171	2,229,478.29	224,945	2,485,642.25	256,163.96

Brief Notes – September 2027

INCOME

1.1 The Provincial Operating Grant is an estimate, based on statements from the Public Library Services Branch (PLSB) calculated at $4.75 per capita using 2019 population statistics

1.2 The On Reserve, On Settlement grant from the PLSB for reserve populations within Parkland's service area. It is calculated at $10.35 per capita; $4.75 operating grant used by PRLS and $5.60 funding for First Nations initiatives (line 2.6)

1.3 Estimated requisition to municipalities to balance budget increased to $11.05 to cover capital purchases

1.4 Grant received for service to rural residents at a rate of $5.60 per capita; based on the PRLS membership agreement, the grant is dispersed directly to member libraries as directed by municipalities and municipal districts that do not appoint a library board

1.5 Decrease reflects the changes in interest rates and estimated returns on investments in RBC investment program and the operating bank account

SUPPORT MATERIALS & SERVICES DIRECT TO LIBRARIES

2.1 Estimate, based on statement from PLSB, grant entirely dispersed - see line 1.4 above

2.2 Reflects materials allotment rate of $1.13 per capita

2.3 Line increased due to dramatic increase costs for maintenance agreements SoftChoice for Microsoft Office suite. Changes implemented to software provided on public computers have mitigated the overall budget increase. Other software providers are also increasing their fees by an average of 5% per year. This line also includes purchases of non-capital hardware and misc. I.T. items such as adapters, cables, and supplies. For software, subscriptions, maintenance agreements, ongoing website development, the Microsoft Office suite of software for PRLS and member library computers, and PRLS' management of wireless networks

2.4 Cooperative Collection Fund – funds to allow Parkland staff to purchase physical materials (e.g., books and DVDs) for placement in member libraries with the intent of reducing interlibrary loans and improving the system-wide collection

2.5 This line maintained for eContent platform fees and subscription for the TAL (The Alberta Library) core of eResources and other library license agreement renewals like eMagazines

2.6 This line is for the expenses of the On Reserve, On Settlement grant provided through a provincial government grant program calculated at $5.60 for library service to the Indigenous residents of Parkland's six First Nations Reserves

2.7 Held at 2026 level - for vendor freight costs for library materials, in-house collections, IT equipment, and shipment of computers for repairs and/or replacement parts

2.8 Increased to account for price increases for internet service provision to member libraries and HQ

2.9 Decreased slightly to $6,500 – tools to assist with cataloguing library materials like WebDewey, as well as Audio Cine, Survey Monkey, Loomly etc.

2.10 Held at 2026 level - used to provide tools for marketing, advocacy, and other initiatives for member libraries and PRLS

2.11 This line used to reflect .30 cents per capita (plus the remainder of costs to come from reserves). In 2027, the budget includes the actual cost of providing computers for member libraries without using reserve funds

2.12 Held at $600 - operating funding provided to PRLS' three outlet libraries as set by board policy, if local library outlet's sponsoring society provides matching funds

2.13 Reduced to reflect actual cost – includes both interlibrary loan postage reimbursement to libraries and interlibrary Loans sent from HQ for libraries

2.14 Purchase cataloguing records

2.15 Increased slightly to reflect actual cost - used for purchasing library material processing items such as laminated book covers, multimedia cases, as well as library cards

2.16 Held at 2026 level - for the operation of three cargo vans and two staff vehicles - anticipated maintenance costs for five vehicles and fuel, using an estimate of actual costs and considering variances for fuel prices

2.17 Held at $16,000 - includes costs for all workshops, conferences, projects, and training activities for member libraries, library managers, staff, and boards

PRLS Circulating Collections

2.18 Held at 2026 level to support the physical audiobook collection

2.19 Increased due to demands by libraries and renewal of license agreements includes allotment for eBooks, eAudiobooks and other eContent agreements

2.20 Held at 2026 level $12,000 to support Large Print collection

2.21 Held at 2026 level $5,000 to build new kits and replace consumables in current kits for programming in member libraries

2.22 Held at 2026 level $3,600 for reference and professional materials in both print and eResources used by member libraries and PRLS staff

COST OF SERVICES

3.1 Held at 2026 level. Covers MNP's agreement to provide audit services, as well as costs for annual letter from PRLS lawyers required for the audit

3.2 Reduced slightly to $1,000 - covers the cost of enhanced electronic banking services and cheques

3.3 Increase slightly to $5,000 based on review of actual over a three-year period. Management fee for the RBC investment program

3.4 Held at 2026 level $27,250 - actual costs reviewed. Covers maintenance and repair, however not capital repairs or replacement

3.5 Held at 2026 level $13,000 - to cover PRLS' cost to belong to membership organizations (e.g., The Alberta Library (TAL), Alberta Library Trustee Association (ALTA), Rural Municipalities of Alberta (RMA) etc.)

3.6 Increased slightly to $27,000 based on actual and anticipated increases - covers five vehicles, general liability, cyber, bond and crime insurance, building and contents, as

well as employee drivers abstracts and reimbursements for business use on personal vehicles. Parkland also pays content insurance for its outlet libraries

3.7 Reduced slightly to $37,000 - for janitorial building maintenance including carpet and window cleaning – also includes outside building maintenance and snow removal

3.8 Increased to cover increased costs for providing printed material for training. Reflects contract and usage fees for photocopiers

3.9 Reflects current staff levels, with eligible staff receiving a step on the grid but no COLA

3.10 Reflects predicted costs for staff benefits, including but not limited to LAPP and Blue Cross based on current staff levels

3.11 Held at the 2026 amount – to fund PRLS staff attend and travel to continuing education activities such as seminars, conferences and courses, along with staff performance and support items and activities

3.12 Supplies line covers the cost of book processing supplies, general office supplies including stationery, and any other building supplies

3.13 Held at 2026 level - includes line charges, toll free number, mobile telephones, and long-distance costs

3.14 Held at 2026 level – Based on 5-year review of actual expenses to travel including $0.57 km reimbursement when staff are unable to use PRLS staff vehicles

3.15 Reduced due to the suspension of the Advocacy Committee; includes travel, honorarium and expenses for Executive Committee meetings, external meetings for trustees, and to support trustee activities using virtual and in-person meetings

3.16 Held at 2026 level of $34,000 - based on review of actual costs and then estimated

Also included is a document comparing the change in requisition paid by each municipality in 2026 and 2027.

MEETING DATE: October 27, 2026

PREPARED BY: Peter McGee, Economic Development Officer

PRESENTED BY: Justin de Bressor, Director of Corporate Services

SUBJECT: **CAEP Economic Development Training Opportunity – Business Investment and Attraction**

BACKGROUND

The Town of Blackfalds is a long-standing member of the Central Alberta Economic Partnership (CAEP), which provides regional economic development support, training, and collaboration opportunities to their members. CAEP, in partnership with Economic Developers of Alberta, is offering an Economic Development course focused on Business Investment and Attraction. This course is available at no cost to CAEP member municipalities for up to two participants per organization. Administration is bringing this information forward to Council for awareness and direction regarding participation.

COURSE OPPORTUNITY

Business Investment and Attraction
- Date: Tuesday, December 8, 2026
- Time: 9:00 a.m. – 3:00 p.m.
- Location: Red Deer Polytechnic, Red Deer, AB
- Cost: CAEP Members: Free (up to 2 attendees); Non-Members: $350
- Registration: Through the CAEP event page

This course is designed for economic development practitioners and decision-makers interested in attracting new business investment, supporting business expansion, and improving community investment readiness.

DISCUSSION

As a CAEP member municipality, the Town of Blackfalds may register up to two participants at no cost. The course aligns with Council priorities related to economic growth, investment attraction, and business development. Participation would provide valuable learning opportunities and increased understanding of community investment readiness and attraction strategies.

STRATEGIC PLAN ALIGNMENT / OTHER MASTER PLAN ALIGNMENT



The course aligns with Council's strategic priorities of Economic Vitality and Community Prosperity and Leadership, Engagement and Advocacy by building knowledge of investment attraction strategies and community competitiveness. Participation will enhance Council's ability to advocate for and support initiatives that strengthen Blackfalds' economic development and long-term prosperity.

FINANCIAL IMPLICATIONS

There is no registration cost to the Town for up to two attendees under the CAEP membership benefit. Standard travel reimbursement rates would apply, if applicable.

COMMUNICATION / ENGAGEMENT CONSIDERATIONS

The training opportunity has minimal impact on external stakeholders and does not require public consultation or engagement. Communication related to this matter is informational and will be directed to Council members and Administration regarding participation and attendance arrangements.

ADMINISTRATIVE RECOMMENDATION

That Council consider the following motion(s):

1. That Council appoint 2 members of Blackfalds Council to attend CAEP's December 8th, 2026 Economic Development Training Opportunity on Business Investment and Attraction at Red Deer Polytechnic.

ATTACHMENTS

- CAEP Business Investment and Attraction Course

APPROVALS

Kim Isaak,
Chief Administrative Officer

Department Director/Author

MEETING DATE: October 27, 2026

PREPARED BY: Aws Al Sammarraie, Engineering Services Manager

PRESENTED BY: Aws Al Sammarraie, Engineering Services Manager

SUBJECT: **South Street Realignment Site Meeting Follow-up**

BACKGROUND

On January 27, 2026, Council approved a Notice of Motion directing Administration to present a design option that would look at realigning the portion of South Street east of Highway 2A south. This portion of South Street would connect with Blackfalds Crossing Way via Blackfalds Industrial Way. There have been several closed discussions on these options and recently a site tour.

DISCUSSION

On October 6, 2026, the CAO and representatives from the Infrastructure & Planning Services (IPS) Division met with Council on site to discuss the realignment, the known impacts on existing development plans, high level cost and time considerations, environmental considerations and geotechnical/environmental requirements. The site visit outlined the two options and the comparison between the two options.

Eliminating the intersection on Highway 2A at South Street and making it a right in and right out does have some benefits in terms of overall safety and level of service (traffic flow) of the Highway 2A corridor. However, there are significant access, timing, costs and environmental challenges associated with rerouting South Street to connect to Blackfalds Crossing Way intersection.

Administration is seeking directions from Council regarding what the next step should be. The options presented for consideration are:

1. Abandon the realignment of South Street options, thereby keeping the current South Street configuration in its current location and moving forward with the original scope of work that was approved for design in the 2026 budget. Design and potential approvals would move forward in 2027 with construction planned for 2028.

2. Direct Administration to inform the developers in this area of the change and commence the necessary engineering and planning work to undertake the realignment which may include a Feasibility Study. Impact on the proposed Area Structure Plan amendment, design, approvals and construction timeframes unknown.

Option 1 is recommended by Administration for the following reasons:

- Proposed amendments to the governing Blackfalds Industrial Area Structure Plan, which does not include the realignment of South Street, have been prepared and will be presented to Council shortly. Introducing the realignment now will have financial and timeline implications on the landowner that were never anticipated.
- The realignment will have an unknown impact on parcels owned by private landowners both along South Street and south along the proposed alignment.

- The increased costs to maintain and upgrade both South Street and a new realignment would be substantially more than upgrades to South Street and a signalized intersection only.
- The increased environmental impact on wetlands and natural areas, potential impact to the old landfill and increased costs related to the relocation of the existing public works structures also need to be considered.

STRATEGIC PLAN ALIGNMENT / OTHER MASTER PLAN ALIGNMENT



The recommendation supports the orderly development of lands identified in the updated Blackfalds Industrial Area Structure Plan along with the 2015 Transportation Masterplan, protects future economic development opportunities along South Street by mainlining a direct access to Highway 2A, and promotes fiscally responsible infrastructure planning. This decision demonstrates Council's commitment to informed decision-making, stakeholder collaboration, and the strategic pursuit of revision considerations to support long-term transportation improvements.

FINANCIAL IMPLICATIONS

Abandoning the proposed South Street Road realignment to Blackfalds Crossing Way would avoid significant capital costs associated with the design, land acquisition, utility relocations, and long-term maintenance of a new roadway through the area. The realignment option will have major work plan implications for both Engineering Services and the Planning & Development Department. Again, the full extent of the work plan implications will not be known until further direction is received. Administration is happy to move forward with either option, should Council decide either way.

COMMUNICATION / ENGAGEMENT CONSIDERATIONS

To be determined based upon Council's direction.

ADMINISTRATIVE RECOMMENDATION

That Council consider the following motion(s):

1. That Council directs Administration to proceed with Option 1 as presented in this report to move forward with the design of South Street in its current configuration as per the 2026 scope.

ALTERNATIVES

a) That Council directs Administration to proceed with Option 2 as presented in this report to move forward with the realignment of South Street to Blackfalds Industrial Way Intersection.

b) That Council directs this matter back to Administration.

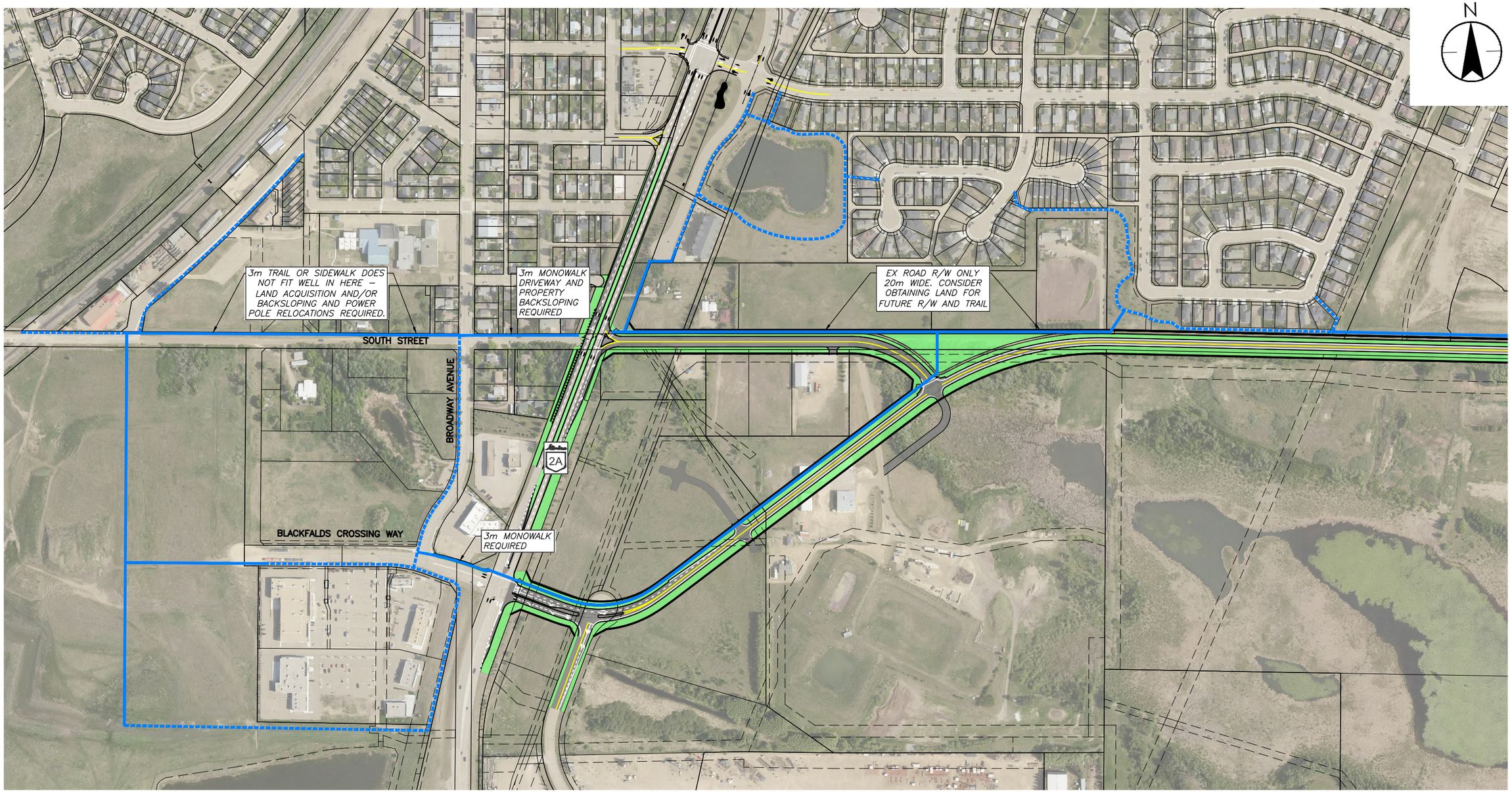
ATTACHMENTS

- *Draft Figure 5 – Realignment Option: South Street to Blackfalds Crossing Way*
- *Draft Figure 6 - South Street Improvements: Project Scope*

APPROVALS

Kim Isaak,
Chief Administrative Officer

Department Director/Author



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2026/08/25 9:03 AM By: Campbell, Scott

ORIGINAL SHEET - ANSI B

AUGUST, 2026
110170040

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1100 - 4900 50th Street
Red Deer AB Canada T4N 1X7
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Legend

EXISTING TRAIL NETWORK
FUTURE TRAIL NETWORK

PRELIMINARY
FOR DISCUSSION PURPOSES ONLY

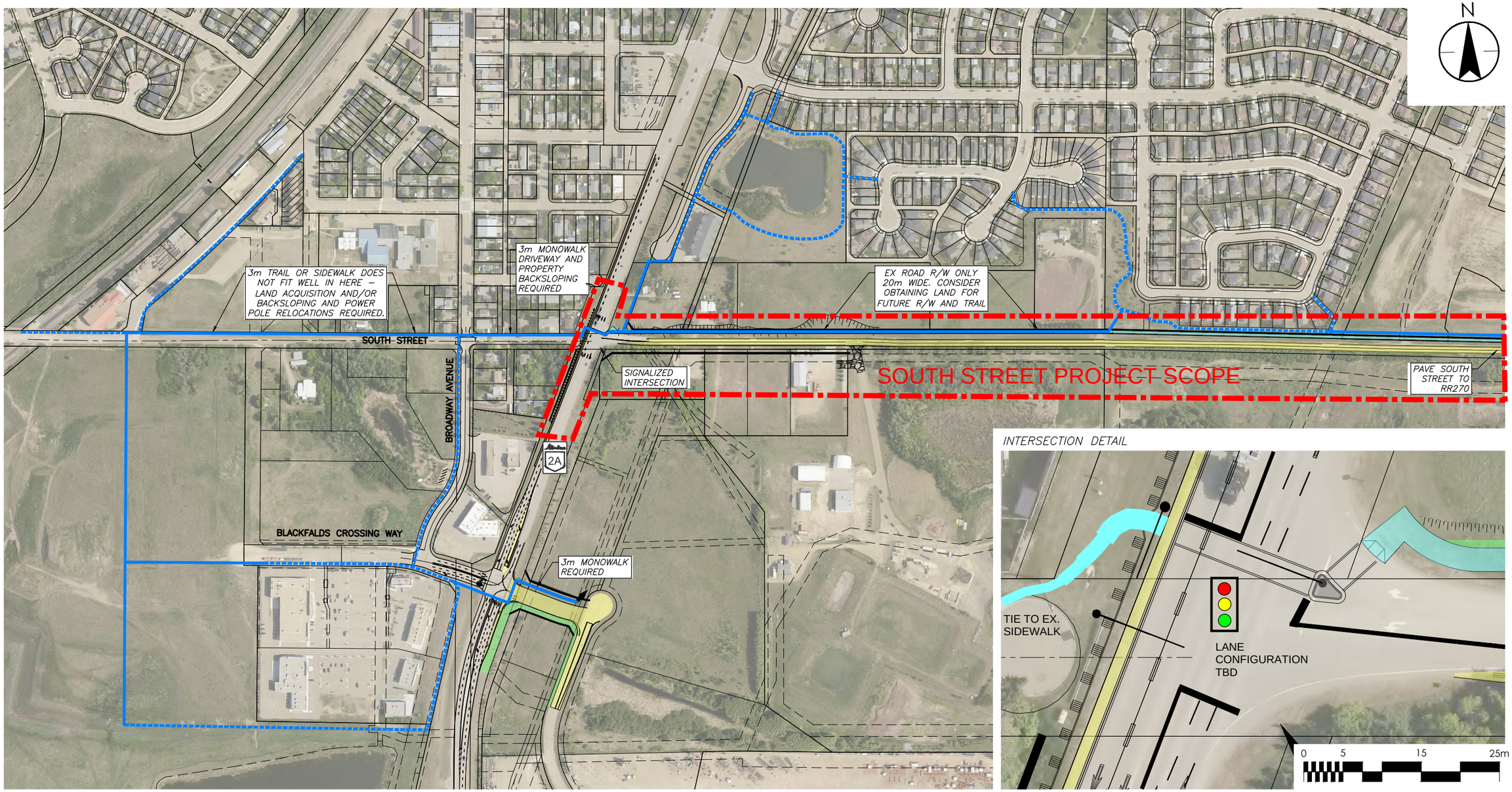
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NOTE:
EXISTING SIDEWALKS NOT HIGHLIGHTED BECAUSE THIS FIGURE IS INTENDED TO ILLUSTRATE THE TRAIL NETWORK POTENTIAL.

Client/Project
TOWN OF BLACKFALDS
SOUTH STREET ALTERNATIVES

Figure No.
5

Title
REALIGNMENT OPTION:
SOUTH ST. TO BLACKFALDS CROSSING WAY



ORIGINAL SHEET - ANSI B

AUGUST, 2026
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2026/10/06 2:40 PM By: Nickle, Graeme

Stantec

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Red Deer AB Canada T4N 1X7
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Legend

EXISTING TRAIL NETWORK
FUTURE TRAIL NETWORK

PRELIMINARY
FOR DISCUSSION PURPOSES ONLY

0 50 150 250m

NOTE:
EXISTING SIDEWALKS NOT HIGHLIGHTED BECAUSE THIS FIGURE IS INTENDED TO ILLUSTRATE THE TRAIL NETWORK POTENTIAL.

Client/Project
TOWN OF BLACKFALDS
SOUTH STREET ALTERNATIVES

Figure No.
6

Title
SOUTH STREET IMPROVEMENTS: PROJECT SCOPE